



DEPARTMENT OF THE NAVY
OFFICE OF THE CHIEF OF NAVAL OPERATIONS
WASHINGTON, DC 20350-2000

IN REPLY REFER TO

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Dear Chaplain:

"What a joy it is to find just the right word for the right occasion!" Chaplains certainly can resonate to this quote taken from Proverbs 15:23 in The Good News Bible. It captures and perfectly describes that moment when suddenly a word or phrase comes to mind and brings disconnected data together to make sense or provides a response that helps someone resolve a dilemma.

Volume III of Positive Reinforcement of Values - Naval Service (PROV-NS) contains a thousand quotes which can express and communicate in short order some complex moral and spiritual principles. Please use them in your command Plan of the Day and in other means of communication to challenge and encourage those whom God has entrusted to your pastoral care. Also, the use of these quotes can be a part of your command's support of the Chief of Naval Operations recent NAVOP-104/88 emphasizing core values found in the United States Navy.

Please use them and bring them to the attention of your command.

Sincerely,

A handwritten signature in cursive script that reads "Alvin B. Koенeman".

ALVIN B. KOENEMAN
Rear Admiral, CHC, USN
Chief of Chaplains

INTRODUCTION

In June 1987 the Chief of Naval Operations directed an Executive Advisory Board to identify core Navy values. The Board found nine values which Naval personnel need instilled in order to perform their duties. They are:

Courage	Competence	Concern for People
Honor	Dedication	Patriotism
Responsibility	Loyalty	Spiritual Heritage

The Chaplain Resource Board has produced this Volume 3 of the series POSITIVE REINFORCEMENT OF VALUES--NAVAL SERVICE (PROV-NS): QUOTES FOR THE PLAN OF THE DAY, organized around that value system.

An estimated one third of those using this volume do not have ready access to its predecessors. Therefore, some ten percent of the material included here is selected from the best of Volume 2.

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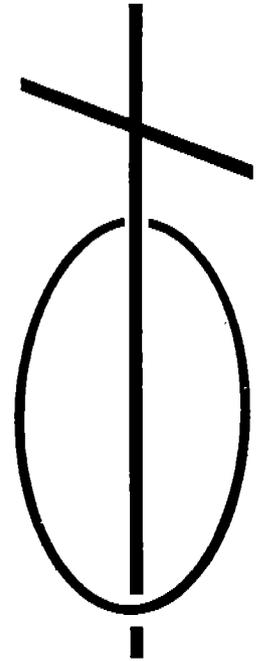
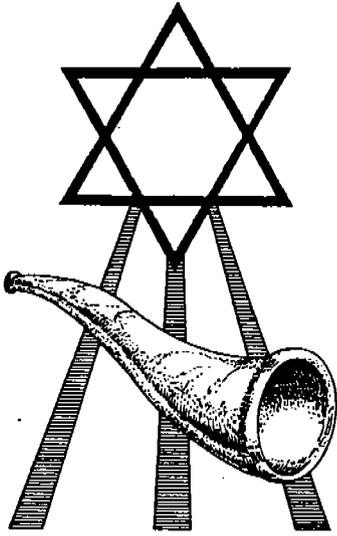
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"If we do not change our direction
we are likely to end up where we are
headed."

- Ancient Chinese Proverb

SPIRITUAL HERITAGE

Chapter 1



If you drop gold and books, pick up first the books and then the gold.

- Sefer Hasidim

Most folks are about as happy as they make up their minds to be.

- Abraham Lincoln

Circumstances may prevent you from building a fortune, but they have no power to prevent you from building character.

- Anonymous

Self-respect is the fruit of discipline; a sense of dignity grows with the ability to say no to oneself.

- Abraham Joshua Heschel

Very little is needed to make a happy life. It is all within yourself, in your way of thinking.

- Marcus Aurelius

Faith is not belief without proof, but trust without reservations.

- Elton Trueblood

I sought my soul, But my soul I could not see. I sought my God,
But my God eluded me. I sought my brother, And I found all
three.

- Anonymous

Prayer does not change God, but changes him who prays.

- Soren Kierkegaard

Seek not to understand that you may believe, but believe that you may understand.

- Augustine

Those that think it permissible to tell white lies soon grow color blind.

- Austin O'Malley

Lord, when we are wrong, make us willing to change. And when we are right, make us easy to live with.

- Peter Marshall

The ideas I stand for are not mine. I borrowed them from Socrates. I swiped them from Chesterfield. I stole them from Jesus. And I put them in a book. If you don't like their rules, whose would you use?

- Dale Carnegie

Sincerity and truth are the basis of every virtue.

- Confucius

"Thou shalt not get found out" is not one of God's commandments; and no man can be saved by trying to keep it.

- Leonard Bacon

Science can only ascertain what is, but not what should be, and outside of its domain value judgments of all kinds remain necessary.

- Albert Einstein

Science without religion is lame, religion without science is blind.

- Albert Einstein

We have grasped the mystery of the atom and rejected the Sermon on the Mount.

- Omar N. Bradley

Americans are like a rich father who wishes he knew how to give his sons the hardships that made him rich.

- Robert Frost

Christianity might be a good thing if anyone ever tried it.

- George Bernard Shaw

Whosoever will list himself under the banner of Christ, must in the first place and above all things, make war upon his own lust and vices.

- John Locke

To those who choose the path that leads to Enlightenment, there are two extremes that should be carefully avoided. First, there is the extreme of indulgence in the desires of the body. Second, there is the opposite extreme of ascetic discipline, torturing one's body and mind unreasonably.

- Buddha

Though he should conquer a thousand men in the battlefield a thousand times, yet he, indeed, who would conquer himself is the noblest victor.

- Buddha

I have seen enough of one war never to wish to see another.

- Thomas Jefferson

War is the greatest plague that can afflict humanity: it destroys religion, it destroys states, it destroys families. Any scourge is preferable to it.

- Martin Luther

He makes wars cease to the ends of the earth, he breaks the bow and shatters the spear, and burns the shields with fire.

- Psalm 46

They will beat their swords into plowshares and their spears into pruning hooks. Nation will not take up sword against nation, nor will they train for war any more.

- Isaiah 2:4

Let's not have any quarreling, between you and me...for we are brothers.

- Genesis 13:8

Will not the Judge of all the earth do right?

- Genesis 18:25

Surely the Lord is in this place; and I was not aware of it.

- Genesis 28:16

May the Lord keep watch between you and me when we are away from each other.

- Genesis 31:49

Of the good that they do, Nothing will be rejected; for God knoweth well those that do right.

- Qur'an

To God belongeth all that is in the heavens and on earth.

- Qur'an

How the mighty are fallen in battle!

- 2 Samuel 1:25

For I myself am a man under authority, with soldiers under me. I tell this one "Go," and he goes; and to that one, "Come," and he comes.

- Matthew 8:9

Wars of opinion, as they have been the most destructive, are also the most disgraceful of conflicts; being appeals from right to might, and from argument to artillery.

- C. C. Colton

For all who draw the sword will die by the sword.

- Matthew 26:52

The race is not to the swift, or the battle to the strong.

- Ecclesiastes 9:11

Have all the people give a loud shout; then the wall of the city will collapse....

- Joshua 6:5

If the trumpet does not sound a clear call, who will get ready for battle?

- 1 Corinthians 14:8

Praise be the Lord my rock, who trains my hands for war, my fingers for battle.

- Psalm 144

Doubt isn't the opposite of faith, it is an element of faith.

- Paul Tillich

There is more to life than increasing its speed.

- Mahatma Gandhi

God has not called me to be successful, he has called me to be faithful.

- Mother Teresa of Calcutta

If God did not exist it would be necessary to invent him.

- Voltaire

My concern is not whether God is on our side; my great concern is to be on God's side.

- Abraham Lincoln

Educate children without religion and you make a race of clever rogues out of them.

- Duke of Wellington

For I have heard the sound of the trumpet; I have heard the battle cry.

- Jeremiah 4:19

For waging war you need guidance, and for victory many advisers.

- Proverbs 24:6

Power corrupts, and absolute power corrupts absolutely.

- Lord Acton

We can easily forgive a child who is afraid of the dark; the real tragedy of life is when men are afraid of the light.

- Plato

Rebellion against tyrants is obedience to God.

- Benjamin Franklin

All religions must be tolerated, for every man must get to heaven in his own way.

- Frederick the Great

The true meaning of religion is thus not simply morality, but morality touched by emotion.

- Matthew Arnold

Many have quarreled about religion that never practiced it.

- Benjamin Franklin

Men who take up arms against one another in public do not cease on this account to be moral beings, responsible to one another and to God.

- U.S. Army General Order No.100

Though I speak with the tongues of men and angels and have not charity, I am become as sounding brass or a tinkling cymbal.

- 1 Corinthians 13:1-3

Prayer carries us half way to God, fasting brings us to the door of His palace, and alms-giving procures us admission.

- Qur'an

Where there is no revelation, the people cast off restraint.

- Proverbs 29:18

The conscience of children is formed by the influences that surround them; their notions of good and evil are the result of the moral atmosphere they breathe.

- Richter

...Hold to the teachings we have passed on to you.

- 2 Thessalonians 2:15

I never knew how to worship until I knew how to love.

- Henry Ward Beecher

A coward is incapable of exhibiting love; it is the prerogative of the brave.

- Mahatma Gandhi

It is lawful for Christian men, at the commandment of the Magistrate, to wear weapons, and serve in the wars.

- Book of Common Prayer

Shall your countrymen go to war while you sit here?

- Numbers 32:6

Save and deliver us, we humbly beseech Thee, from the hands of our enemies; that we, being armed with Thy defense, may be preserved evermore from all perils, to glorify Thee, who art the only giver of all victory.

- Book of Common Prayer

Others went out on the sea in ships; they were merchants on the mighty waters. They saw the works of the Lord, his wonderful deeds in the deep.

- Psalm 107

A good Christian will never make a bad soldier.

- Gustavus Adolphus

There are no atheists in the foxholes.

- W. T. Cummings

To them that fleeth cometh neither power nor glory.

- Homer

But select capable men from all the people--men who fear God, trustworthy men who hate dishonest gain--and appoint them as officials over thousands, hundreds, fifties, and tens.

- Exodus 18:21-22

I fear God, and next to God I chiefly fear him who fears Him not.

- Saadir

God enters by a private door into every individual.

- Ralph Waldo Emerson

God is more truly imagined than expressed, and He exists more truly than He is imagined.

- Augustine

In the faces of men and women I see God.

- Walt Whitman

Love your neighbor as yourself.

- Leviticus 19:8
- Mark 12:33

...Man does not live on bread alone but on every word that comes from the mouth of the Lord.

- Deuteronomy 8:3

As I was with Moses, so I will be with you; I will never leave you nor forsake you.

- Joshua 1:5

Be strong and courageous. Do not be terrified; do not be discouraged, the Lord your God will be with you wherever you go.

- Joshua 1:9

Without doubt in the remembrance of God do hearts find satisfaction.

- Qur'an

To be in good moral condition requires at least as much training as to be in good physical condition.

- Jawaharlal Nehru

We need one-armed preachers... who never say... but on the other hand!

- G. E. Sweazey

I love to think of nature as an unlimited broadcasting station, through which God speaks to us every hour, if we only will tune in.

- George Washington Carver

Modest doubt is called the beacon of the wise.

- William Shakespeare

We become like that which we worship--God, self, or anything else.

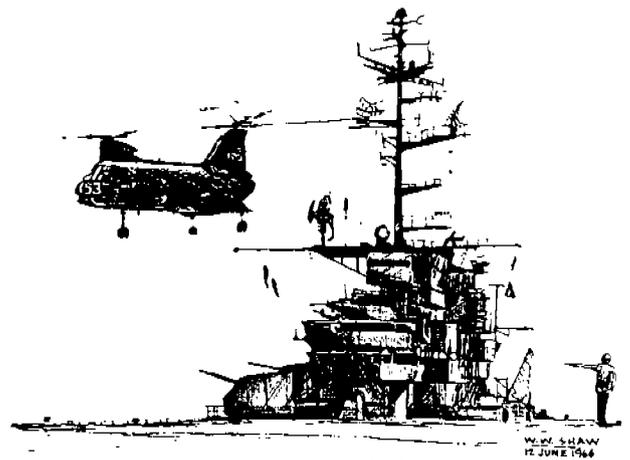
- Anonymous

"Good stumblers never fall."

- Old German Saying

COMPETENCE

Chapter 2



He who does not increase knowledge, decreases it.

- Hillel

Be more prompt to do what you have not promised, than to promise what you will not do.

- Solomon ibn Gabirol

A carpenter who has no tools is not a carpenter.

- Talmud

Creative activity should be described as a type of learning process where teacher and pupil are located in the same individual.

- Arthur Koestle

Think like a man of action, act like a man of thought.

- Henri Bergson

The great end of life is not knowledge, but action.

- Thomas H. Huxley

In military affairs only military men should be listened to.

- Theodore Roosevelt

The cautious seldom err.

- Confucius

Don't mind criticism. If it's untrue, disregard it; if it is unfair, keep from irritation; if it is ignorant, smile; if it is justified, learn from it.

- Anonymous

Beware of the man who knows the answer before he understands the question!

- Anonymous

Here's a lesson to be learned from an old sea captain's log: The horn that's tooting loudest is the one that's in the fog.

- Anonymous

If you were on trial for being a sailor would there be enough evidence to convict you?

- Anonymous

Men are not to be judged by what they do not know, but by what they know, and by the manner in which they know it.

- Vauvenargues

I do not believe in a fate that falls on men however they act; but I do believe in a fate that falls on them unless they act.

- G. K. Chesterson

Experience is not what happens to you but what you do with what happens to you.

- Aldous Huxley

If you think education is expensive, try ignorance.

- Derek Bok

He that has patience may compass anything.

- Francois Rabelais

The value of life lies not in the length of days, but in the use we make of them: A man may live long, yet get little from life. Whether you find satisfaction in life depends not on your tale of years, but on your will.

- Montaigne

It does not mean that man has lost an argument when he is silent. He may be silent because he has won.

- Anonymous

It takes less time to do something right than it takes to explain why you did it wrong.

- Anonymous

The difference between stumbling blocks and stepping stones is the way a person uses them.

- Anonymous

You make your luck by practice.

- Robert J. Daughton

Whatever is worth doing at all, is worth doing well.

- Chesterfield

The one who complains the loudest is generally he who contributes the least.

- A. G. Sertillanges

Shallow men believe in luck, wise and strong men in cause and effect.

- Ralph Waldo Emerson

I don't think much of a man who is not wiser today than he was yesterday.

- Abraham Lincoln

The shortest way to do anything is to do only one thing at a time.

- Martin Luther

The race is not always to the swift nor the battle to the strong, but that's the way to bet.

- Anonymous

Only a mediocre person is always at his best.

- Anonymous

You're not a failure until satisfied with being one.

- Anonymous

To define a problem is to begin to solve it.

- Anonymous

Only the shallow know themselves.

- Oscar Wilde

I shall tell you a great secret, my friend. Do not wait for the last judgment, it takes place every day.

- Albert Camus

I think and think, for months, for years, 99 times the conclusion is false, the 100th time I am right.

- Albert Einstein

Do not wait for extraordinary circumstances to do good; try to use ordinary situations.

- Richter

Well arranged time is the surest mark of a well arranged mind.

- Pitman

When a man blames others for his failures, it's a good idea to credit others with his successes.

- Howard W. Newton

In the game of life it's a good idea to have a few early losses, which relieves you of the pressure of trying to maintain an undefeated season.

- Bill Vaughan

The difference between failure and success is doing a thing nearly right and doing a thing exactly right.

- Edward Simmons

Criticism comes easier than craftsmanship.

- Zeuxis

Make of yourself a light, rely upon yourself: do not depend upon anyone else.

- Buddha

Adversity reveals the genius of a general; good fortune conceals it.

- Horace

It is right to be taught, even by an enemy.

- Ovid

It is right to learn, even from the enemy.

- Ovid

The greatest single factor in the American success is naval gunfire.

- Yoshitsuga Saito

Do not offer advice which has not been seasoned by your own performance.

- Henry S. Haskins

In one the charge that I did not fight fair is true. I fought for success and not for display.

- John S. Mosby

Knowledge of naval matters is an art as well as any other and not to be attended to at idle times on the by....

- Pericles

Skill in naval affairs, as in other crafts, is the result of scientific training.

- Thucydides

Give me the ready hand rather than the ready tongue.

- Giuseppe Garibaldi

The first naval nation to fall will be the one that is first caught napping.

- Charles Napier

Neither gallantry nor heroism will avail much without professional training.

- Edward Cardwell

War is not an affair of chance. A great deal of knowledge, study, and meditation is necessary to conduct it well.

- Frederick the Great

In quietness and trust is your strength.

- Isaiah 30:15

What is necessary to be performed in the heat of action should constantly be practiced in the leisure of peace.

- Vegetius

The courage of a soldier is heightened by his knowledge of his profession.

- Vegetius

The essence of strategy is, with a weaker army, always to have more force at the crucial point than the enemy.

- Napoleon I

I always make it a rule to get there first with the most men.

- Nathan Bedford Forrest

A man-of-war is the best ambassador.

- Oliver Cromwell

The best protection against the enemy's fire is a well directed fire from our own guns.

- David G. Farragut

It is impossible to write well on the operations of war, if a man has no experience on active service.

- Polybius

The study of history lies at the foundation of all sound military conclusions and practice.

- Alfred Thayer Mahan

Nothing helps a fighting force more than correct information. Moreover it should be in perfect order, and done well by capable personnel.

- Che Guevara

He who knows when he can fight and when he cannot will be victorious.

- Sun Tzu

To subdue the enemy without fighting is the acme of skill.

- Sun Tzu

The gun, the missile, the ship, the plane, the spaceship is no better than the man who operates it.

- Hanson W. Baldwin

It is by devising new weapons, and above all by scientific leadership, that we shall best cope with the enemy's superior strength.

- Winston Churchill

Superior force is a powerful persuader.

- Winston Churchill

I am a strong believer in the transacting of official business by The Written Word.

- Winston Churchill

I am sorry to say that there is too much point to the wisecrack that life is extinct on other planets because their scientists were more advanced than ours.

- John F. Kennedy

In our day wars are not won by mere enthusiasm, but by technical superiority.

- Lenin

A well dressed soldier has more respect for himself. He also appears more redoubtable to the enemy and dominates him; for a good appearance is itself a force.

- Joseph Joubert

The more you sweat in peace, the less you bleed in war.

- Chinese Proverb

If money is your hope for independence, you will never have it. The only real security that a man can have in this world is a reserve of knowledge, experience and ability.

- Henry Ford

An enemy that commits a false step...is ruined, and it comes on him with an impetuosity that allows him no time to recover.

- Cuthbert Collingwood

To move swiftly, strike vigorously, and secure all the fruits of victory is the secret of successful war.

- Thomas "Stonewall" Jackson

The service cannot afford to keep a man who does not succeed.

- Thomas "Stonewall" Jackson

Hit first! Hit hard! Keep on hitting!

- John Fisher

Remember, gentlemen, an order that can be misunderstood will be misunderstood.

- Helmuth von Moltke

Originality is the most vital of all military virtues.

- B. H. Liddell Hart

PATRIOTISM

Chapter 3



Whenever hostile aggressions...require a resort to war, we must meet our duty and convince the world that we are just friends and brave enemies.

- Thomas Jefferson

The ballot is stronger than the bullet.

- Abraham Lincoln

The liberty of the press is essential to the security of freedom in a state.

- Massachusetts Bill of Rights

Let us have faith that right makes might; and in that faith let us to the end dare to do our duty as we understand it.

- Abraham Lincoln

If we falter in our leadership we may endanger the peace of the world, and we shall surely endanger the welfare of the nation.

- Harry S. Truman

I like to see a man proud of the place in which he lives. I like to see a man live so that his place will be proud of him.

- Abraham Lincoln

A society of sheep must in time beget a government of wolves.

- Bertrand de Jouvenel

The patriot volunteer, fighting for his country and his rights, makes the most reliable soldier upon earth.

- Thomas "Stonewall" Jackson

Education makes a people easy to lead, but difficult to drive:
easy to govern, but impossible to enslave.

- Lord Brougham

Peace, like war, can succeed only where there is a will to
enforce it, and where there is available power to enforce it.

- Franklin D. Roosevelt

God grants liberty to those who love it, and are always ready to
guard and defend it.

- Daniel Webster

Man's capacity for justice makes democracy possible, but man's
inclination to injustice makes democracy necessary.

- Reinhold Niebuhr

The worship most acceptable to God comes from a thankful and
cheerful heart.

- Plutarch

Thanksgiving was never meant to be shut up in a single day.

- Robert Caspar Lintner

There never was a good war, or a bad peace.

- Benjamin Franklin

I tremble for my country when I reflect that God is just.

- Thomas Jefferson

America is a land where a citizen will cross the ocean to fight for democracy--and won't cross the street to vote in a national election.

- Bill Vaughn

It is the duty of the civil magistrate, by the impartial execution of equal laws, to secure unto all the people in general and to every one of his subjects in particular the just possession of those things belonging to this life.

- John Locke

No private person has any right in any manner to prejudice another person in his civil enjoyments because he is of another church or religion.

- John Locke

A great many people think they are thinking when they are merely rearranging their prejudices.

- William James

A young person can consider himself educated, not when he receives a diploma for completing school, but when he arrives at that point in life where he stops answering questions and begins questioning the answers.

- Anonymous

Most people take better care of their automobiles than their brains--they seldom put cheap fuel in their cars.

- Roscoe Brown Fisher

The rarest gift that God bestows on man is the capacity for decision.

- Dean Acheson

Of the six senses, the most important is common sense.

- Anonymous

One should forget oneself for the sake of one's family; one should forget one's family for the sake of one's village; one should forget one's village for the sake of one's nation; and one should forget everything for the sake of enlightenment.

- Buddha

Everything in the nation's daily life is like this: The mind is the source of everything, and, therefore, the ruler should first seek to have his people train their minds.

- Buddha

If a country is prosperous, it is not necessary for it to attack any other country and it does not need any weapons of attack.

- Buddha

The Navy of the United States is the right arm of the United States and is emphatically the peacemaker.

- Theodore Roosevelt

Democracy is good. I say this because other systems are worse.

- Jawaharlal Nehru

Democracy is the government of the people, by the people, for the people.

- Abraham Lincoln

Moroni was a strong and a mighty man; whose soul did joy in the liberty and the freedom of his country.

- The Book of Mormon
Alma 48:11

Sweet is the love of one's country.

- Cervantes

I only regret that I have but one life to lose for my country.

- Nathan Hale

Not the value or command of the whole British Navy would seduce me from the cause of my country.

- John Barry

The patriot's blood's the seed of Freedom's tree.

- Thomas Campbell

Breathes there the man with soul so dead, who never to himself hath said, this is my own, my native land!

- Walter Scott

He who loves not his country can love nothing.

- Byron

An American kneels only to his god, and faces his enemy.

- W. H. Crittenden

All I am and all I have is at the service of my country.

- Thomas "Stonewall" Jackson

A country and government such as ours are worth fighting for, and dying for, if need be.

- W. T. Sherman

Our country right or wrong. When right, to be kept right; when wrong, to be put right.

- Carl Schurz

I admire men who stand up for their country in defeat, even though I am on the other side.

- Winston Churchill

And so, my fellow Americans: Ask not what your country can do for you; ask what you can do for your country.

- John F. Kennedy

On August 1, 1836, the British Parliament abolished slavery in the West Indies, but the decree was not to go into effect for a year. On July 31, 1837, a year later, twenty thousand slaves came together in Jamaica. They put on white robes, and at eleven o'clock at night they all knelt down, and with faces turned upward they waited an hour. As the clock struck twelve the twenty thousand former slaves rose up and shouted joyously: "We are free! We are free!"

- Anonymous

"You do not know what you are advising us to do," replied the Spartans to a Persian envoy who urged them to submit to Xerxes, "for you know what it is to be a slave, but the sweetness of freedom you have never tasted. If you felt it, you would tell us to fight for it, not with spears only, but with axes."

- Anonymous

It was a little boy in American Sunday-school, who, in reply to his teacher's question, "Who was the first man?" answered, "George Washington," and upon being informed that it was Adam, exclaimed: "Ah, well! If you are speaking of foreigners, perhaps he was."

- Anonymous

Freedom bestows on us the priceless gift of opportunity--if we neglect our opportunities we shall certainly lose our freedom.

- Dwight D. Eisenhower

During the heroic defence of the Bataan Peninsula, one of the commanding officers lined up a company of his men and asked for a volunteer for a mission of the utmost peril. Anyone willing to serve was instructed to step forward two paces from the line. He glanced for a second at a memorandum in his hand and, looking up, was shocked and disappointed to see the ranks unbroken. "What," he said unbelievably, "not a single man!" "You do not understand, sir," said an aide at his elbow, "the whole line has stepped forward two paces."

- Anonymous

An Athenian, who was lame in one foot, was laughed at by the soldiers on account of his lameness. "I am here to fight," said he, "not to run."

- Anonymous

From a very early age, I had imbibed the opinion, that it was every man's duty to do all that lay in his power to leave his country as good as he had found it.

- William Cobbett

The fairest vision on which these eyes ever looked was the flag of my country in a foreign land.

- George Frisbie Hoar

I see that the old flagpole still stands. Have your troops hoist the Colors to its peak, and let no enemy ever haul them down.

- Douglas MacArthur

You seldom hear of the fleets except when there's trouble, and then you hear a lot.

- John S. McCain

We cannot hallow this ground. The brave men living and dead who struggled here have consecrated it far above our poor power to add or detract.

- Abraham Lincoln

We have met the enemy, and they are ours: Two ships, two brigs, one schooner and one sloop.

- Oliver Hazard Perry

There is another type of warfare--new in its intensity, ancient in its origin--war by guerrillas, subversives, insurgents, assassins; it is a form of warfare uniquely adapted to what have been strangely called "wars of liberation." It prays on unrest and ethnic conflicts.

- John F. Kennedy

Rebellions can be made by two percent active in a striking force,
and 98 percent passively sympathetic.

- T. E. Lawrence

Put none but Americans on guard tonight.

- George Washington

All the countries which collapsed under the shock of the German
blitzkrieg in 1939, 1940, and 1941 relied on long-established
conscript armies for their defense.

- B. H. Liddell Hart

Death and sorrow will be the companions of our journey: hardship
our garment: constancy and valor our only shield. We must be
united, we must be undaunted, we must be inflexible.

- Winston Churchill

There is no merit in putting off a war for a year if, when it
comes, it is a far worse war or one much harder to win.

- Winston Churchill

In this country of ours the man who has not raised himself to be
a soldier, and the woman who has not raised her boy to be a
soldier for the right--neither one of them is entitled to citi-
zenship in the Republic.

- Theodore Roosevelt

On becoming soldiers we have not ceased to be citizens.

- Cromwell's Soldiers

The reservist is twice the citizen.

- Winston Churchill

Armies do not always suffice to save a nation; while a country defended by its people is ever invincible.

- Napoleon I

A well regulated Militia, being necessary to the security of a free State, the right of the people to keep and bear arms, shall not be infringed.

- Constitution of the United States, Amendment II, 1791

Only when our arms are sufficient beyond doubt can we be certain that they will never be employed.

- John F. Kennedy

Our object ought to be to have a good army rather than a large one.

- George Washington

Historically, good men with poor ships are better than poor men with good ships.

- J. K. Taussig

There is one source, O Athenians, of all your defeats. It is that your citizens have ceased to be soldiers.

- Demosthenes

There is nothing so likely to produce peace as to be well prepared to meet an enemy.

- George Washington

Again and again we have owed peace to the fact that we were prepared for war.

- Theodore Roosevelt

Diplomacy is utterly useless where there is no force behind it.

- Theodore Roosevelt

Beware of rashness, but with energy and sleepless vigilance go forward and give us victories.

- Abraham Lincoln

When you see a rattlesnake poised to strike, you do not wait until he has struck before you crush him.

- Franklin D. Roosevelt

Cease to hire your armies. Go yourselves, everyman of you, and stand in the ranks.

- Demosthenes

Every citizen (should) be a soldier. This was the case with the Greeks and Romans, and must be that of every free state.

- Thomas Jefferson

We should provide in peace what we need in war.

- Publilius Syrus

I would by no means retreat while any hope of success remained.

- John Paul Jones

Errors toward the enemy must be lightly judged.

- Winston Churchill

Fortune favors the brave.

- Terence

The English never yield, and though driven back and thrown into confusion, they always return to the fight, thirsting for vengeance as long as they have a breath of life.

- Giovanni Mocenigo

Today the expenditure of billions of dollars every year on weapons, acquired for the purpose of making sure we never need to use them, is essential to keeping the peace.

- John F. Kennedy

Put your trust in God, my boys, and keep your powder dry.

- Oliver Cromwell

To secure a respect to a neutral flag requires a naval force organized and ready to vindicate it from insult or aggression.

- George Washington

We have tried since the birth of our nation to promote our love of peace by a display of weakness. This course has failed us utterly.

- Anonymous

The most advanced nations are always those who navigate the most.

- Ralph Waldo Emerson

In the final choice a soldier's pack is not so heavy a burden as a prisoner's chains.

- Dwight D. Eisenhower

The steady operations of war against a regular and disciplined army can only be successfully conducted by a force of the same kind.

- Alexander Hamilton

Without a decisive naval force we can do nothing definitive, and with it everything honorable and glorious.

- George Washington

Naval power is the natural defense of the United States.

- John Adams

Every time I pass a bulldozer, I want to stop and kiss it.

- W. F. Halsey

Ours is a maritime nation, requiring the most powerful navies to protect our free rights to the farthest reaches of the seas.

- Lyndon B. Johnson

Control of the seas means security. Control of the seas means peace. Control of the seas can mean victory. The United States must control the sea if it is to protect our security.

- John F. Kennedy

It were better to be a soldier's widow than a coward's wife.

- Thomas Bailey Aldrich

Valor is the contempt of death and pain.

- Tacitus

Valor is superior to numbers.

- Vegetius

Cowards die many time before their deaths; the valiant never taste of death but once.

- Shakespeare: Julius Caesar

Among the men who fought on Iwo Jima, uncommon valor was a common virtue.

- C. W. Nimitz

Madam, there is nothing so dreadful as a great victory--excepting a great defeat.

- Duke of Wellington

War spares not the brave but the cowardly.

- Anacreon

The art of war is, in the last result, the art of keeping one's freedom of action.

- Xenophon

War is sweet to those who don't know it.

- Erasmus

It is not a field of a few acres of ground, but a cause, that we are defending, and whether we defeat the enemy in one battle, or by degrees, the consequences will be the same.

- Thomas Paine

War kills men, and men deplore the loss; but war also crushes bad principle and tyrants, and so saves societies.

- C. C. Colton

It is painful enough to discover with what unconcern they speak of war and threaten it. I have seen enough of it to make me look upon it as the sum of all evils.

- Thomas "Stonewall" Jackson

War is a contest of wills.

- Winston Churchill

If there be one principle more deeply rooted than any other in the mind of every American, it is that we should have nothing to do with conquest.

- Thomas Jefferson

Thanksgiving was never meant to be shut up in a single day.

- Robert Caspar Lintner

We have been a most favored people. We ought to be a most grateful people. We have been a most blessed people. We ought to be a most thankful people.

- Calvin Coolidge

Thanksgiving is possible only for those who take time to remember.

- Anonymous

It follows then as certain as night succeeds day, that without a decisive naval force we can do nothing definitive, and with it everything honorable and glorious.

- George Washington

Frigates are the eyes of a fleet.

- Nelson

Their strength lay in the greatness of their navy, and by that and that alone they gained their empire.

- Alcibiades

Without a Respectable Navy--alas America!

- John Paul Jones

Your Excellency will have observed that whatever efforts are made by the Land Armies, the Navy must have the casting vote in the present contest.

- George Washington

A naval force can never endanger our liberties, nor occasion bloodshed; a land force would do both.

- Thomas Jefferson

The necessity of a navy springs from the existence of peaceful shipping.

- Alfred Thayer Mahan

The individual who refuses to defend his rights when called by his government deserves to be a slave.

- Andrew Jackson

Stand your ground, men. Don't fire unless fired upon. But if they mean to have a war, let it begin here.

- Jonas Parker

Millions for defense, but not a cent for tribute.

- Robert Goodloe Harper

We would rather see London laid in ruins and ashes than that it should be tamely and abjectly enslaved.

- Winston Churchill

Except ye do bestir yourselves in the defence of your country and your little ones, the sword of justice doth hang over you.

- The Book of Mormon

We hold these truths to be self-evident, that all men are created equal, that they are endowed by their Creator with certain unalienable rights, that among these are life, liberty, and the pursuit of happiness.

- Thomas Jefferson

No nation, no matter how enlightened, can endure criminal violence.

- Alan Bible

Patriotism is easy to understand in America; it means looking out for yourself by looking out for your country.

- Calvin Coolidge

A man's country is not a certain area of land, of mountains, rivers, and woods, but it is a principle; and patriotism is loyalty to that principle.

- George William Curtis

I know but one freedom and that is the freedom of the mind.

- Antoine de Saint-Exupery

The cost of freedom is always high, but Americans have always paid it. And one path we shall never choose, and that is the path of surrender, or submission.

- John F. Kennedy

I disapprove of what you say, but will defend to the death your right to say it.

- Voltaire

Countries are well cultivated, not as they are fertile, but as they are free.

- Montesquieu

The most certain test by which we judge whether a country is really free is the amount of security enjoyed by minorities.

- Lord Acton

I offer neither pay, nor quarters, nor provisions; I offer hunger, thirst, forced marches, battles and death. Let him who loves his country in his heart and not with his lips only, follow me.

- Giuseppe Garibaldi

I am your king. You are a Frenchman. There is the enemy. Charge!

- Henry IV of France

It is not titles that honor men, but men that honor titles.

- Niccolo Machiavelli

The Guard dies: it does not surrender.

- Anonymous

Although war is evil, it is occasionally the lesser of two evils.

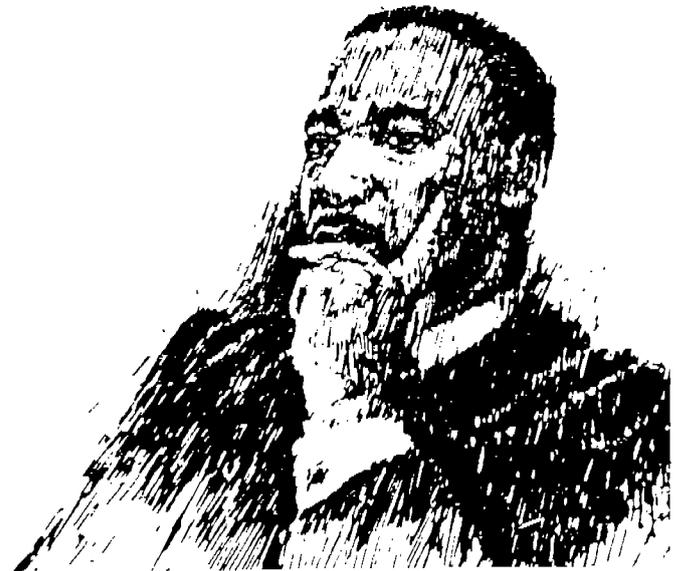
- McGeorge Bundy

Here once the embattled farmers stood, and fired the shot heard round the world.

- Ralph Waldo Emerson

CONCERN FOR PEOPLE

Chapter 4



Give what you have. To someone, it may be better than you dare think.

- Henry Wadsworth Longfellow

How good and how pleasant it is when brothers dwell in unity.

- Psalms 133

A father complained to Rabbi Israel ben Eleazar: "My son has forsaken God; what shall I do?" "Love him more than ever," was the Rabbi's reply.

- Anonymous

Never forget what a man says to you when he is angry.

- Henry Ward Beecher

It is easy enough to tell the poor to accept their poverty as God's will when you yourself have warm clothes and plenty of food and medical care and a roof over your head and no worry about the rent. But if you want them to believe you--try to share some of their poverty and see if you can accept it as God's will yourself.

- Thomas Merton

The real danger is not that computers will begin to think like man, but that man will begin to think like computers.

- Sydney J. Harris

Whatever disunites man from God disunites man from man.

- Burke

We ought to hear at least one little song every day, read a good poem, see a first-rate painting, and if possible speak a few sensible words.

- Johann Wolfgang Von Goethe

Every man is: Like all other men; like some other men; like no other man.

- Cluckholn & Murray

What does a candle lose by lighting another?

- Anonymous

Someday, after mastering the winds, the waves, the tides, and gravity, we shall harness for God the energies of love, and then, for a second time in the history of the world, man will have discovered fire.

- Teilhard De Chardin

It is not fair to ask of others what you are not willing to do yourself.

- Theodore Roosevelt

Speak your truth quietly and clearly; and listen to others, even to the dull and the ignorant; they too have their story.

- Max Ehrmann

The reason that some people come late is that we don't give them a reason to come early.

- Anonymous

A person has the right to criticize who has the heart to help.

- Abraham Lincoln

There are times when the ideals of success should be replaced by the ideal of service.

- Albert Einstein

I like to praise "imagination," of which there's too little in the Christian, Jewish, and such-type religious worlds. I would like to see imagination redeemed and sanctified, rather than absent.

- Martin E. Marty

You can make more friends in two months by becoming interested in other people than you can in two years by trying to get other people interested in you.

- Dale Carnegie

The real friend is the person who is still your friend when you don't deserve a friend.

- Anonymous

A real friend laughs at your jokes when they aren't very funny, and sympathizes with your problems when they aren't very serious.

- Anonymous

Real friends are those who, when you've made a fool of yourself, don't feel that you've done a permanent job.

- Anonymous

The best petty officers are the ones whose people want to get up in the morning and work for them. The secret is making it clear that you care and that you're really interested in them, their efforts, and their accomplishments.

- Commanding Officer

He who does not prevent a crime when he can, encourages it.

- Seneca

Leadership should be born out of an understanding of the needs of those who would be affected by it.

- Marian Anderson

The badge of rank which an officer wears on his coat is really a symbol of servitude--to his people.

- Maxwell D. Taylor

The greatest leader in the world could never win a campaign unless he understood the people he had to lead.

- Omar N. Bradley

A reflective reading of history will show that no man ever rose to military greatness who could not convince his troops that he put them first, above all else.

- Maxwell D. Taylor

Treat people as if they were what they ought to be and you help them to become what they are capable of being.

- Johann Wolfgang von Goethe

This country will not be a good place for any of us to live in unless we make it a good place for all of us to live in.

- Theodore Roosevelt

The impersonal hand of government can never replace the helping hand of a neighbor.

- Hubert H. Humphrey

As I would not be a slave, so I would not be a master. This expresses my idea of democracy.

- Abraham Lincoln

Man's worst sin towards our fellow creatures is not to hate them, but to be indifferent to them; that's the essence of inhumanity.

- George Bernard Shaw

The man who strikes first admits that his ideas have given out.

- Chinese Proverb

The danger of the past was that men became slaves. The danger of the future is that man may become robots.

- Erich Fromm

The man who regrets his own life and that of his fellow creatures as meaningless is not merely unfortunate but almost disqualified for life.

- Albert Einstein

This is the final test of a gentleman: His respect for those who can be of no possible service to him.

- Phelps

An egotist is a man who thinks that if he hadn't been born, people would have wondered why.

- Dan Post

I have made mistakes but I have never made the mistake of claiming that I never made one.

- James Gordon Bennett

Thousand of candles can be lighted from a single candle, and the life of the candle will not be shortened. Happiness never decreases by being shared.

- Buddha

To conquer oneself is a greater victory than to conquer thousands in a battle.

- Buddha

If discord arises within one's family, one should not blame others but should examine one's own mind and follow a right path.

- Buddha

To speak kindly does not hurt the tongue.

- Proverb

Life is not so short but that there is always time for courtesy.

- Ralph Waldo Emerson

What loneliness is more lonely than distrust?

- George Eliot

There is a healthful hardiness about real dignity that never dreads contact and communion with others however humble.

- Washington Irving

The clearsighted do not rule the world, but they sustain and console it.

- Agnes Repplier

The young man who has not wept is a savage, and the old man who will not laugh is a fool.

- George Santayana

No one is useless in this world who lightens the burden of another.

- Charles Dickens

Ceremonies are different in every country, but true politeness is everywhere the same.

- Anonymous

I have never been able to join in the popular cry about the recklessness, sensuality, and helplessness of the soldiers. On the contrary I should say...that I have never seen so teachable and helpful a class as the Army generally. Give them opportunity promptly and securely to send money home and they will use it. Give them schools and lectures and they will come to use them. Give them books and games and amusements and they will leave off drinking. Give them suffering and they will bear it. Give them work and they will do it.

- Florence Nightingale

Rudeness is a weak person's attempt at strength.

- J. Matthew Casey

Remember that you were slaves in Egypt and that your God brought you out of there with a mighty hand and an out stretched arm.

- Deuteronomy 5:15

If your enemy is hungry, give him food to eat; if he is thirsty, give him water to drink.

- Proverbs 25:21

To insure victory the troops must have confidence in themselves as well as in their commanders.

- Niccolo Machiavelli

The general must be first in the toils and fatigues of the army. He waits until the army's wells have been dug and only then drinks; until the army's food is cooked before he eats.

- The Ping Fa

The first leader under whom a young officer serves, especially if he be admired, can often fix a character beyond recall.

- Fletcher Pratt

God commands justice, the doing of good, and liberality to kith and kin.

- Qur'an

It is a classical maxim that it is sweet and becoming to die for one's country; but whoever has seen the horrors of a battlefield feels that it is far sweeter to live for it.

- John S. Mosby

I believe it must be the policy of the United States to support free peoples who are resisting attempted subjugation by armed minorities or by outside pressures.

- Harry S. Truman

A compliance with the minutiae of military courtesy is a mark of well disciplined troops.

- John A. Lejeune

The greatest conqueror is he who overcomes the enemy without a blow.

- Chinese Proverb

When we conquer enemies by kindness and justice we are more apt to win their submission than by victory in the field. In the one case, they yield only to necessity; in the other by their own free choice.

- Polybius

Admonish your friends in private; praise them in public.

- Publilius Syrus

Reprisals are a sorry recourse.

- Napoleon I

No human being knows how sweet sleep is but a soldier.

- John S. Mosby

In camp the soldiers were awaiting imminent transfer to the fighting front. In the dusk one of the soldiers called out to a khaki clad figure only dimly seen: "Hey, buddy, got a match?" A lighted match was forthcoming, and by its light, as he started to thank the other for the courtesy, the private was horrified to see the markings of a general. "I beg your pardon, sir," he said, saluting smartly, "I didn't see that you were a general." "That's all right, son," said the general benignly. "Just thank God I wasn't a second lieutenant."

- Anonymous

A vigorous five-mile walk will do more good for an unhappy but otherwise healthy adult than all the medicine and psychology in the world.

- Paul Dudley

When I was a young man I vowed never to marry until I found the ideal woman. Well, I found her--but, alas, she was waiting for the perfect man.

- Groucho Marx

Marriage is a job. Happiness or unhappiness has nothing to do with it. There was never a marriage that could not have been made a success, nor a marriage that could not have ended in failure.

- Kathleen Norris

Democracy is based upon the conviction that there are extraordinary possibilities in ordinary people.

- Harry Emerson Fosdick

The company of just and righteous men is better than wealth and real estate.

- Shakespeare

A spouse who receives love gives love in return; but if they receive anger, they return anger with equal measure.

- Roland Gittelson

The secret of a happy marriage is simple: just keep on being as polite to each other as you are to your best friends.

- Robert Quillen

Marriage is a lot like the Navy; everyone complains, but you'd be surprised at the large number that re-enlist.

- James Garner

The best proof of love is trust.

- Joyce Brothers

If love does not know how to give and take without restriction,
it is not love, but a transaction.

- Emma Goldman

Love is not a matter of counting the years--it's making the
years count.

- Wolfman Jack

Hating people is like burning down your house to get rid of a rat.

- Harry Emerson Fosdick

It never occurs to a boy that some day he will become as dumb as
his father.

- Laurence J. Peter

A marriage is like a long trip in a tiny rowboat; if one
passenger starts to rock the boat, the other has to steady it;
otherwise, they will go to the bottom together.

- David R. Reuben

You give but little when you give of your possessions. It is
when you give of yourself that you truly give.

- Kahlil Gibran

DEDICATION

Chapter 5



I cannot trust a man to control others who cannot control himself.

- Robert E. Lee

To every thing there is a season, and a time to every purpose under the heavens.

- Ecclesiastes

Before you can find God, you must lose yourself.

- Baal Shem Tov

I deem it honorable for the general of yesterday to act as a corporal today, if his services can be useful to his country.

- Thomas Jefferson

If a man does not know to what port he is steering, no wind is favorable.

- Seneca

I have not a thought on any subject separated from the immediate object of my command.

- Horatio Nelson

Discipline must be a habit so ingrained that it is stronger than the excitement of battle or the fear of death.

- George S. Patton

We can lick gravity, but sometimes the paperwork is overwhelming.

- Wernher Von Braun

There is no force so powerful as an idea whose time has come.

- Everett Dirksen

Regret for the things we did can be tempered by time; it is
regret for the things we did not do that is inconsolable.

- Sidney J. Harris

Wisdom consists not so much in knowing what to ultimately do as
in knowing what to do next.

- Herbert Hoover

Before everything else, getting ready is the secret of success.

- Henry Ford

To know how to wait is the great secret of success.

- Benjamin Franklin

Initiative is doing the right things without being told.

- Victor Hugo

Good ideas and innovations must be driven into existence by
courageous patience.

- Hyman Rickover

The road to failure is greased with the slime of indifference.

- Anonymous

Ninety-nine per cent of the failures come from the people who have the habit of making excuses.

- George Washington Carver

The man who does not do more work than he's paid for isn't worth what he gets.

- Abraham Lincoln

Defeat never comes to any man until he admits it.

- Anonymous

You don't learn to hold your own in the world by standing on guard, but by attacking and getting well hammered yourself.

- George Bernard Shaw

The reward of a thing well done, is to have done it.

- Ralph Waldo Emerson

Success is to be measured not so much by the position that one has reached in life as by the obstacles which he has overcome while trying to succeed.

- Booker T. Washington

Every problem has a soft spot.

- Anonymous

The Sense of this word among the Greeks affords the noblest definition of it; enthusiasm signifies "God in us."

- Madame de Stael

Either I will find a way, or I will make one.

- Philip Sidney

The impossible is often the untried.

- Jim Goodwin

The time to relax is when you don't have time for it.

- Sydney J. Harris

The mass of men lead lives of quiet desperation.

- Henry David Thoreau

Leadership is action, not position.

- Donald H. McGannon

It is by those who have suffered that the world has been advanced.

- Leo Tolstoy

Fire is the test of gold; adversity, of strong men.

- Seneca

Shallow men believe in luck.

- Ralph Waldo Emerson

I find the great thing in this world is, not so much where we stand, as in what direction we are moving.

- Goethe

Great minds have purposes; others have wishes. Little minds are tamed and subdued by misfortune; but great minds rise above them.

- Washington Irving

The man who procrastinates struggles with ruin.

- Hesiod

Always take hold of things by the smooth handle.

- Thomas Jefferson

The chains of habit are too weak to be felt until they are too strong to be broken.

- Samuel Johnson

I am always ready to learn, although I do not always like being taught.

- Winston Churchill

Four things come not back: The spoken word; The sped arrow; Time past; The neglected opportunity.

- Omar Ibn, Al Halif

People do not lack strength; they lack will.

- Victor Hugo

It is difficult to retain the knowledge one has acquired, without putting it into practice.

- Pliny the Younger

The toleration of those that differ from others in matters of religion is so agreeable to the Gospel of Jesus Christ, and to the genuine reason of mankind, that it seems monstrous for men to be so blind as not to perceive the necessity and advantage of it in so clear a light.

- John Locke

Parents love all their children, but their love is expressed with special tenderness toward a sick child.

- Buddha

It is worthy to perform the present duty well and without failure; do not seek to avoid or postpone it till tomorrow. By acting now, one can live a good day.

- Buddha

If a man's mind becomes pure, his surroundings will also become pure.

- Buddha

Men grow in stature only as they daily rededicate themselves to a noble faith.

- Dwight D. Eisenhower

Power, in whatever hands, is rarely guilty of too strict limitations on itself.

- Edmund Burke

In doing what we ought, we deserve no praise, because it is our duty.

- Augustine

Do your duty, and leave the rest to heaven.

- Pierre Corneille

He trespasses against his duty who sleeps upon his watch, as well as he that goes over to the enemy.

- Edmund Burke

Three things prompt men to a regular discharge of their duty in time of action: natural bravery, hope of reward, and fear of punishment.

- George Washington

The duty of the captain of a battleship in wartime is incessant, requiring the most constant and unremitting attention, and the best first lieutenant in the world cannot be a sufficient substitute for him, in that his whole body and soul should be in it.

- Lord St. Vincent

On no soul doth God place a burden greater than it can bear.

- Qur'an

Only aim to do your duty, and mankind will give you credit where you fail.

- Thomas Jefferson

...it is just as hard to do your duty when men are sneering at you as when they are shooting at you.

- Woodrow Wilson

I have just returned from visiting the Marines at the front, and there is not a finer fighting organization in the world.

- Douglas MacArthur

Maintain discipline and caution above all things, and be on the alert to obey the word of command.

- Archidamus of Sparta

A battle is lost less through the loss of men than by discouragement.

- Frederick the Great

In war, everything depends on morale; and morale and public opinion comprise the better part of reality.

- Napoleon I

Battles are beyond all else struggles of morale.

- French Army Field Regulations

Nothing is more dangerous in wartime than to live in the temperamental atmosphere of a Gallup Poll, always feeling one's pulse and taking one's temperature.

- Winston Churchill

In battle the prudent become daring, the miserly lavish, and even cowards display valor.

- Jean Dutourd

Who hangs on, wins.

- German Proverb

The soldier is but the servant of the statesman.

- G. F. R. Henderson

We will beat the enemy or sink at our post.

- William B. Cushing

The first thing to be taken care of in the disciplining of men, is to dress them, to teach them the air of a soldier, and to drive out the clown.

- John MacIntire

Achilles, though invulnerable, never went into battle but completely armed.

- Lord Chesterfield

Be on your guard against the capital fault of letting diplomacy get ahead of naval preparedness.

- Winston Churchill

Mental confusion, contradiction of feeling, indecisiveness, panic: these are our weapons.

- Adolf Hitler

The mind of the enemy and the will of his leaders is a target of far more importance than the bodies of his troops.

- S. B. Griffith II

He who commands the sea has command of everything.

- Themistocles

He who rules on the sea will very shortly rule on the land also.

- Khair-Ed-Din

Sailors, with their built-in sense of order, service, and discipline, should really be running the world.

- Nicholas Monsarrati

They shall not grow old, as we that are left grow old: age shall not weary them nor the years condemn.

- Laurence Binyon

Send me more men and fewer questions.

- Thomas "Stonewall" Jackson

There is no limit to what can be accomplished if it doesn't matter who gets the credit.

- Ralph Waldo Emerson

There is no future in any job. The future lies in the man who holds the job.

- George W. Crane

Babe Ruth struck out 1330 times, a record in futility. His 714 home-runs completely obliterates the 1330 strike-outs.

- Robert F. Kennedy

Nothing will ever be accomplished if all possible objections must first be overcome.

- Hyman Rickover

If I had been censured every time I have run my ship, or fleets under my command, into great danger, I should long ago have been out of the Service, and never in the House of Peers.

- Horatio Nelson

Rarely has a man been more favored in the hour of his appearing; never one so fortunate in the moment of his death.

- Alfred Thayer Mahan

If love of money were the mainspring of all American action, the officer corps long since would have disintegrated.

- The Armed Forces Officer

The expectations of life depend upon diligence; the mechanic that would perfect his work must first sharpen his tools.

- Confucius

When I was young I observed that nine out of every ten things I did were failures, so I did ten times more work.

- George Bernard Shaw

Fame usually comes to those who are thinking about something else.

- Oliver Wendell Holmes

It has long been an axiom of mine that the little things are infinitely the most important.

- Arthur Conan Doyle

The commander's will must rest on iron faith; faith in God, in his cause, or in himself.

- Correlli Barnett

There are more tired corps and division commanders than there are tired corps and divisions.

- George S. Patton

Tenacity of purpose and untiring energy in execution can repair a first mistake and baffle deeply laid plans.

- Alfred Thayer Mahan

Victory will come to the side that outlasts the other.

- Ferdinand Foch

The task of leadership is not to put greatness into humanity, but to elicit it, for the greatness is already there.

- John Buchanan

Resolve to perform what you ought; perform without fail what you resolve.

- Benjamin Franklin

No one will consider the day as ended, until the duties it brings have been discharged.

- Joseph Hooker

Campaigns and battles are nothing but a long series of difficulties to be overcome.

- George C. Marshall

The art of war is simple enough. Find out where your enemy is. Get at him as soon as you can. Strike at him as hard as you can, and keep moving on.

- Ulysses S. Grant

No victory is possible unless the commander be energetic, eager for responsibilities and bold undertakings; unless he possess and can impart to all the resolute will of seeing the thing through.

- Ferdinand Foch

Since Vicksburg they have not a word to say against Grant's habits. He has the disagreeable habit of not retreating before irresistible veterans.

- Mary Chesnut

I wish peace from the bottom of my soul, but I desire to see us prepared for war, in every respect.

- Thomas Truxtun

We are not interested in the possibilities of defeat. They do not exist.

- Victoria

As to being prepared for defeat, I certainly am not. Any man who is prepared for defeat would be half defeated before he commenced. I hope for success; shall do all in my power to secure it and trust to God for the rest.

- David G. Farragut

I had rather die than be whipped.

- J. E. B. Stuart

Major, tell my father I died with my face to the enemy.

- I. E. Avery

When princes think more of luxury than of arms, they lose their state.

- Niccolo Machiavelli

They are soldiers. Witty, courteous, liberal, full of spirit.

- Shakespeare: King Henry VI

Nothing is easy in war. Mistakes are always paid for in casualties and troops are quick to sense any blunder made by their commanders.

- Dwight D. Eisenhower

We cannot buy pride; we cannot legislate it; we cannot force it; and yet, we cannot do without it.

- Creighton W. Abrams

A French colonel had one day punished a young officer, just arrived from Saint-Cyr, for showing fear during his first battle. Marshal Foch to whose notice it came, severely reprimanded the disciplinarian. "Colonel!" said he, "none but a coward dares to boast that he has never known fear!"

- Anonymous

They can conquer who believe they can.

- Vergil

Every attack, once undertaken, must be fought to a finish; every defence, once begun, must be carried on with the utmost energy.

- Ferdinand Foch

I wish I could persuade you to try to overcome the difficulties instead of merely intrenching yourself behind them.

- Winston Churchill

He that shall endure unto the end, the same shall be saved.

- Matthew 24:13

To endure is greater than to dare; to tire out hostile fortune; to be daunted by no difficulty; to keep heart when all have lost it...

- W. M. Thackeray

No man is fit to command another that cannot command himself.

- William Penn

The general of a large army may be defeated, but you cannot defeat the determined mind of a peasant.

- Confucius

Having no fixed lines to guard or defined territory to hold, it was always my policy to elude the enemy when they came in search of me, and carry the war into their own camps.

- John S. Mosby

Guerrillas never win wars but their adversaries often lose them.

- Charles W. Thayer

The generations to come will celebrate the glory. This generation knows the cost.

- Thomas B. Reed

The most vital quality a soldier can possess is self-confidence, utter, complete, and bumptious.

- George S. Patton

The warrior who cultivates his mind polishes his arms.

- Chevalier de Boufflers

Officers can never act with confidence until they are masters of their profession.

- Henry Knox

War is an art, to attain perfection in which, much time and experience, particularly for the officers, are necessary.

- John C. Calhoun

The whole principle of naval fighting is to be free to go anywhere with every damned thing the Navy possesses.

- John Fisher

Remember that the faith that moves mountains always carries a pick.

- Anonymous

There is no rest for a messenger till the message is delivered.

- Joseph Conrad

For each and all, as for the Royal Navy, the watchword should be, "Carry on, and dread nought."

- Winston Churchill

Nothing succeeds in war except in consequence of a well prepared plan.

- Napoleon I

Noble and manly music invigorates the spirit, strengthens the wavering man, and incites him to great and worthy deeds.

- Homer

The man who does something under orders is not unhappy; he is unhappy who does something against his will.

- Seneca

Doesn't it make you surer you were right, to see all the General Staff opposing you?

- T. E. Lawrence

LOYALTY

Chapter 6



A strong leader knows that if he develops his associates, he will be even stronger.

- James F. Lincoln

The person who commands efficiently must have obeyed others in the past, and the person who obeys dutifully is worthy of being some day a commander.

- Cicero

Behind an able man there are always other able men.

- Chinese Proverb

A good leader is a person who isn't worried about his own career but rather the careers of those who work for him.

- H. S. M. Burns

Success in the Navy is not finding the right ship, but being the right sailor.

- Anonymous

The loyal in hard places can be trusted in high places.

- Anonymous

You get the best out of others when you give the best of yourself.

- Harvey Firestone

In a democracy, the people have to want to do what must be done.

- Lyndon B. Johnson

It is possible to buy intelligence and muscle. But you cannot buy loyalty; it can only be earned.

- Anonymous

When you betray somebody else, you also betray yourself.

- Isaac Bashevis Singer

Loyalty bought with money is overcome with money.

- Seneca

We act in our job the way we talk about it.

- Anonymous

At one time there lived in the Himalayas a bird with one body and two heads. Once one of the heads noticed the other head eating some sweet fruit and felt jealous and said to itself: "I will then eat poison fruit." So it ate poison and the whole bird died.

- Buddha

Let every nation know, whether it wishes us well or ill, that we shall pay any price, bear any burden, meet any hardship, support any friend, oppose any foe, to assure the survival and success of liberty.

- John F. Kennedy

It is our responsibilities, not ourselves, that we should take seriously.

- Peter Ustinov

The British may harass us and distress us, but the Carolinas alone can subdue us.

- Nathaniel Green

No matter what may be the ability of the officer, if he loses the confidence of his troops, disaster must sooner or later ensue.

- Robert E. Lee

A competent leader can get efficient service from poor troops, while on the contrary an incapable leader can demoralize the best of troops.

- John J. Pershing

The young American responds quickly and readily to the exhibition of qualities of leadership on the part of his officers.

- John A. Lejeune

The brave man, inattentive to his duty, is worth little more to his country, than the coward who deserts her in the hour of danger.

- Andrew Jackson

Whatever happens, you and I will do our duty.

- Arthur Wellesley

Duty is ours; consequences are God's.

- Thomas "Stonewall" Jackson

Although I cannot insure success, I will endeavor to deserve it.

- Joseph Addison

There is Jackson, standing like a stone wall. Let us determine to die here, and we will conquer.

- Barnard E. Bee

Such an executive officer the sun never shone on. I have but to show him my design, and I know that if it can be done it will be done.

- Robert E. Lee

If I am to be hanged for it, I cannot accuse a man who I believe has meant well, and whose error was one of judgement and not intention.

- Arthur Wellesley

We gave thanks to God for the noblest of all His blessings, the sense that we had done our duty.

- Winston Churchill

Any commander who fails to attain his objective, and who is not dead or severely wounded, has not done his full duty.

- George S. Patton

It is possible to impart instruction and give commands in such a manner and in such a tone of voice as to inspire in the soldier no feeling but an intense desire to obey.

- J. M. Schofield

To be disciplined...means that one frankly adopts the thoughts and views of the superior in command, and that one uses all humanly practicable means in order to give him satisfaction.

- Ferdinand Foch

Self-control is the chief element in self-respect, and self-respect is the chief element in courage.

- Thucydides

Good will can make any organization work; conversely, the best organization chart in the world is unsound if the men who have to make it work don't believe in it.

- James Forrestal

Every man who is high up loves to think that he has done it all himself; and the wife smiles, and lets it go at that. It's our only joke. Every woman knows that.

- J. M. Barrie

It is better to be faithful than famous.

- Theodore Roosevelt

It goes far toward making a man faithful to let him understand that you think him so.

- Seneca

Nothing is more noble, nothing more venerable than fidelity. Faithfulness and truth are the most sacred excellences and endowments of the human mind.

- Cicero

There is a great deal of talk about loyalty from the bottom to the top. Loyalty from the top down is even more necessary.

- George S. Patton

Grant stood by me when I was crazy, and I stood by him when he was drunk, and now we stand by each other.

- W. T. Sherman

An officer...should make it a cardinal principle of life that by no act of commission or omission on his part will he permit his immediate superior to make a mistake.

- Malin Craig

Men are neither lions nor sheep. It is the man who leads them who turns them into either lions or sheep.

- Jean Dutourd

All the regulations and gold braid in the Pacific Fleet cannot enforce a sailor's devotion. This, each officer in command must earn on his own.

- Arnold S. Lott

Wrath is quickly changed to friendship in the hearts that throb beneath a soldier's coat.

- Alessandro Manzoni

The strength of the ship is the Service. And the strength of the Service, the ship.

- Ronald A. Hopwood

How little do the landmen know of what we sailors feel, when waves do mount and winds do blow! But we have hearts of steel.

- The Sailor's Resolution

Nothing is so unmanageable as a sailor, except by his own officers.

- Anonymous

As long as there are a few veterans, you can do what you want with the rest.

- Maurice de Saxe

There are no greater patriots than those good men who have been maimed in the service of their country.

- Napoleon

I have considered the pension list of the Republic a roll of honor.

- Grover Cleveland

A man who is good enough to shed his blood for his country is good enough to be given a square deal afterwards.

- Theodore Roosevelt

However services may be received, it is not right in an officer to slaken his zeal for his country.

- Nelson

To keep a lamp burning we have to keep putting oil in it.

- Mother Teresa of Calcutta

What men will fight for seems to be worth looking into.

- H. L. Mencken

A disciple came to Mohammed and said: "Master, my six brethren are all asleep, and I alone have remained awake to worship Allah." Mohammed replied: "And you too had better been asleep, if your worship of Allah consists of accusations against your brethren."

- Anonymous

The service we render to others is really the rent we pay for our room on this earth.

- Wilfred Grenfell

The ultimate measure of a man is not where he stands in moments of comfort and convenience, but where he stands at times of challenge and controversy.

- Rev. Dr. Martin Luther King, Jr.

Money will buy a fine dog, but only love will make it wag its tail.

- Anonymous

Leadership, at its highest, consists of getting people to work for you when they are under no obligation to do so.

- from Bits and Pieces

In (civil wars) those who win are established as loyalists, the vanquished as traitors.

- Calderon

For who ought to be more faithful than a man that is entrusted
with the safety of his country?

- Niccolo Machiavelli

The leader must himself believe that willing obedience always
beats forced obedience, and that he can get this only by really
knowing what should be done.

- Xenophon

When troops flee, are insubordinate, distressed, collapse in
disorder, or are routed, it is the fault of the general. None of
these disorders can be attributed to natural causes.

- Sun Tzu

Because (a good) general regards his men as infants they will
march with him into the deepest valleys. He treats them as his
own beloved sons and they will die with him.

- Anonymous

The president shall be Commander in Chief of the Army and Navy of
the United States, and of the militia of the several States, when
called into the actual Service of the United States.

- Constitution of the United
States

The commander must be the prime mover of the battle and the
troops must always have to reckon with his appearance in personal
control.

- Erwin Rommel

Unless you can find some sort of loyalty, you cannot find unity
and peace in your active living.

- Josiah Royce

Loyalty means nothing unless it has at its heart the absolute principle of self-sacrifice.

- Woodrow Wilson

I must respect the opinions of others even if I disagree with them.

- Herbert Henry Lehman

An army is a collection of armed men obliged to obey one man. Every change in the rules which impairs the principle weakens the army.

- W. T. Sherman

The value of a whole army--a mighty host of a million men--depends on the man alone; such is the influence of spirit.

- Tsao Kwei

Miseries seem light to a soldier if the chief who imposes hardships on him also volunteers to share them.

- Comte De Segur

The loyalties which center upon number one are enormous. If he trips, he must be sustained. If he makes mistakes, they must be covered. If he sleeps, he must not be wantonly disturbed. If he is no good, he must be pole-axed.

- Winston Churchill

A soldier ought to fear nothing but God and dishonor.

- English Proverb

To be a sergeant you have to know your stuff. I'd rather be an outstanding sergeant than just another officer.

- Daniel Daly

The more a leader is in the habit of demanding from his men, the surer he will be that his demands will be answered.

- Clausewitz

Every means should be taken to attach the soldier to his colors. This is best accomplished by showing consideration and respect to the old soldier.

- Napoleon I

The man who trusts men will make fewer mistakes than he who distrusts them.

- Conde Di Cavour

The more foreigners I saw, the more I loved my homeland.

- P. L. B. Du Belloy

Doctrine is nothing but the skin of truth set up and stuffed.

- Henry Ward Beecher

Doctrine is codified common sense... It is what tells a commander or a soldier what to do when specific directions are lacking.

- C. H. Amme

If you choose godly, honest men to be captains of Horse, honest men will follow them.

- Oliver Cromwell

Be faithful unto death.

- Revelation 2:10

We few, we happy few, we band of brothers...

- Shakespeare

Consider your corps as your family; your commander as your father; your comrade as your brother; your inferior as a young relative. Perish yourself, but save your comrades.

- Mikhail Ivanovich

Esprit de corps thrives not only on success but on hardships and adversity shared with courage and fortitude.

- Orlando Ward

Who knows but that you have come to high position just for such a time as this?

- Esther 4:14

Whoever is for the Lord, come with me!"

- Maccabees

"Old breed? New breed? There's not a damn bit of difference so long as it's the Marine breed."

- LTGEN Lewis B. "Chesty" Puller

COURAGE

Chapter 7



We fail far more often through timidity than by over-daring.

- David Grayson

Discovery consists of seeing what everybody has seen and thinking what nobody has thought.

- Albert Szent-Gyorgyi

We can destroy ourselves by cynicism and disillusion just as effectively as by bombs.

- Kenneth Clark

No sane man is unafraid in battle, but discipline produces in him a form of vicarious courage.

- George S. Patton

Don't be afraid of asking a dumb question! That's better than making a dumb mistake.

- Anonymous

The greatest test of courage on earth is to bear defeat without losing heart.

- Robert G. Ingersoll

Absolute calm is not the law of the ocean. And it is the same with the ocean of life.

- Anonymous

I cannot give you the formula for success, but I can give you the formula for failure--which is: Try to please, everybody.

- Herbert B. Swope

No man is worth his salt who is not ready at all times to risk his body, to risk his well-being, to risk his life, in a great cause.

- Theodore Roosevelt

As the essence of courage is to stake one's life on a possibility, so the essence of faith is to believe that the possibility exists.

- William Salter

He has the right to criticize who has the heart to help.

- Abraham Lincoln

Indecision is habit forming and contagious. Business cannot go forward by hesitation. Greater risk is often involved in postponement than in making a wrong decision.

- H. A. Hopt

The mark of an educated man is the ability to make a reasoned guess on the basis of insufficient information.

- A. Lawrence

One of the reasons mature people stop learning is that they become less and less willing to risk failure.

- John W. Gardner

One must carve one's life out of the wood one has.

- German Proverb

Real courage only holds on five minutes longer.

- Anonymous

Vision sees through the problem--Courage sees it through.

- Anonymous

Every achievement was once a private opinion.

- Anonymous

One finds many companions for food and drink, but in a serious business a man's companions are very few.

- Theognis (545 B.C.)

I hate to see things done by halves--if it be right, do it boldly--if it be wrong, leave it undone.

- Gilpin

A great deal of talent is lost in this world for the want of a little courage.

- Sidney Smith

The gods favor the bold.

- Ovid

An offensive, daring kind of war will awe the Indians and ruin the French. Blockhouses and a trembling defensive encourage the meanest scoundrels to attack us.

- James Wolfe

The Spartans are not wont to ask how many the enemy are, but where they are.

- Agis II of Sparta

The military profession organizes men so as to overcome their inherent fears and failings.

- Samuel P. Huntington

Men who are familiarized to danger, meet it without shrinking, whereas those who have never seen service often apprehend danger where no danger is.

- George Washington

Nothing is more exhilarating than to be shot at without result.

- Winston Churchill

Few men are born brave; many become so through training and force of discipline.

- Vegetius

Let us not pray to be sheltered from dangers but to be fearless when facing them.

- Rabindranath Tagore

The worst enemy a Chief has to face in war is an alarmist.

- Ian Hamilton

A cynic is not merely one who reads bitter lessons from the past; he is one who is prematurely disappointed in the future.

- Sydney J. Harris

There is no better way of defending a long line than by moving into the enemy's territory.

- Robert E. Lee

Heroism is the brilliant triumph of the soul over the flesh--that is to say, over fear.

- Henri-Frederic

The true contempt of an invader is shown by deeds of valor in the field.

- Hermocrates of Syracuse

A stout heart breaks bad luck.

- Spanish Proverb

I believe in the sun, even when it is not shining. I believe in love, even when feeling it not. I believe in God, even when He is silent.

- Inscription scratched on the wall of a Concentration Camp.

Don't be afraid to take a big step if one is indicated. You can't cross a chasm in two small jumps.

- David Lloyd George

He who seizes the right moment is the right man.

- Goethe

A song is as necessary to sailors as the drum and fife to a soldier.

- R. H. Dana, Jr.

Be audacious and cunning in your plans, firm and persevering in their execution.

- Clausewitz

Everyone admires courage and the greenest garlands are for those who possess it.

- John F. Kennedy

It is better to live one day as a lion than a hundred years as a sheep.

- Italian Proverb

When all we preach is generalities, we can count on unanimous approval and very small effect.

- G. E. Sweazey

If a man consults whether he is to fight, when he has the power in his own hands, it is certain that his opinion is against fighting.

- Horatio Nelson

The direct foe of courage is the fear itself, not the object of it; and the man who can overcome his own terror is a hero and more.

- George MacDonald

Keep your fears to yourself but share your courage.

- Robert Louis Stevenson

The one permanent emotion of the inferior man is fear--fear of the unknown, the complex, the inexplicable. What he wants beyond everything else is safety.

- H. L. Mencken

May coward shame disdain his name, the wretch that dares not die!

- Robert Burns

When there is no peril in the light, there is no glory in the triumph.

- Pierre Corneille

Hard pressed on my right. My center is yielding. Impossible to maneuver. Situation excellent. I am attacking.

- Ferdinand Foch

The crisis of confidence always starts among those who do not fight.

- Bernard Serrigny

A good plan violently executed now is better than a perfect plan next week.

- George S. Patton

It is true I must run great risk; no gallant action was ever accomplished without danger.

- John Paul Jones

Go tell the Spartans, thou that passeth by, that here, obedient
to the laws, we lie.

- Simonides of Ceos

Every great crisis of human history is a pass of Thermopylae, and
there is always a Leonidas and his three hundred to die in it, if
they cannot conquer.

- George William Curtis

Where there are no new ideas or dreams, there is no hope.

- Andrei Sakharov

Courage is the first of human qualities because it is the quality
which guarantees all the others.

- Winston Churchill

You cannot run away from a weakness; you must sometime fight it
out or perish. And if that be so, why not now, and where you
stand?

- Robert Louis Stevenson

This will remain the land of the free only so long as it is the
home of the brave.

- Elmer Davis

It is even better to act quickly and err than to hesitate until
the time of action is past.

- Clausewitz

Courage is what it takes to stand up and speak; courage is also what it takes to sit down and listen.

- Anonymous

Failed in business in 1831. Defeated for Legislature in 1832. Second failure in business in 1833. Suffers nervous breakdown in 1836. Defeated for Speaker in 1838. Defeated for Elector in 1840. Defeated for Congress in 1843. Defeated for Congress in 1848. Defeated for Senate in 1855. Defeated for Vice President in 1856. Defeated for Senate in 1858. Elected President in 1860.

- Lincoln's Road to the White House

Cowards falter, but danger is often overcome by those who nobly dare.

- Elizabeth I

To see what is right and not to do it is want of courage.

- Confucius

Far better it is to have a stout heart always and suffer one's share of evils, than to be ever fearing what may happen.

- Herodotus

Courage may be taught as a child is taught to speak.

- Euripides

The policy of being too cautious is the greatest risk of all.

- Jawaharlal Nehru

Too many people are thinking of security instead of opportunity.
They seem more afraid of life than death.

- James F. Byrnes

Disappointment to a noble soul is what cold water is to burning
metal; it strengthens, tempers, intensifies, but never destroys
it.

- Eliza Tabor

One man with courage makes a majority.

- Andrew Jackson

It takes vision and courage to create--it takes faith and courage
to prove.

- Owen D. Young

I'd rather give my life than be afraid to give it.

- Lyndon B. Johnson

Courage is resistance to fear, mastery of fear--not absence of
fear.

- Mark Twain

For they conquer who believe they can.

- John Dryden

Courage is doing what you're afraid to do. There can be no courage unless you're scared.

- Eddie Rickenbacker

It is easy to be brave from a safe distance.

- Aesop

I have been driven many times to my knees in prayer by the overwhelming conviction that I had nowhere else to go.

- Abraham Lincoln

There is no harm in being sometimes wrong--especially if one is promptly found out.

- John Keynes

It is not things which disturb us, but the view we take of them.

- Epictetus

The world breaks everyone and afterwards many are strong at the broken places.

- Ernest Hemingway

HONOR

Chapter 8



It is curious that physical courage should be so common in the world and moral courage so rare.

- Mark Twain

Always do right. This will gratify some people and astonish the rest.

- Mark Twain

It does not require money to be neat, clean and dignified.

- Anonymous

A man can be as fast as a plane, as strong as an ox and as bright as a whiz kid. But without character, he won't make a good soldier or sailor.

- John M. Devine

Rapid promotion and honors cannot fall to every one, and it is a great test of character to accept, even acclaim the good fortune of others, while continuing quietly to do one's own work, to the best of one's ability.

- S. W. Roskill

There are no degrees of honesty. Either you are honest or you are not.

- Anonymous

The fame of great men ought always to be estimated by the means used to acquire it.

- Francois de La Rochefoucauld

Improve your self-image; for when your self-image improves, your performance improves.

- Seribriakoff

It is a wicked thing to be neutral between right and wrong.

- Theodore Roosevelt

In any emergency in life there is nothing so strong and safe as the simple truth.

- Charles Dickens

The evil impulse is at first like a passer-by, then like a lodger, and finally like the master of the house.

- Talmud

The purpose of man's life is not happiness, but worthiness.

- Felix Adler

Honesty is the first chapter of the book of wisdom.

- Thomas Jefferson

I had rather men should ask why no statue has been erected in my honor, than why one has.

- Cato

Keep clear of a man who does not value his own character.

- Anonymous

There are some defeats more triumphant than victories.

- Michel de Montaigne

Society affects to estimate men by their talents, but really feels and knows them by their character.

- Thoreau

In the long run, it is impossible for a man to be cheated by anyone but himself.

- Ralph Waldo Emerson

Integrity comes from years of patient well-doing.

- Anonymous

Truth gets well if she is run over by a locomotive, while error dies if she scratches her finger.

- Oliver Wendell Holmes

Act well at the moment, and you have performed a good action to all eternity.

- Johann Kaspar Lavater

One must not always think so much about what one should do, but rather what one should be. Our works do not ennoble us: but we must ennoble our works.

- Meister Eckhart

To consider oneself different from ordinary men is wrong, but it is right to hope that one will not remain like ordinary men.

- Yoshida Shoin

I have often regretted my speech, never my silence.

- Maximiotto (Syrus)

Death is not the greatest loss in life. The greatest loss is what dies inside us while we live.

- Norman Cousins

All that is essential for the triumph of evil is that good men do nothing.

- Edmund Burke

Associate with men of good quality if you esteem your own reputation; for it is better to be alone than in bad company.

- George Washington

Everyone is bound to bear patiently the results of his own example.

- Phaedrus (A.D. 8)

The probability that we may fail in the struggle ought not to deter us from the support of a cause we believe to be just.

- Abraham Lincoln

Blood stains can not be removed by more blood; resentment can not be removed by more resentment; resentment can be removed only by forgetting it.

- Buddha

Those who act in evil are followed by the thought, "I have done wrong," and the memory of the act is stored to work out its inevitable retribution in the lives to follow.

- Buddha

What you are thunders so that I cannot hear what you say to the contrary.

- Ralph Waldo Emerson

Too many of today's children have straight teeth and crooked morals.

- High School Principal

He became an officer and a gentleman, which is an enviable thing.

- Rudyard Kipling

Now, gentlemen, let us do something today which the world may talk of hereafter.

- Cuthbert Collingwood

Here lies he who neither feared nor flattered any flesh.

- James Douglas

I have always been ready to use force in order to defy tyranny or ward off ruin.

- Winston Churchill

Enough is God for a witness between me and you: for He is well acquainted with His servants, and He sees (all things).

- Qur'an

A boy doesn't have to go to war to be a hero; he can say he doesn't like pie when he sees there isn't enough to go around.

- Ed Howe

I would give no thought of what the world might say of me, if I could only transmit to posterity the reputation of an honest man.

- Sam Houston

The nation which forgets its defenders will itself be forgotten.

- Calvin Coolidge

A bad peace is even worse than war.

- Tacitus

Where in contemporary life will you find a profession in which a man can be fired from his job "for conduct unbecoming an officer and a gentleman"?

- Hoffman Nickerson

I'm inclined to think that a military background wouldn't hurt anyone.

- William Faulkner

Secretary of the Navy Knox, was asked by an old friend some casual question about the movements of certain ships in Atlantic waters. The question was thoughtless and Knox leaned over with an air of confidence and said, "Look here, can you keep a secret?" "Of course, of course," replied the friend eagerly. "Well," said Knox, "So can I!"

- Anonymous

Speaking of his ancestry Lincoln once humorously remarked, "I don't know who my grandfather was, but I am much more concerned to know what his grandson will be."

- Anonymous

No one can make you feel inferior without your consent.

- Eleanor Roosevelt

There is no acceptable substitute for honesty; there is no valid excuse for dishonesty.

- Anonymous

Oh what a tangled web we weave when first we practice to deceive.

- Walter Scott

It matters not how a man dies, but how he lives.

- Samuel Johnson

In matters of conscience the law of majority has no place.

- Mahatma Gandhi

Life every man holds dear; but the brave man holds honor far more precious--dearer than life.

- Shakespeare

A military, or a naval man, cannot go very far astray, who abides by the point of honor.

- Raphael Semmes

What is life without honor? Degradation is worse than death.

- Thomas "Stonewall" Jackson

When dangers are great, there the greatest honors are to be won.

- Thucydides

Leave not a stain in thine honor.

- Ecclesiasticus

What is left when honor is lost?

- Publilius Syrus

Better a thousand times to die with glory than live without honor.

- Louis VI of France

My honor is dearer to me than my life.

- Cervantes

Mine honor is my life; both grow in one; take honor from me and my life is done.

- Shakespeare

Try not to become a man of success but rather try to become a man of value.

- Albert Einstein

Respect yourself and others will respect you.

- Confucius

Close alliances with despots are never safe for free states.

- Demosthenes

What is a man born for but to be a reformer, a remaker of what has been made, a denouncer of lies, a restorer of truth and good?

- Ralph Waldo Emerson

The only tyrant I accept in this world is the still voice within.

- Mahatma Gandhi

A true man of honor feels humbled himself when he cannot help humbling others.

- Robert E. Lee

The actions of men are the best interpreters of their thoughts.

- John Locke

Good actions ennoble us, and we are the sons of our own deeds.

- Miguel de Cervantes

True dignity is never gained by place, and never lost when honors are withdrawn.

- Phillip Massinger

When faith is lost, when honor dies, the man is dead.

- John Greenleaf Whittler

It's not dying for faith that's so hard, it's living up to it.

- William Makepeace Thackeray

Force is only justifiable in extremes; when we have the upper hand, justice is preferable.

- Napoleon I

Every kind of service, necessary to the public good, becomes honorable by being necessary.

- Nathan Hale

Righteousness exalts a nation, but sin is a reproach to any people.

- Proverbs 14:34

The right is more precious than peace.

- Woodrow Wilson

In war: resolution; In defeat: defiance; In victory: magnanimity;
In peace: good will.

- Winston Churchill

War ought never to be accepted, until it is offered by the hand of necessity.

- Philip Sidney

Mankind would greatly gain if nations would refer to the judgment of reason, rather than the decision of the sword.

- Robert E. Lee

War is never prevented by running away from it.

- John Slessor

The officer should wear his uniform as the judge his ermine, without a stain.

- John A. Dahlgren

Tradition, valor, and victory are the Navy's heritage from the past.

- All Hands Magazine

It is a high thing, a bright honor, for a man to do battle with the enemy for the sake of his children, and for his land and his true wife.

- Grecian lyric

We believe in democracy; we believe in freedom; we believe in peace. We offer to every nation of the world the handclasp of the good neighbor. Let those who wish our friendship look us in the eye and take our hand.

- Franklin D. Roosevelt

If I lose mine honor, I lose myself.

- Shakespeare

I could not love thee, dear, so much, loved I not honor more.

- Richard Lovelace

I would lay down my life for America, but I cannot trifle with my honor.

- John Paul Jones

The better he behaves, the more honor we shall have in taking him.

- Captain James Dacres, RN: To his first lieutenant, in HMS Guerriere, on observing the bold approach of USS Constitution, 19 August 1812. (Within 15 minutes after the first broadside, Guerriere was demasted and sinking.)

There may be danger in the deed, but there is honor too.

- W. E. Aytoun

Personality can open doors, but only character can keep them open.

- Elmer G. Letterman

A man without ethics is a wild beast loosed upon this world.

- Manly Hall

The art of living consists in knowing which impulses to obey and which must be made to obey.

- Sydney J. Harris

To know what is right and not to do it is the worst cowardice.

- Confucius

RESPONSIBILITY

Chapter 9



Do not threaten a child. Either punish or forgive him.

- Gemara

When a group of people are sailing in a boat, none of them has a right to bore a hole under his own seat.

- Israel Meir ha-Kohen

We cannot do everything at once, but we can do something at once.

- Calvin Coolidge

I hope to be remembered as someone who made the earth a little more beautiful.

- William O. Douglas

Greatness lies not in being strong, but in the right use of strength.

- Henry Ward Beecher

The price of greatness is responsibility.

- Winston Churchill

There may be luck in getting a good job--but there's no luck in keeping it.

- J. Ogden Armour

Neutral men are the devil's allies.

- Edwin Hubbel Chapin

Maturity is the ability to do a job whether or not you are supervised, to carry money without spending it and to bear an injustice without wanting to get even.

- Ann Landers

The officer should realize that every punishment awarded can in a sense be marked up as a failure of leadership somewhere along the line.

- S. W. Roskill

Each man is a hero and an oracle to somebody.

- Ralph Waldo Emerson

Intellect annuls fate. So far as a man thinks, he is free.

- Ralph Waldo Emerson

Dignity does not consist in possessing honors, but in deserving them.

- Anonymous

Ability is important but dependability is critical.

- Anonymous

The doing of little things well makes a great life.

- Anonymous

Today--do the duty that lies nearest.

- Anonymous

Man blames fate for other accidents, but feels personally responsible when he makes a hole in one.

- Horizons Magazine

Experience enables you to recognize a mistake when you make it again.

- Franklin P. Jones

Get your facts first, and then you can distort them as much as you please.

- Mark Twain

The release of atomic energy has not created a new problem. It has merely made more urgent the necessity of solving an existing one.

- Albert Einstein

Our constitution is color blind and neither knows nor tolerates classes among citizens.

- John Marshall Harlan

No matter how much we spend on weapons and equipment, it is all wasted without good people, adequately trained and properly led.

- George S. Brown

Leisure is a beautiful garment, but it will not do for constant wear.

- Anonymous

Prejudice is a great time-saver. It enables us to form opinions without bothering with facts.

- Anonymous

Let him that would move the world, first move himself.

- Socrates

The creation of a thousand forests is in one acorn.

- Emerson

Things don't turn up in this world until somebody turns them up.

- Garfield

There are two kinds of people who never amount to much; those who cannot do what they are told, and those who can do nothing else.

- Cyrus Curtis

The rarest gift that God bestows on man is the capacity for decision.

- Dean Acheson

In this world there are three wrong viewpoints. If one clings to these viewpoints, then all things in this world are but to be denied.

- Buddha

If a man wishes to cross a river he is very careful of his raft. If he has a long journey to make, he takes good care of his horse. So, if a man seeks to attain Enlightenment he must take good care of his body.

- Buddha

It is wrong to think that misfortunes come from the east or from the west; they originate within one's own mind. Therefore, it is foolish to guard against misfortunes from the external world and leave the inner mind uncontrolled.

- Buddha

It is simply not true that war never settles anything.

- Felix Frankfurter

To be defeated is pardonable; to be surprised--never!

- Napoleon I

Of all careers, the Navy is the one which offers the most frequent opportunities to junior officers to act on their own.

- Napoleon I

I never knew a sailor who found fault with the orders and ranks of the service; and if I expected to pass the rest of my life before the mast, I would not wish to have the power of the captain diminished an iota.

- Richard Henry Dana, Jr.

It is fraud to accept what you cannot repay.

- Publilius Syrus

No man is free who is not a master of himself.

- Epictetus

Do ye suppose that God will look upon you as guiltless while ye sit still and behold these things?

- The Book of Mormon

The question for the United States, as regards the size of its Navy, is not so much what it desires to accomplish as what it is willing or unwilling to concede.

- Alfred Thayer Mahan

A people not used to war believeth no enemy dare venture upon him.

- Edward Cecil

No man can be a great officer who is not infinitely patient of details, for an army is an aggregation of details.

- George S. Hillard

Cold wars cannot be conducted by hotheads. Nor can ideological conflicts be won as crusades or concluded by unconditional surrender.

- Walter Lippmann

A collision at sea can ruin your entire day.

- Thucydides

The great end of a war fleet, however, is not to chase...but to control the seas.

- Alfred Thayer Mahan

The success of my whole project is founded on the firmness of the conduct of the officer who will command it.

- Frederick the Great

Nothing is so important in war as an undivided command.

- Napoleon I

There are no bad regiments; there are only bad colonels.

- Napoleon I

If officers desire to have control over their commands, they must remain habitually with them, industriously attend to their instruction and comfort, and in battle lead them well.

- Thomas "Stonewall" Jackson

I cannot trust a man to control others who cannot control himself.

- Robert E. Lee

In the military operations off Cuba President Kennedy did not look for military victory, he sought to change Mr. Khrushchev's mind, and he succeeded.

- Peter Gretton

God is not a cosmic bell-boy for whom we can press a button to get things.

- Harry Emerson Fosdick

For those who believe and work righteousness, is every blessedness, and a beautiful place of final return.

- Qur'an

When so much was uncertain, the need to recover the initiative glared forth.

- Winston Churchill

Never mind, General, all this has been my fault, it is I that have lost this fight.

- Anonymous

The Gauls were not conquered by the Roman legions, but by Caesar.

- Napoleon I

From God, verily nothing is hidden on earth or in the heavens.

- Qur'an

Those who are blessed shall be in the garden: They will dwell therein for all the time that the heavens and the earth endure.

- Qur'an

We cannot despair of humanity, since we ourselves are human beings.

- Albert Einstein

Militarism does not consist in the existence of any army. The purpose of militarism is to use armies for aggression.

- Woodrow Wilson

In its proper manifestation the jealousy between civil and military spirits is a healthy symptom.

- Alfred Thayer Mahan

Plan ahead--it wasn't raining when Noah built the ark.

- Anonymous

Any man's death diminishes me, because I am involved in mankind.

- John Donne

Those most pessimistic about the future are those who are doing the least to bring change now.

- Margaret Mead

What does the Lord require of you but to do justice and to love kindness and to walk humbly with your God?

- Micah 6:8

See everything. Overlook a great deal, improve a little.

- Pope John XXIII

A man at work at his trade is the equal of the most learned doctor.

- Hebrew Proverb

Even if I knew that tomorrow the world would go to pieces, I would still plant my apple tree.

- Martin Luther

Service is the price we pay for the space we occupy in this world.

- Anonymous

The mere absence of war is not peace.

- John F. Kennedy

...a popular outcry will drown the voice of military experience.

- Alfred Thayer Mahan

Your order...has been received and promptly complied with. With such interference with my command I cannot expect to be of much service in the field.

- Thomas "Stonewall" Jackson

Let the soldier give way to the civilian.

- Cicero

Open eyes and a closed mouth never did anyone any harm.

- Proverb

Be careful how you live. You may be the only Bible some person ever reads.

- Anonymous

Children have never been very good at listening to their elders, but they have never failed to imitate them.

- James Baldwin

Being a healthy parent means being firm but nurturing, giving children a decent sense of the boundaries along with lots of unconditional love.

- Karen Shaud

Permit a child to always get what he wants when he wants it--and you have a criminal in the making.

- J. Edgar Hoover

Parents who want their children to end up right must walk upright themselves.

- Nat Olson

We are apt to forget that children watch examples better than they listen to preaching.

- Roy L. Smith

Whatever you have, spend less.

- Samuel Johnson

There is no dignity quite so impressive, and no independence quite so important, as living within your means.

- Calvin Coolidge

No man was ever endowed with a right without being at the same time saddled with a responsibility.

- Gerald W. Johnson

Better a patient man than a warrior, a man who controls his temper than one who takes a city.

- Proverbs 16:32

Train a child in the way he should go, and when he is old, he will not turn from it.

- Proverbs 22:6

However absorbed a commander may be in the elaboration of his own thoughts, it is sometimes necessary to take the enemy into account.

- Winston Churchill

I have set before you life and death, blessings and curses. Now choose life, so that you and your children may live.

- Deuteronomy 30:19

Generally, management of the many is the same as management of the few. It is a matter of organization.

- Sun Tzu

By command I mean the general's qualities of wisdom, sincerity, humanity, courage, and strictness.

- Sun Tzu

He who wishes to be obeyed must know how to command.

- Niccolo Machiavelli

If the commander...feels the need of asking others what he ought to do, the command is in weak hands.

- Helmuth von Moltke

A conference of subordinates to collect ideas is the resort of a weak commander.

- Montgomery of Alamein

For want of a nail, the shoe was lost--for want of a shoe, the horse was lost--for want of a horse the rider was lost--for want of a rider the battle was lost.

- Benjamin Franklin

Bravery is a quality not to be dispensed with in the officers--Like Charity, it covers a great many defeats.

- Benjamin Stoddert

Unfaithfulness in the keeping of an appointment is an act of clear dishonesty. You may as well steal a person's money as his time.

- Horace Mann

Conscience is the inner voice that warns us that someone might be looking.

- H. L. Mencken

Suppose one of you wants to build a tower. Will he not first sit down and estimate the cost to see if he has enough money to complete it?

- Luke 14:28

The best general is that one who is able to bring about peace from war.

- Belisarius

Zusya said a short time before his death, "In the world to come, I shall not be asked, 'Why were you not Moses?' Instead, I shall be asked, 'Why were you not Zusya?'"

- Martin Buber

It is as hard to see oneself as to look backwards without turning
around....

- Henry David Thoreau

In walking the streets of Calcutta the poverty so enraged me that
I wanted to scream at God. Then I came to a painful realization.
In the suffering of the poor, God was screaming at me.

- Jack Nelson

Three may keep a secret if two of them are dead.

- Benjamin Franklin

He who trusts secrets to a servant makes him his master.

- John Dryden

The best time for you to hold you tongue is the time you feel you
must say something or bust.

- Josh Billings

There is no use whatever trying to help people who do not help
themselves. You cannot push anyone up a ladder unless he be
willing to climb himself.

- Andrew Carnegie

"Everyone has a problem, is a problem,
or lives with one."

- Old Appalachian Saying