

Operations Desert Shield/Storm
Chaplains' Study Group Report
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"Command Religious Program
Logistics in Combat"

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"COMMAND RELIGIOUS PROGRAM LOGISTICS IN COMBAT"

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FINAL REPORT ON
COMMAND RELIGIOUS PROGRAM LOGISTICS IN COMBAT

INTRODUCTION:

This report summarizes a Chaplains Working Group study of Command Religious Program (CRP) logistical support and equipment serviceability during Operations Desert Shield/Storm (ODS/S) with historical reference to CRP logistical support during the Vietnam Conflict. In researching the history of Navy Chaplains who served with Marines in Vietnam, no specific data was found on the usage of consumable religious supplies, nor were any specific recommendations made on religious equipment used in combat. Enclosure (1) is a summary report on these findings.

Logistical support deficiencies were noted during ODS/S. These deficiencies included the need to: develop a Religious Supply System aligned with the Marine Corps Supply System, have National Stock Numbers (NSNs) assigned to essential religious items, establish a vehicle allowance to meet the transportation requirements of chaplains in a combat environment, and general deficiencies in religious supply and equipment. Enclosure (2) is a summary report on these findings.

A. MISSION OF THE COMMAND RELIGIOUS PROGRAM:

The mission of the CRP in the Fleet Marine Force (FMF) is to provide for the cultivation, nurture, and practice of religious traditions and customs to strengthen the spiritual lives of Marines and to provide for their free exercise of religion.

B. COMMAND RELIGIOUS PROGRAM LOGISTICAL SUPPORT REQUIREMENTS:

United States Marine Corps commanders are responsible for implementing and maintaining a CRP in support of the free exercise of religion. Commands shall support and manage the CRP as an integral and essential element of their administrative, planning, programming, and budgeting activities. Navy Chaplains are assigned to Marine Corps commands to provide ministries that facilitate the free exercise of religion. Commanders are required to provide logistical support for these ministries.

C. PURPOSE OF THIS STUDY:

The purpose of this study is to assess CRP logistical support within the Fleet Marine Force (FMF), identify deficiencies that inhibit logistical support and to provide recommendations for corrective action.

D. RELIGIOUS LOGISTIC SUPPORT PROBLEMS:

CRP logistical support and equipment problems emerged and increased during ODS/S. These problems included:

1. A supply/resupply stocking system that was inadequate.
2. Locally generated stock numbers on religious items which resulted in the inability to draw the material. The computers would not recognize the locally generated stock numbers in Southwest Asia (SWA).
3. Chaplains were required to operate tactical vehicles without training or licensing.
4. The lack of a dedicated motor vehicle for chaplains.
5. The lack of an electronic music player for field worship services.
6. The recognition that the field altar was unsuited for a combat environment.
7. The lack of designated tentage for some chaplains.
8. Consumable supply/resupply items that spoiled.
9. C-TAM (small) chaplain kits that were poorly packaged and made from flimsy material.
10. The lack of a designated computer for administrative support of the CRP.
11. Questionable amounts of religious supplies on the Maritime Prepositioned Force (MPF) ships.

E. ANALYSIS RESOURCES:

1. Research findings from the Vietnam Conflict and ODS/S were used to identify deficiencies. See enclosures (1) and (2).
2. United States Marine Corps demographics.
3. Enclosures (3) through (6) are questionnaires and surveys used in this study.
4. The following interviews were conducted and catalogues reviewed to gather information on past and present religious supply stocking systems:

- a. Interview with Capt. W.C. Fuller, CHC, USN (Ret.), former 2nd MarDiv Chaplain. (Resource for past supply system establishment)
- b. Interview with Capt. J.M. McCain, CHC, USN, 2nd MarDiv Chaplain in SWA during ODS/S. (MPS stock deficiency)
- c. Interview with Capt. H.T. Heirs, CHC, USN, I MEF Command Chaplain in SWA during ODS/S.
- d. Interviews with several Battalion and Regimental Chaplains who served in SWA during ODS/S.
- e. Ecclesiastical Commodities Catalogue, 1st FSSG, 1st MAW, FMF PAC, Sept., 1981. (A record of past attempts to develop a unified system for procuring religious supplies. See enclosure (7).
- f. Ecclesiastical Commodities Catalogue, 1st FSSG, July 1985. See enclosure (8).

F. ASSUMPTIONS:

1. The resources listed above provided enough information to adequately identify CRP logistical support deficiencies.
2. CRP logistical support deficiencies can be corrected by implementing the recommendations made in this report. These corrections will involve:
 - a. Developing and implementing a Marine Corps-wide religious supply system that is aligned with the Marine Corps supply system. This responds to the deficiency of an inadequate religious supply system. See Enclosure (9).
 - b. Adopting an approved essential religious items list and adopting a formula to supply each MEF with essential religious items. See enclosures (10) and (11).
 - c. Assigning NSNs to essential religious supply items will create an adequate system for Marine Corps wide religious supply stocking.
 - d. Implementing recommendations from this report to correct identified individual equipment deficiencies.
3. In combat there is a requirement for expeditious chaplain movement to provide for the religious rights and needs of Marines and Sailors.

4. Chaplains in similar combat environments have similar needs and requirements. Ministry deficiencies develop when these needs and requirements are not met.

5. The present supply/resupply system did not and will not adequately accommodate CRP needs in combat.

G. PROBLEMS/DISCUSSION/RECOMMENDATIONS:

ITEM 1: RELIGIOUS SUPPLY SYSTEM:

PROBLEM: There is no coordinated religious supply stocking system within the Marine Corps. During ODS/S this problem surfaced within I MEF as religious stocks quickly diminished with no organized resupply system to restock the items. Resupply problems were compounded with the deployment of II MEF assets to the same area. The two religious supply systems were not aligned. 31% of all chaplains deployed to ODS/S reported resupply problems. The requirement for a unified religious supply system is evident. See Charts 1 and 2.

FACTS BEARING ON THE PROBLEM:

a. There was an earlier attempt to establish an adequate religious supply stocking system. Captain W.C. Fuller, CHC, USN (Ret), former 2nd MarDiv Chaplain reported that 13 years ago an attempt to create an adequate religious supply system was initiated. The enclosed Ecclesiastical Commodities Catalogues reflect that budding supply system. The coordinated effort was not advanced throughout the Marine Corps. The result was a continuation of non-systemic procurement of religious stocks. See enclosures (7) and (8).

b. During ODS/S there was no coordinated religious supply system. All Command Chaplains recognized the need for a single religious supply system and noted it in their After Action Reports.

c. Some items were in short supply during the operations. 64% of chaplains responding to the questionnaire on Religious Logistics in SWA reported that whole Bibles were not resupplied; 11% reported a shortage of wine and altar bread; 8% reported a shortage in religious literature; and 6% reported shortages of rosaries. See enclosure (3) and Chart 2.

DISCUSSION: The Marine Corps has not developed a unified approach to religious items supply/resupply. This deficiency became apparent during ODS/S. At present the supply system operates primarily from open purchase

procurement to meet immediate operational requirements. A small locally procured stock of religious supply items is held in reserve, but not enough to adequately resupply a MEF CRP in combat. A unified system is needed to provide for religious requirements during combat.

RECOMMENDATIONS: A single religious supply system aligned with the Marine Corps supply system is required to meet CRP needs in combat. Present religious supply stocking methods are not adequate to meet religious supply requirements in combat. To correct this deficiency, it is recommended that each MEF CRP adopt the Marine Corps' Supported Activities Supply Systems Management Unit's (SMU) method of supply. A detailed Operation and Users Manual is enclosed for instructive adaptation and use. Refer to enclosure (9) for details.

ITEM 2: NATIONAL STOCK NUMBERS (NSNs):

PROBLEM: During ODS/S assets from two MEFs deployed to the same area. The religious supply stocks could not be coordinated. Lack of similar stock numbers resulted in confusion and an inability to obtain available stocks because local stock numbers on the same items did not match. Confusion occurred when chaplains from one MEF tried to requisition supplies through use of a local stock number that did not match the stock number assigned to the item from another MEF.

FACTS BEARING ON THE PROBLEM: The lack of an adequate religious item resupply system limited the ability of SWA chaplains to provide needed resources to Marines and Sailors in the free exercise of their religion. See Charts 1 and 2.

DISCUSSION: One objective of this study is to determine how logistic deficiencies can be corrected. Command Chaplains reported through After Action Reports that the most important corrective action would result from assignment of NSNs to line item essential religious stock.

RECOMMENDATION: It is recommended that The Chaplain of the Marine Corps request that NSNs be assigned to the list of approved religious items. The problem can be eliminated through action from the highest level of influence and command. See enclosures (10) and (12).

ITEM 3: APPROVED ESSENTIAL RELIGIOUS ITEMS LIST:

PROBLEM: An essential religious items list was approved at the Commandant of the Marine Corps' Command Chaplains Conference at San Diego, Ca., in Sept., 1991. This list required congruence with the needs of various faith groups

within the Marine Corps. See enclosure (10) and Charts 3 and 4.

FACTS BEARING ON THE PROBLEM:

a. An essential religious items list has been approved at the 1991 CMC Command Chaplains Conference. See enclosure (10).

b. Current religious preferences in the Marine Corps are outlined in Charts 3 and 4.

c. The essential religious items list has been compared with the religious requirements of major faith groups, to determine if the list is inclusive.

d. Included in the essential items list are religious provisions for Protestants, Catholics, Mormons, Jews, and Moslems.

DISCUSSION: The essential items list was compared to Marine Corps faith group demographics for inclusiveness. No discrepancy was noted. All faith groups except Hindus and Buddhists are included in the essential items list. The needs of these small groups can easily be accommodated through open purchase procurement. Also, Lay Reader Kits are being developed at the Marine Corps Combat Development Center (MCCDC) for each faith group, including Hindus and Buddhists. See enclosure (13).

RECOMMENDATION: It is recommended that the essential items list be used as a faith group responsible supply list for the assignment of NSNs and procurement of religious stocks by SMU. And that MCCDC continue with the development of Lay Reader Kits for various faith groups. See enclosure (13).

ITEM 4: DEDICATED MOTOR VEHICLE:

PROBLEM: During ODS/S 32% of assigned Navy Chaplains were without dedicated motor vehicle transportation. Of these chaplains without vehicles, 12% borrowed vehicles and 20% hitched rides. See Chart 5.

FACTS BEARING ON THE PROBLEM:

a. Marine Commanders are responsible for supporting the free exercise of religion through providing a CRP. Navy Chaplains are assigned to Marine units to implement the CRP.

b. Providing for the religious rights of Marines by Navy Chaplains depends on the chaplains level of mobility.

Mobility in a combat environment is degraded without an assigned vehicle.

c. Chaplains without dedicated motor vehicles reported their ministry provision was degraded by 60%. See Chart 6.

d. Several chaplains who participated in ODS/S estimated that religious participation and expressed religious needs increase five fold in a combat environment.

DISCUSSION: CRP personnel in a combat environment are constantly moving, relocating, and being displaced to meet the religious needs of Marines and Sailors. CRP personnel require a dedicated Table of Equipment (T/E) vehicle to assure these rights are provided. Without a dedicated vehicle the chaplain is unable to provide rightful religious ministry.

RECOMMENDATION: It is recommended that the Marine Corps ensure that a chaplain's vehicle is specifically dedicated on each unit T/E where a chaplain is assigned. Chaplains who participated in ODS/S strongly indicated a need for a high back HMMV with land navigation equipment. 49% preferred the high back HMMV, 38% preferred the regular HMMV and 13% preferred the Cut V. See Chart 7.

ITEM 5: TACTICAL VEHICLE LICENSING:

PROBLEM: Chaplains serving in a combat environment were, and will continue to be, required to drive tactical vehicles. Chaplains are not trained or licensed to operate these vehicles.

FACTS BEARING ON THE PROBLEM:

- a. Chaplains are non-combatants.
- b. In order to travel by vehicle in a combat environment the assigned Religious Program Specialist (RP) is required to provide physical protection for the chaplain.
- c. While traveling, the RP cannot drive and adequately provide protection at the same time. The chaplain is required to drive while the RP rides shotgun.

DISCUSSION: The RP cannot drive and provide protection at the same time. It becomes imperative that the chaplain drive. All FMF chaplains need to be trained and licensed to operate tactical vehicles in the field.

RECOMMENDATION: It is recommended that all FMF chaplains be trained and licensed in field vehicle operation.

ITEM 6: ELECTRONIC MUSIC PLAYER:

PROBLEM: During ODS/S over 90% of the deployed chaplains reported the need for an electronic music player. A music player is required in order to provide adequate music at worship services. Music players are not T/E items. 75% of chaplains had access to some type of an electronic music player. Of these chaplains over 33% reported that the sound quality was not adequate in a field environment. See enclosure (3).

FACTS BEARING ON THE PROBLEM: Electronic music players were reported to be necessary for use in field worship services. 98% of chaplains without access to an electronic music player reported the need for one. With good quality music worship services involved more persons in singing. No musicians were available to provide accompaniment for congregational singing. A music player has to be of such quality that it is durable, and produces enough sound to overcome outside noise. Without a music player, worship services lack a critical element of meaningful worship.

DISCUSSION: A music player is a tremendous tool for leading congregational singing during field worship services. Chaplains reported a need for a music player as a T/E item.

RECOMMENDATIONS: It is recommended that an electronic music player with song books become standard T/E items for chaplains serving with FMF units. At present a worship kit is being produced at the MCCDC that includes a player and tapes, however, this is yesterday's technology. It is recommended that further study be initiated into procuring the Broadman Digital Electronic Hymn Player for all FMF units with chaplains assigned. This player proved reliable in SWA and could easily be heard by all worshippers.

ITEM 7: FIELD ALTAR:

PROBLEM: 98% of chaplains reported that the present religious field altar, carried as a T/E requirement, was unsuited for the combat environment. See enclosure (3).

FACTS BEARING ON THE PROBLEM: The present religious field altar is a T/E item intended for worship service use. Over 50% of chaplains with access to the field altar chose not to use it. 51% reported the altar to be too large for use in a combat environment. 43% reported it was unstable. 41% reported it was made of flimsy material. See Chart 8.

DISCUSSION: There was general dissatisfaction among chaplains with the large aluminum field altar. The altar

can either be replaced with a smaller altar, made from heavier material, or removed as a T/E requirement.

RECOMMENDATION: It is recommended that the present be deleted as a chaplains' T/E requirement. The present altar should be replaced with one that is solid, heavier, tight jointed and foldable. The size should be 30 inches high, 36 inches wide, and 24 inches deep. The altar legs should be made so that they will not sink easily into sand or mud.

ITEM 8: TENTAGE:

PROBLEM: In several surveys conducted by MCCDC, unsolicited comments were made by chaplains that served in SWA about tentage. They experienced a degradation of their ministry because they did not have an assigned tent for confidential counseling, Bible studies, prayer meetings and small group worship services.

FACTS BEARING ON THE PROBLEM: Several Command Chaplains, responding in After Action Reports, expressed the need for each chaplain to have an assigned tent for private counseling and small group worship. There was no specific question related to tent use or requirement for tents in the study tools. The issue emerged from written statements in the comment section of some questionnaires. Many chaplains on the front lines took no tentage. When troops slept on the ground and in holes, chaplains slept on the ground and in holes.

DISCUSSION: While units are in tent areas, each chaplain should have a designate tent to conduct required confidential counseling, Bible studies, prayer meetings and small group worship services.

RECOMMENDATIONS: It is recommended that the Marine Corps ensure that appropriate instructions reflect a standardized T/E allowance for a chaplain's tent to meet these critical requirements. It is further recommended that research be conducted into the availability, use and practicality of the dome shaped, aluminum poled tent for chaplains use in the field.

ITEM 9: CHAPLAIN KITS:

PROBLEM: The Ministry in Combat Kit questionnaire revealed problems with the design and contents of the small C-TAM chaplains assault kit.

FACTS BEARING ON THE PROBLEM: 61 chaplains responded to the Chaplain Kit Survey. 22 responded that C-TAM was too small (a significant number). 49 respondents reported it was

adequate (OK). Of this number 24 made comments related to design or fabric used. Other comments included: the fabric was not strong enough, the contents needed to be more secure and that padding should be added to hold the contents in place. See enclosure (5).

Other comments from interviews with SWA Chaplain participants include:

The contents of C-TAM (small) and K-Tam (large) kits are sometimes missing or damaged, there is a need for line item replacement for the contents and it would be practical to replace each item without having to purchase an entire new kit.

Other questions were asked about Chaplain Kits on the Religious Logistics in SWA Questionnaire. The following facts were developed:

Utilization of Chaplain Kits in SWA reflected 32% of chaplains used the K-TAM (large) kit only, 35% used the C-TAM (small) kit only, and 32% used both kits. Of the chaplains that used both kits before or during ODS/S, 72% preferred the C-TAM (small) kit. See enclosure (3) and Chart 9.

DISCUSSION: Both Kits are needed. The C-TAM is preferred. The C-TAM is reported to be made of flimsy material. The contents need to be more secure. Both kits lack the availability of line item replacement for individual kit items.

RECOMMENDATIONS: It is recommended that both kits be retained, that redesign of the C-TAM kit be studied to ensure more durability and that the feasibility of replacement of individual kit items through the supply system be studied.

ITEM 10: GRAPE JUICE USE:

PROBLEM: During ODS/S canned grape juice used for communion services spoiled.

FACTS BEARING ON THE PROBLEM: 87% of respondent chaplains on the Questionnaire on Religious Logistics in SWA reported the use of grape juice for communion services. 89% of this group used canned grape juice. 48% of the canned grape juice spoiled. Extreme desert heat caused the juice to spoil. See enclosure (3) and Chart 10.

DISCUSSION: In extreme heat over a period of time grape juice will spoil. There are chaplain advocates for other

types of packaging. Some prefer dehydrated and others prefer bottles.

RECOMMENDATION: It is recommended that canned grape juice not be used in areas of extreme heat. Bubble-wrapped grape juice bottles or dehydrated grape juice should be used in these locations. Due to the limited conclusive information on grape juice packaging, further study should be conducted to determine the most practical packaging and types of grape juice available for field use.

ITEM 11: COMPUTER SUPPORT:

PROBLEM: Personal computers have become necessary equipment for CRPs in garrison and in the field. Through personal interviews with a number of chaplains serving in ODS/S, it was discovered that many chaplains realized the need and brought personal computers with them. Others did not have access to one. Computers are not a T/E item for the Command Religious Program.

FACTS BEARING ON THE PROBLEM: Computers are necessary operational tools to perform administrative and training duties in garrison and combat environments. Most battalion sized CRPs did not have computer asset allowances. Some chaplains brought their own personal computers to SWA.

DISCUSSION: Administration, training, communication, and ministry will be enhanced with a computer asset. Without a personal computer allowance the CRP is out of line with the mainstream operational functions of the Marine Corps.

RECOMMENDATIONS: It is recommended that each CRP be issued computer assets. The following descriptions of the necessary equipment are submitted:

- (1). Computer: 80386SX, 4 Megs. RAM, SVGA, 3 1/2 X 5 1/4 H.D. Fl, 80 Meg. Hard drive or better, video card with 1 Meg. memory.
- (2). Monitor: SVGA with 1024 X 726 with .28 or better.
- (3). Printer, Heavy duty, 24 pin dot matrix.
- (4). 386 Lap top, 60 MEG. plus a small printer for field use.

Further study is recommended by MCCDC on standardized software to perform such tasks as Religious Offering Funds (ROFs), all reports, and O&M accounting for the CRP.

ITEM 12: CRP SUPPLIES ABOARD MARITIME PREPOSITIONED FORCE (MPF) SHIPS:

PROBLEM: A command chaplain in SWA noted that only three pieces of ecclesiastical gear were off-loaded during an MPF off-load. These items were a field altar, and 2 K-TAM (large) Chaplain Kits. A question developed over the need and space use aboard the MPF ships for religious equipment and supplies.

FACTS BEARING ON THE PROBLEM: MPF ships are loaded with prepositioned war reserve equipment and thirty days of supplies. The ships support a Marine Expeditionary Brigade (MEB) size operation. There was a small amount of CRP gear aboard some ships.

DISCUSSION: MPF ships are designed for a MEB size operation. Presently, the Marine Corps is not storing a MEB size religious block aboard. The Marine Corps could store a MEB size religious supply stock aboard.

RECOMMENDATION: It is recommended that further study be conducted to determine the feasibility of placing a MEB size 30 day religious supply block aboard.

H. RECOMMENDATION SUMMARY:

ITEM 1: RELIGIOUS SUPPLY SYSTEM:

It is recommended that each MEF CRP adopt the Marine Corps Supported Activities Supply System Management Unit's (SMU) method of supply. Enclosure (9) is the recommended Operation and Users Manual for instructive adaptation and use. Essential to this area is the establishment of NSNs. See Item 2 below.

ITEM 2: NATIONAL STOCK NUMBERS:

It is recommended that The Chaplain of the Marine Corps request that NSNs be assigned to the list of essential religious items.

ITEM 3: APPROVED ESSENTIAL RELIGIOUS ITEMS LIST:

It is recommended that: the approved list be used as a inclusive list for the assignment of NSNs, the list be used by SMU for procurement of stock and that MCCDC continue the development of Lay Reader Kits for various faith groups.

ITEM 4: DEDICATED MOTOR VEHICLE:

It is recommended that the Marine Corps ensure that a specifically dedicated motor vehicle is assigned to each FMF unit chaplain as a T/E requirement. A high-back HMMV with land navigation equipment is specifically recommended.

ITEM 5: TACTICAL VEHICLE LICENSING:

It is recommended that all FMF chaplains be trained and licensed in tactical vehicle operations.

ITEM 6: ELECTRONIC MUSIC PLAYER:

It is recommended that an electronic music player with song books become standard T/E items for chaplains serving with FMF units. The Broadman Hymn Player is specifically recommended.

ITEM 7: FIELD ALTAR:

It is recommended that the present field altar be deleted as a T/E requirement and replaced with the altar specified above.

ITEM 8: TENTAGE:

It is recommended that the Marine Corps ensure that appropriate instructions reflect a standardized T/E allowance for a chaplain's tent in order to ensure confidentiality and appropriate ministry.

ITEM 9: CHAPLAIN KITS:

It is recommended that a study on design, durability and restocking of individual items in the C-TAM Kit be conducted.

ITEM 10: GRAPE JUICE USE:

It is recommended that: canned grape juice not be sent to areas of extreme heat, bubble wrapped grape juice bottles or dehydrated grape juice be used in those areas and a study on the types of grape juice and container options be conducted.

ITEM 11: COMPUTER SUPPORT:

It is recommended that each CRP be issued computer assets as listed above and that further study be conducted on customized software for CRPs.

ITEM 12: CRP SUPPLIES ABOARD MARITIME PREPOSITIONED FORCE SHIPS

It is recommended that MCCDC conduct a study to determine the feasibility of placing a MEB size religious supply block aboard MPF ships.

I. ANNEXES

Enclosures:

1. Logistic Support Findings From Vietnam Era.
2. Logistic Support Findings From Southwest Asia.
3. Religious Logistics In SWA Questionnaire.
4. Ministry In Combat Environment Survey.
5. Ministry In Combat Kit Questionnaire.
6. Religious Logistics And Supply Usage Survey.
7. Ecclesiastical Commodities Catalogue, 1st FSSG, September 1981.
8. Ecclesiastical Commodities Catalogue, 1st FSSG, July 1985.
9. Recommended Religious Supply Users Manual.
 - a. Flow Chart 1.
 - b. Flow Chart 2.
 - c. Flow Chart 3.
 - d. Flow Chart 4.
10. Approved Essential Religious Supply Stocks List.
11. Spreadsheets for each MEF's Basic Load and Peacetime Operating Stocks.
12. Letter To Commandant Of The Marine Corps from The Chaplain Of the Marine Corps.
13. Faith Group Essential Requirements For Lay Reader Kit Memorandum.

Charts:

1. Timely Resupply.
2. Items Not Resupplied.
3. Active Duty USMC Religious Demographics.
4. USMC Reserve Religious Demographics.
5. Methods of Transportation.
6. Vehicle Assignment Effect On Ministry.
7. Chaplain T/E Vehicle Preference.
8. Field Altar Problems.
9. Chaplain Kit Utilization.
10. Grape Juice and Wine Use.

Bibliography:

1. Bergma, Herbert L., Chaplains With Marines In Vietnam. 1961-1971
2. Religious Ministries in the Fleet Marine Force: FMFM 3-6
3. Ministry In Combat: FMFM 3-61.
4. Combat Service Support: FMFM 4-1.

5. SECNAVINST 1730.7

6. After Action Reports: Command Chaplains in SWA.

SUMMARY REPORT ON LOGISTICAL SUPPORT
FINDINGS DURING THE VIETNAM ERA

Introduction To Logistical Support Findings:

In researching the history of Navy Chaplains who served with Marines in Vietnam, the study group did not find any specific information on usage data of consumable religious supplies, or any recommendations on religious equipment used in combat.

The following narrative report results from information extracted from a study of writings and conversations with chaplains who served in Vietnam, or ones that had direct information about Command Religious Program logistics during the Vietnam Era. The primary source of these findings is the book entitled, Chaplains With Marines in Vietnam, 1962-1971, by Herbert I. Bergma.

Overview of Logistical Support Findings:

Logistical support for Navy Chaplains serving with the Marine Corps during the Vietnam era was not developed into a conceptual system. Various command chaplains serving in Vietnam developed local organizations for logistical support, but there was no collective action to develop a systemic supply system for the entire Chaplain Corps.

At the time, the Marine Corps supply system was an infant in comparison to the modern automated system of today. The Corps had not established the Force Service Support Group concept and logistical support was far less developed. However, the Marine Corps supply system was more developed than the Chaplain Corps use of it.

During the Vietnam era, developing a logistical support system for chaplains was not a top priority. This does not mean that chaplains did not use the Marine Corps supply system. They did requisition a number of items, including wine and altar bread by National Stock Numbers (NSNs) through the system. But because there was no overarching formalized logistical system in operation, the NSNs, and supply and transportation requirements were not formally extended and established.

A Short History Of Logistical Support Findings:

Early in the Vietnam conflict, chaplains were often sent for short periods of time from places like Okinawa, Japan to provide occasional ministries in country and then return to their home bases. Each month they would board C-130s and fly south for about ten days. Some months they would go more often, for shorter periods. They brought whatever religious supplies they

Enclosure (1)

could pack. In country, they would be driven by vehicle or hitch a ride on a helo to visit remote sites. There was no organized logistical support at the time.

Later, as large groups of Marines arrived, large numbers of Navy Chaplains followed to provide religious ministry. At this time, Command Chaplains, recognizing the need for logistic support, used a variety of means to supply and resupply chaplains in their units. A lack of familiarity with the supply system by chaplains during this period resulted in less than effective use of the system. On occasions, the supply system was not responsive to chaplain requirements. Sometimes the supply system was so unsure of what religious supplies were being requested, it purchased the wrong items, or supplied far too much or not enough of the requested items. For example, one chaplain requisitioned a small can of altar bread, with the standard 300 to a can. By mistake the supply system sent 300 full-sized loaves of bread.

Eventually most Command Chaplains took the initiative to learn and used the supply system, but also became distribution points for supplies requisitioned through other means. They would buy through open purchase or have persons in other locations send them needed items. Many base chapels were used as contacts for supply and resupply. Some Command Chaplains were more organized than others, but no lasting systemic logistic support system was developed.

Comments On Special Logistical Support Findings:

Supplies: Early ministry providers hitched rides on aircraft resupply missions. These "shufly chaplains" supplied and resupplied isolated units with religious literature and general reading material from Bibles to whodunits. There was no system established.

Supplies: Supplies were most often airlifted over distances. Chaplains went with the airlifts to provide religious coverage and religious supplies throughout entire areas. With the force build up, cross-unit supply among chaplains became a recognized way of ministry and cooperation. This became customary in remote sites, but no recognized system developed. It happened and flourished out of need.

Supplies: Memorial Services and High Mass Requiems were held and hundreds of people would attend. Letters of condolence, bulletins of the service, and pictures of the ceremonies were sent to the next of kin by the respective chaplains. These chaplains often had contacts through other sources outside any recognizable supply system to obtain these supplies.

Equipment: Several Command Chaplains repeatedly advised and requested planners to include an all-purpose tent with a chaplain's mount out gear to facilitate worship and provide for private counseling. Their voices were finally heard for the duration of the conflict. The tent exists on some chaplains' T/E gear today, but it is not universal.

Equipment and Supplies: Safeguarding ecclesiastical equipment from the sand and dust and preserving consumable supplies was difficult. As new supply facilities were built replacement of supplies became easier to acquire and safeguard. This was and always will remain a problem.

Supplies: Chaplains tried to solve the problem of resupply the best way they could. One wrote, "I slung my field kit over my shoulder, rosaries hanging from my belt, and missals in my back pocket, as I trooped the foxholes, giving communion where it was desired, prayed with all, Catholics and Protestants alike, giving rosaries and missals." A Chaplain will always require resupply of consumables because they are given away.

Distribution Point: The Command Chaplain became the distribution point for humanitarian projects by the score. He also became the distribution point for books, greeting cards, and various school supplies. Sometimes these supplies would come in avalanche portions when projects were publicized back home. Being a distribution point has advantages and disadvantages. The biggest disadvantage is the lack of control and number of hours spent coordinating and distributing material. This is an administrative deficiency when it becomes a chaplain action requirement.

Transportation: Early in the conflict chaplains were active in the support of perimeter security personnel and were hampered by transportation problems. They had difficulties in getting motor pool assistance and poor roads caused many delays. Buses were scheduled for perimeter security transportation, but were often unavailable to chaplains. Chaplains have always needed personal vehicle transportation in order to provide ministry. Later in some units the chaplain was designated a vehicle by the respective command, but there was never a T/E requirement established for a vehicle.

Transportation: One chaplain drove a borrowed vehicle in the company of a military convoy to Hue. A T/E vehicle would have eliminated the need for such acts. A T/E assigned vehicle remains a need today.

Transportation: Helicopter travel brought many chaplains to and from the combat areas. One chaplain was dropped off at a sand dune beside a battered tent marked "Air Freight". Transportation deficiencies remain an undeveloped requirement.

Transportation: Usually, during Holy Days helicopter transportation was made available to a chaplain. Helicopter transportation was easier to come by than motor vehicle transportation. This reflects priority assignment of transportation during special periods. The need exists beyond Holy Day periods. Providing ministry to sick and wounded in a variety of locations requires an assigned vehicle.

Conclusion On Findings:

In this short narrative report is a summary explanation of the religious supply systems used by Navy Chaplains serving with Marines in

Vietnam. These systems were never conceptualized into one working supply system. The lack of a systemic approach to logistic support continues to exist. It was most evident to those who served in the recent Southwest Asia action. **Special Command Religious Program logistical deficiencies must be identified in order to provide data to establish a suggested supply system and logistical support requirements for religious ministries.**

SUMMARY REPORT OF FINDINGS FROM CHAPLAINS
PARTICIPATING IN DESERT STORM/SHIELD (ODS/S)

Introduction to ODS/S Problems Related To Religious Logistic Support:

The Working Group for Assessing Religious Program Logistics in Southwest Asia (SWA) was tasked to write a summary report on findings from chaplains that participated in ODS/S. The following is the Working Groups' introduction to this report.

It became evident in the early phase of the ODS/S that there was a tremendous need to develop a systems approach to religious logistic support. It was evidenced by religious supply stocks that quickly diminished with no organized resupply system. The situation was temporarily repaired through stateside resupply that went outside the normal Marine Corps supply system.

Another problem occurred for religious logistic support when two separate Marine Expeditionary Forces (MEFs) were deployed to the same area. The two religious supply systems were not aligned. The need for National Stock Numbers (NSNs) on essential religious supplies surfaced immediately.

Religious logistical support deficiencies were noted throughout ODS/S. One outstanding deficiency occurred each time a chaplain was assigned to a unit without adequate transportation.

ODS/S were swiftly paced. Provision of religious ministry depended upon each chaplain's level of mobility. Those with dedicated vehicles were able to move about to provide ministry. Those without assigned vehicles were at the mercy and convenience of others whose mission and concerns were not focused on religious ministry. A tactical vehicle was a necessary piece of equipment for all MEF chaplains.

In the combat environment, religious service participation drastically increases over peacetime participation. In ODS/S the percentage increased upward to between 50 and 75% percent of the total personnel. Chaplains in a combat environment are constantly on the move as spiritual concerns become paramount in the minds and lives of Marines. A vehicle is a requirement to meet these drastically increased religious requirements.

What The Study Group Analyzed:

1. The study group interviewed a number of chaplains that participated in SWA. Interviews and After Action Reports were used to obtain information from participating Command Chaplains.

2. A survey on Ministry in a Combat Environment completed by 50 chaplains was studied.
3. Evaluation questionnaires on The Ministry in Combat Kit completed by 60 respondents were analyzed.
4. Religious Logistics and Supply Usage Surveys completed by 25 participating chaplains were assessed.
5. Open comments surveys completed by 32 chaplains on logistic problems in SWA were studied.
6. 11 After Action Reports from chaplains were evaluated and were most helpful.
7. A final questionnaire that sought to pin-point exact religious logistical problems and quantify them, was been sent to chaplains participating in ODS/S.

Findings from Command Chaplains Inputs:

The following findings were extracted from Command Chaplain's After Action Reports and interviews:

Identified Problems:

- A. The religious supply system was not aligned with the Marine Corps supply system. A multitude of problems occurred due to the lack of understanding and unfamiliarity with the system. Requisitioning and resupply became confused.
- B. Supplies without NSNs, or those with local stock numbers that did not match stock numbers on items from other commands, making automatic restocking impossible. The lack of congruent religious supply numbering and methodology forced Command Chaplains to become religious commodity procurers and managers.
- C. Many chaplains were without adequate transportation to perform ministry in the mobile environment.
- D. Chaplains were required to drive tactical vehicles because their Religious Program Specialists (RPs) had to ride in order to provide physical protection for their chaplains. Few chaplains were properly trained and licensed to drive tactical vehicles.
- E. Music was an important part of religious worship in ODS/S. Tape players and tapes were in demand but often unavailable. Some tape players used were not adequate in the desert environment because the volume was degraded by

wind noise. This worship service deficiency for music and amplification emerged early.

F. There was a high demand by Christians for whole Bibles, not just New Testaments.

Recommendations:

A. That all religious supply systems become consistent in operation and use.

B. That NSNs be assigned to all essential religious items and that these NSNs be consistent throughout the Marine Corps supply system. (An essential religious items list was approved at the Commandant of the Marine Corps Command Chaplains Conference in San Diego, Ca. in Sept., 1991.)

C. That motor vehicles be dedicated for each chaplain as T/E allowance.

D. That special operator licensing for tactical vehicles (HMMV) be required of all FMF chaplains.

E. That music supplies be further developed for worship.

F. That whole Bibles not to exceed 4" x 6 " replace New Testaments. The variety of translations should be limited because of space factors.

Findings from Other Sources:

TRANSPORTATION

Survey Findings:

A. All 8 Command Chaplains surveyed responded that a motor vehicle was a requirement for every chaplain.

B. Most chaplain respondents recommended vehicle dedication. **This was the number one deficiency reported in all surveys.**

General Comment: There is no question as to a vehicle requirement by a chaplain in a combat environment. A dedicated T/E vehicle equipped with cryptographic communications capability and land navigation equipment is necessary according to chaplains surveyed. The vehicle is needed to provide services for persons outside the chaplain's immediate area. It will be used to transport religious gear, supplies, and field equipment as well as the chaplain and RP.

ALTAR

Survey Findings: Over 75% of respondents suggested replacing or discarding the large aluminum field altar. There were many suggestions to provide a smaller heavier model.

General Comments: The respondents commented that the portable altar was too large, too bulky, worthless, and hard to carry.

CASSETTE PLAYERS

Survey Findings: Over 85% of chaplains suggested that a portable tape player be included in the religious gear inventory.

General Comment: **This was the second greatest deficiency reported in these surveys.** Several types were suggested, but most chaplains said their worship services were very deficient without some type of electronic music player.

CHAPLAIN KITS

Survey Findings: 61 chaplains responded to the Chaplain Kit Survey. 22 replied that it was too small. 49 responded that it was OK. Of this 49, 24 made some comment. Only 25 responded without some critical observation.

General Comment: Often, a general response from chaplains who have used the larger K-Tam kits was that they prefer the larger kit because it is made of better material and can be used to carry other gear.

T/E GEAR REQUIREMENTS

Survey Findings: Over a third of the chaplain respondents suggested that the 30-day mount-out box be revised. The contents should be examined. Suggestions were made that whole Bibles replace New Testaments, grape juice cans be replaced by another container and crosses for Protestants be more plentiful.

General Comment: In addition to the suggested changes, most chaplains suggested that the amount of mount-out gear be increased from 30 to 90 days stock in time of war.

FIELD DESK

Survey Findings: There were no questions on field desks in the survey, but several chaplains suggested that field desks be smaller to save space.

General Comment: There were not enough responses on this item to draw any conclusions, but a future study is needed.

TENTS

Survey Findings: In several of the surveys, written appeal was made by at least 6 chaplains to have a CP tent listed as a required item for counseling and small services. A suggestion was made that it be carried on top of a HMMV.

General Comment: Several Command Chaplains noted a requirement for a CP tent for chaplains to conduct private counseling.

Deficiencies Noted In the Study:

1. Lack of a standard religious supply system.
2. The need for NSNs developed for essential religious supplies.
3. A recognized, expressed and needed requirement for a specifically dedicated and equipped chaplain vehicle.
4. An electronic music player for field and combat environment use.
5. A new type of field altar.
6. A CP tent allowance for all chaplains for counseling requirements.

Deficiency Correction Suggestions:

1. Begin working through the Commandant of the Marine Corps to have NSNs assigned to the approved required religious support items.
2. Provide training and guidance for MEF chaplains to facilitate alignment of religious supply systems with the Marine Corps supply system. The SASSY Management Unit supply and requisitioning program will become the service tool.
3. Publish a manual on terminology and use of the supply system.
4. Note and take action on equipment deficiencies reported in this study. These include an allowance for a T/E vehicle, requirement for an electronic music player, field altars removed or changed as a T/E requirement, and a CP tent included as T/E allowance.
5. Institute the formula developed in this study to establish essential supply requirements for all MEFs.

6. Publish the approved Essential Religious Items List to all MEFs and SMUs.

QUESTIONNAIRE ON RELIGIOUS LOGISTICS IN SWA:

NAME _____
RANK _____
SERVICE ON SHIP? _____
SERVICE IN COUNTRY? _____

If you know of a SWA deployed chaplain that has PCSd please phone them and complete this survey.

SUPPLY

1. How many days did you operate in SWA before needing resupply?
2. Was resupply timely? Yes No
3. List items that were not resupplied.
4. How was your altar bread packaged? A. Can B. Box C. In Plastic. (circle one)
5. If canned did it go stale? Yes No
6. If boxed did it go stale? Yes No
7. If in plastic did it go stale? Yes No
8. Did you use wine or grape juice. A. Wine B. Grape Juice. C. Both (circle one)
9. How was your grape juice contained? A. Canned B. Bottled C. In Plastic D. Dehydrated (circle one)
10. If grape juice spoiled, how was is contained? _____

CHAPLAIN KITS

1. Have you used both large and small chaplain kits?
2. Which Kit did you use in SWA?
3. If you have used both which would you have preferred in SWA?

TRANSPORTATION

1. What is your preference for a T/E vehicle?
A. HMMV
B. Cut V
C. High back HMMV (circle one or name another type)

Enclosure (3)

2. Is there a need for a crypto communication equipped vehicle?
3. Is there a need for land navigation equipment in the vehicle? _____
4. Did you have an assigned vehicle? Yes No
5. If no, answer the following:
 - A. Did you borrow a vehicle?
 - B. Did you hitch rides?
 - C. Did available transportation allow you to adequately minister to those in your area?
6. On a scale of 1 to 10 how was your ministry degraded by not having an assigned vehicle. (1 is least and 10 is greatest)

FIELD ALTARS

1. If you had access to the use of a field altar answer the following:
 - A. Did you use? Yes No
 - B. Was it adequate? Yes No
2. I found the field altar to be: (circle one or more)
 - A. Unstable. B. Too large. C. Too small.
 - D. Made of flimsy material. E. Adequate.
3. Is this a necessary piece of gear for use in combat?

Yes No

WORSHIP EQUIPMENT

1. Did you have access to a tape player/recorder?

Yes No
2. If no, do you believe a tape player/recorder would have been beneficial? Yes No
3. If you had access to a tape player did you use it? Yes No
4. If yes, answer the following:
 - A. Was the volume load enough for your use? Yes No
 - B. Was the quality adequate for your use? Yes No
 - C. What was the brand name? Sony Walkman?
Other? _____

5. I used the (a) Chaplains Tape Library or (b) Other _____
(specify).

6. Did you use the Field Devotional Worship Book? Yes or No.

7. Was it adequate? Yes or No.

MINISTRY IN COMBAT ENVIRONMENT SURVEY

INTRODUCTION:

Purpose: This survey is designed to collect information on practical issues related to providing ministry in a combat environment. The results will be used to generate new concepts and evaluate developing notions related to ministry in combat. ALL INFORMATION PROVIDED IS CONFIDENTIAL. SURVEY DATA WILL NOT BE USED TO EVALUATE INDIVIDUAL OR UNIT PERFORMANCE.

Today's Date

I. Background

1. Component: a. USMC b. USMCR c. SMCR d. IRR e. FMCR
2. Rank/Grade: 3.DOR: 4.Sex:M/F 5.Age:
6. Primary MOS/DESG 7. AQD/MOS's:
8. Education level: (Highest grade completed)
9. Date arrive SWA(MM/YY)
10. Assignment prior to SWA: a. FMFLANT b. FMFPAC c. Non-FMF
d. SMCR e. IRR i. Other
11. Current billet description:
a. Estimated time in billet: (Months)
12. Have you been in contact with the enemy during Operation Desert Storm? a. Yes b. No
13. Were you ever in combat prior to Operation Desert Storm?
a. Yes b. No

II. Survey

1. During combat operations at what location or out of what element of your command did you operate from?
2. Prior to SWA did you receive training on how to perform ministry in a combat environment? a. Yes b. No
c. Would you make recommendations for future training?
No Yes:
3. Were you able to develop religious support plans for the operation and input them in your unit operation plan? a. Yes b. No
4. Do you have any recommendations about doing ministry in MOPP gear? No Yes:
5. What means of transportation did you utilize for moving to various elements of your unit to perform ministry during the ground combat action in SWA?

Enclosure (4)

6. Where you able to move to forward units? a. Yes b. No
b. What problems did you encounter?
7. Were you able to communicate or coordinate ministry locations/needs with your unit base of operations when out doing ministry with various elements of your unit?
a. No b. Yes: How?
8. Supervisory chaplains: What recommendations would you make to future supervisory chaplains to assist in fulfilling their supervisory role in combat.
9. Was your RP/Assistant properly trained for combat?
a. Yes b. No: Comment:
10. Did you periodically report a ministry plan to your supervisory chaplain during ground combat? a. Yes
b. No
c. Any problems (comments):

PAGE 3. (MINISTRY IN COMBAT SURVEY)

11. Suggestions:

CHAPLAIN KIT COMBAT (ASSAULT)

EVALUATION
QUESTIONNAIRE

DATE
UNIT

CHAPLAIN
FAITHGROUP
RP

1. Carrying case:

Size: OK TOO SMALL TOO LARGE
Material:
Color: OK Suggestion
Quality: HOLDS UP OK NOT GOOD
IF NOT GOOD state problem:

Other comments on carrying case:

2. Stole:

Size: OK TOO SMALL TOO LARGE
Material:
Color: OK Suggestion
Quality: HOLDS UP OK NOT GOOD
IF NOT GOOD state problem:

Other comments on the stole:

3. Chasuble:

Size: OK TOO SMALL TOO LARGE
Quality: HOLDS UP OK NOT GOOD
IF NOT GOOD state problem:

4. Corporal & Purification Cloth:

Size: OK TOO SMALL TOO LARGE

Enclosure (5)

- Quality: HOLDS UP OK NOT GOOD
IF NOT GOOD state problem:
5. Girdle:
- Size: TOO SMALL TOO LARGE
Quality: HOLDS UP OK NOT GOOD
IF NOT GOOD state problem:
6. Accessory Cloth:
- Size: TOO SMALL TOO LARGE
Quality: HOLDS UP OK NOT GOOD
IF NOT GOOD state problem:
7. Reconciliation Stole:
- Size: OK TOO SMALL TOO LARGE
Quality: HOLDS UP OK NOT GOOD
IF NOT GOOD state problem:
8. Absolution Card:
- Contents: OK NEEDS UPDATE
Size: OK TOO SMALL TOO LARGE
Quality: HOLDS UP OK NOT GOOD
IF NOT GOOD state problem:
9. Prayer Card:
- Contents: OK NEEDS UPDATE
Size: OK TOO SMALL TOO LARGE
Quality: HOLDS UP OK NOT GOOD
IN NOT GOOD state problem:
10. Cross, Crucifix:
- Size: OK TOO SMALL TOO LARGE
Quality: HOLDS UP OK NOT GOOD
IF NOT GOOD state problem:
11. Chalice:
- Size: OK TOO SMALL TOO LARGE

RELIGIOUS LOGISTICS AND SUPPLY USAGE SURVEY

INTRODUCTION:

Purpose: This survey is designed to collect information on the use of religious consumable supplies and chaplain field equipment. The results will be used to establish a consumable religious supplies quantity data base and evaluation tool. This will be used to develop Command Religious Program consumable supply requirements and assist in future development of improved field equipment. ALL INFORMATION PROVIDED IS CONFIDENTIAL. SURVEY DATA WILL NOT BE USED TO EVALUATE INDIVIDUAL OR UNIT PERFORMANCE.

Today's Date

I. Background

1. Component: a. USMC b. USMCR c. SMCR d. IRR e. FMCR
2. Rank/Grade: 3. DOR: 4. Sex:M/F 5. Age:
6. Primary MOS/DESG 7. AQD/MOS's:
8. Education level: (Highest grade completed)
9. Date arrive SWA(MM/YY)
10. Assignment prior to SWA: a. FMFLANT b. FMFPAC c. Non-FMF d. SMCR e. IRR i. Other
11. Current billet description: a. Estimated time in billet: (Months)
12. Have you been in contact with the enemy during Operation Desert Storm? a. Yes b. No
13. Were you ever in combat prior to Operation Desert Storm? a. Yes b. No

II. Survey. Please answer the following questions to the best of your ability. Period covered is defined as follows:

Desert Shield = Date arrived in Saudi Arabia to commencement of Desert Storm.

Desert Storm = include "Air" and "Ground" combat operations phases

a. CONSUMABLE SUPPLIES USED

1. Amount of Grape Juice?

During Desert Shield

During Desert Storm:

Before Ground Cbt Ops?
During Ground Cbt Ops?
After Ground Cbt Ops

Enclosure (6)

PAGE 2. (LOGISTICS SURVEY)

2. Number of small hosts used?

During Desert Shield

During Desert Storm: Before Ground Cbt Ops?
 During Ground Cbt Ops?
 After Ground Cbt Ops

3. Number of New Testaments handed out?

During Desert Shield

During Desert Storm: Before Ground Cbt Ops?
 During Ground Cbt Ops?
 After Ground Cbt Ops

4. Number of Old Testaments handed out?

During Desert Shield

During Desert Storm: Before Ground Cbt Ops?
 During Ground Cbt Ops?
 After Ground Cbt Ops

5. Number of Protestant Crosses handed out?

During Desert Shield

During Desert Storm: Before Ground Cbt Ops?
 During Ground Cbt Ops?
 After Ground Cbt Ops

6. Number of Catholic Rosaries distributed?

During Desert Shield

During Desert Storm: Before Ground Cbt Ops?
 During Ground Cbt Ops?
 After Ground Cbt Ops

7. Number of large hosts used?

During Desert Shield

During Desert Storm: Before Ground Cbt Ops?
 During Ground Cbt Ops?
 After Ground Cbt Ops

e. Recommended field cassette players

brand name:
model
source
Recommended cassettes

PAGE 5. (LOGISTICS SURVEY)

c. ADDITIONAL COMMENTS RELATED TO CRP LOGISTIC CONCERNS:

ECCLESIASTICAL COMMODITIES

CATALOGUE

FIRST

MARINE AMPHIBIOUS

FORCE

FLEET MARINE FORCE

PACIFIC

Enclosure (7)

Marine Corps Order 1730.5A of 12 January 1981, reiterated the responsibility of Commanders to provide logistic support for Religious Programs from local Operation and Maintenance Marine Corps (O&M, MC) Funds.

Marine Corps Order 4400.154 of 7 April 1981, addressed the subject of religious ministry supplies and equipment, citing commodities available via National Stock numbers and enumerating the consumable items which will be purchased from local commercial sources.

This catalogue has been developed with the intent of providing the individual battalion, squadron, regiment, or aircraft group chaplain with simplified system by which the most commonly used ecclesiastical commodities might be ordered for use by expeditionary forces. Consequently, permanent, garrison type commodities have been excluded.

The unit chaplain will submit a requisition through his unit supply officer for the ecclesiastical commodity in exactly the same manner as other commodities are requisitioned. The requisition will be transmitted to the Supported Activities Supply System Management Unit (SMU) 1st Force Service Support Group, which will fill the order from existing stockage or procurement under Blanket Purchase Agreements.

In accordance with guidance received from Headquarters Marine Corps, it is anticipated that I MEF units will procure all of their ecclesiastical commodities through this system commencing 1 October 1981.

Commodities desired, but not listed in this catalogue, will be requisitioned as above. The chaplain concerned should provide his unit supply officer with the name and address of a proposed vendor. It will be the responsibility of the SMU to contact the Purchasing and Contract Officer, MCB Camp Pendleton, CA, who will choose the vendor who can fill the request in the most expeditious and cost effective manner.

With the realization that ecclesiastical commodities required to support effective ministries are as varied as the many traditions and styles of ministry prevalent in the Chaplain Corps, Blanket Purchase Agreements are being established with church supply houses to fulfill these requirements. The following firms have been utilized in the past for the procurement of ecclesiastical supplies. They offer catalogues at no cost. These catalogues help unit chaplains identify various church vestments, altar paraments, religious articles and instructional literature by depicting configurations, styles, designs, colors, and the like. The listing of these firms is representative and not exhaustive or exclusive. No endorsement is conferred.

The listing of these firms is representative and not exhaustive or exclusive. No endorsement is conferred.

O'Connor's Religious Good, Inc.
3720 El Cajon Boulevard
San Diego, California 92105

Cokesbury Regional Service Center
1635 Adrian Road
Burlingame, California 94010

Augsburg Publishing House
3224 Beverly Boulevard
Los Angeles, California 90057

Cotter Church Supplies, Inc.
1701 West Ninth Street
Los Angeles, California 903813

J. Levine Company
58 Eldridge Street
New York, New York 10002

American Bible Society
690 East Green Street
Suite 203
Pasadena, California 91101

Specific provision will be made to procure commodities for the needs of such distinctive faith groups as the Jewish, Orthodox, Episcopalians, and Mormons. The chaplain generating the requisition should provide descriptive information sufficient to insure that the desired commodity is well defined and should include, when possible, a potential source of supply.

Additional ecclesiastical commodities are listed in the current edition of the U.S. Navy Chaplains Program Support Guide. To include them in this catalogue would be a duplication. These commodities are procured via the unit supply officer in the normal fashion. When requisitioning commodities in the guide, all pertinent information is to be included, i.e. nomenclature, stock number, source, unit of issue, etc.

Navy publications listed in the U.S. Navy Chaplains Program Support Guide have not been included in this catalogue. No provision is made for the inclusion of publications in the Marine Corps Supply System. All Navy publications are to be ordered via the unit supply officer. The designated source is Naval Publications and Forms Center, 5801 Tabor Avenue, Philadelphia, PA 19120. These are no cost items.

Nominations for additional commodities to be included in future editions of this catalogue, consistent with the expeditionary concept of I MEF, are solicited from unit chaplains.

While the point of contact is the unit supply officer, this office will assist in the application of the principles detailed above.

T. O. ATWOOD, JR.

Office of the Group Chaplain
1st Force Service Support Group (-), FMF
Camp Pendleton, California 92055

<u>COMMODITY</u>	<u>STOCK NUMBER</u>	<u>COST</u>
Altar Candles, 7/8"x 13", 24 to a box 51% Beeswax	9925-01-SOO-J731	\$28.60
Altar Candles, 1.5"x 8.5", 12 to a box, 100% Beeswax	9925-01-SOO-J769	\$16.50
Altar Candles, 12.4" x .875" 24 to a box	9925-00-161-4300	\$32.02
Altar Candles, 7.5" x .875", 48 to a box	9925-00-275-1273	\$41.21
Altar, Portable	9925-00-174-8834	\$124.69
Bible, New American 5"x8", Flexible Paper Cover, Colored Edges	9925-01-SOO-J770	\$4.60
Bible, Good News, Flex bound, 5 1/2"x8"	9925-01-SOO-J648	\$3.50
Bible, King James Version, 5 3/8"x8 Soft Cover		\$2.65
Book, Catholic, Fully Human-Fully Alive Paperbound	9925-01-SOO-J732	\$2.95
Book, Catholic, Why Am I Afraid To Love, Paper- bound	9925-01-SOO-J733	\$2.95
Book, Catholic, Why Am I Afraid To Tell You Who I Am, Paperbound	9925-01-SOO-J734	\$2.96
Cassette Tape Recorder	9925-01-SOO-J666	TBD
Cassette Tapes, Blank		TBD

Catechism, For Inquirers, Catholic, Paperbound		\$.95
Catechism, The Catholic Paperbound	9925-01-S00-J736	\$6.95
Catechism, Fr. Smith	9925-01-S00-J737	\$3.95
Catechism, St. Joseph Peoples, Flexible Cover	9925-01-S00-J738	\$3.25
Catechism, Life In Christ, Paperbound	9925-01-S00-J739	\$1.95
Catechism, Christ Among Us, Paperbound	9925-01-S00-J740	\$3.95
Catechism, Now That You Are A Catholic, Paperbound	9925-01-S00-J741	\$2.95
Catechism, The Faith of Millions, Paperbound	9925-01-S00-J742	\$5.50
Charcoal, Self-lite 100 per box	9925-01-S00-J652	\$9.95
Combat Kit, Catholic	9925-00-926-5206	
Combat Kit, Jewish		\$1,058.55
Combat Kit, Protestant	9925-00-926-5205	\$351.89
Cruciform Medals, Aluminum, 100		\$8.00
Devotions, Catholic My Daily Bread	9925-01-S00-J743	\$2.50
Ecumenical Daily Appointment Book, 7.5"x10.5", Green Vinyl Cover, 1982 Edition	9925-01-S00-744	\$4.75
Flag, Identification Christian Chapel, 3'x4'	8345-00-262-2404	\$56.37
Flag Identification Jewish Chapel, 3'x4'	8345-00-262-2405	\$26.00
Grape Juice 6ox can		TBD

Hymn Book Chest, Hinged Cover w/locking Handles	9925-00-171-1314	\$170.56
Liturgical Desk Calendar Catholic Edition, 6.5"x9.5", Brown Leatherette, 1982 Edition	9925-01-S00-745	\$5.25
Marriage, Beginning Your, Interfaith Edition, Paper- bound	9925-01-S00-J748	\$1.95
Mass Record, Daily, 13.5", Leathergrained Cover, 1982 Edition	9925-01-S00-J749	\$10.00
Missals, Sundays, Yearly, St. Joseph's		\$1.35
Missals, Weekday, Advent- Pentecost, St. Joseph's, Vol. I	9925-01-S00-J750	\$6.95
Missal, Weekday, Pentecost- Advent, St. Joseph's Vol. II	9925-01-S00-J751	\$6.95
New Testament, The Living	9925-01-S00-J752	\$2.45
New Testament & Psalms, Today's English Version soft cover		\$1.55
New Testament with Psalms King James Version, soft cover, 4 1/2"x6 1/2	9925-01-S00-J657	\$1.50
New Testament, Good News, An Illustrated Edition of the Living New Testament, Hardbound	9925-01-S00-J662	\$4.95
Orthodox Prayers For Various Occasions		\$.75
Pocket Prayer Book For Orthodox Christians	9925-01-S00-J664	\$2.00

Prayer Book, Common Catholic Prayer		\$7.50
Prayer Shawls, White Rayon w/Blue Stripe	9925-01-S00-J640	\$7.00
Rosaries, Black Cord, 100		\$17.00
Tract, Common Catholic Prayer, 100	9925-01-S00-J754	\$7.50
Tract, How To Go To Confession, 100	9925-01-S00-J755	\$7.50
Tract, How To Pray The Rosary, 100	9925-01-S00-J756	\$7.50
Wine, Sacramental, Dry White, Unsweetened, Chablis, 3/4 Liter Bottles, Case of 12		\$26.40
Wine, Sacramental, Dry Red, Unsweetened, Burgundy, 3/4 Liter Bottles, Case of 12	9925-01-S00-J644	\$26.40
Wine, Red, Sweet, Port, 3/4 Liter Bottles, Case of 12	9925-01-S00-J645	\$28.20
Wine, Kosher, Jewish Ceremonial, Kedem, Concord Grape, 1/5 gallon bottle, Case of 12		\$32.76
Yarmulke, Black Unlined, Synagogue Quality, dozen	9925-01-S00-J647	\$2.88

PROPOSED ADDITIONAL ITEMS:

1. Altar candles, 1" x 12 1/2"
18 to a box 100% beeswax
2. Grape juice, CAL-MADE
6 oz. can, 48 in a box
3. New Testament, New International Version
pocket size, green flexible cover 3 5/8 x 5 1/4
4. USMC New Testament & Psalms, Today's English Version
green & brown flexible cover with the U.S. Marine
Corps insignia 3 1/4 x 4 1/2
5. Book of Mormon
6. Book of Koran
7. Baptismal candles, wax color 9" x 3/4"
case of 50
8. Rite of Baptism
9. Baptismal garments, dalmatic
10. Good News Bible, Today's English Version
paper bound, 5 1/4" x 8"
11. Holy Bible, New Internation Version
4" x 6 1/8"

OFFICE OF THE CHAPLAIN
UNITED STATES MARINE CORPS
I Marine Amphibious Force, FMF
Camp Pendleton, California 92055-5400

4400
19
19 Jul 85

From: Command Chaplain, I Marine Amphibious Force
To: Commanding Officer, 1st Force Service Support Group,
Camp Pendleton (Attn: Supported Activities Supply
System Management Unit (SMU))
Via: Command Chaplain, 1st Force Service Support Group,
Camp Pendleton

Subj: ECCLESIASTICAL COMMODITIES

Ref: (a) I MAFO 4400.2

Encl: (1) Recommended Ecclesiastical Commodities Catalogue

1. In accordance with the reference the enclosure is submitted.
2. It is requested that the recommended items and quantities in the enclosure be procured in time for implementation of para. 4d of the reference.

MARTIN J. WITTING
CAPT, CHC, USN

Enclosure (8)

4400
REL
23 July 85

FIRST ENDORSEMENT

From: Command Chaplain, First Force Service Support Group
To: Commanding Officer, First Force Service Support Group

1. Concurred.
2. Forwarded for appropriate attention.

D.E. FINN

Commodity

Stock No.

Altar Breads, White Small (250), can	9925-01-S00-J638
Altar Breads, Large White (50), can	9925-01-S00-J729
Altar Candles, 7/8"x 13", 24 to a box, 100% beeswax	9925-01-S00-J731
Altar Candles, 1.5"x 8.5", 12 to a box, 100% beeswax	9925-01-S00-J769
Altar, Portable	9925-00-174-8834
Bible, New American 5"x8", Flexible Paper	9925-01-S00-J770
Bible, Good News, flex bound	9925-01-S00-J648
Bible, King James Version 5 1/4" x 7 3/4" Mulberry flexible cover	9925-01-S00-J649
Bible, Revised Standard Version, Hardback 5 1/2"x8", Maroon hardcover	9925-01-S00-J650
Cassette Tape Recorder Model CPM 200	9925-01-S00-J666
Cassette Tapes, Blank 60 Minute Tape	9925-01-S00--J651
Catechism, Life In Christ, Paperbound	9925-01-S00-J739
Catechism, The Faith of Millions, Paperbound	9925-01-S00-J742

Combat Kit, Catholic	9925-00-926-5206
Combat Kit, Jewish	9925-752-2293
Combat Kit, Protestant	9925-00-926-5205
Cruciform Medals Aluminum, per hd	9925-01-S00-J653
Devotions, Catholic My Daily Bread	9925-01-S00-J743
Flag, Identification Christian Chapel, 3'x4'	8345-00-262-2405
Flag Identification Jewish Chapel, 3'x4'	8345-00-262-2405
Grape Juice, can 48 6oz. can/case	9925-01-S00-J660
Beginning Your Marriage Catholic, Spanish Edition, paperback	9925-01-S00-J746
Beginning Your Marriage Catholic, Spanish Edition, paperback	9925-01-S00-J747
Beginning Your Marriage Interfaith Edition paperbound	9925-01-S00-J748
Missals, Sundays, St Josephs	9925-01-S00-J654
Missal, Weekday, Advent Pentecost, St Joseph's Vol 1	9925-01-S00-J750
Missal, Weekday, Pente- cost-Advent, St. Joseph's	9925-01-S00-J751
New Testament, King James Version, Blue 4 1/4"x7"	9925-01-S00-J657
A Manual of Eastern Orthodox Prayers	9925-01-S00-J644
Prayers Shawls, White Rayon with Blue Stripe	9925-01-522-2100

Rosaries, Black Cord, per hd	9925-01-S00-J641
Tract, How To Pray The Rosary	9925-01-S00-J756
Candles, 15 hour 1 gross per case	9925-01-S00-J642
Wine, Sacramental	9925-01-S00-J643
Wine, Sacramental, Dry Red, Burgundy (Cribari) case of 12 750 ml bottles	9925-01-S00-J644
Wine, Sacramental Golden Angelica, Golden Color, Sweet (Cribari) case of 12 750 ml bottles	9925-01-S00-J645
Wine, Kosher, Jewish	9925-00-268-7626
Yarmulke, Black Unlined, Synagogue Quality, per dozen	9925-00-522-2141

The following is a recommended response to the deficiency of an uncoordinated religious supply system in the U. S. Marine Corps. The proposal meets the religious supply system requirement.

ADAPTING THE MARINE CORPS SUPPLY SYSTEM

A Recommended Users Manual

Each Marine Expeditionary Force (MEF) within the United States Marine Corps will adapt the Marine Corps Supply System to meet their religious supply requirements. The following information is provided for understanding and use of the system. This explanation demonstrates how the Marine Supply System and the Command Religious Program (CRP) chain of influence compliment each other in providing for religious supply requirements.

ESTABLISHING THE RELIGIOUS SUPPLY SYSTEM IN THE MARINE CORPS.

1. LIAISON BETWEEN COMPTROLLER AND THE MEF CHAPLAIN: The MEF Chaplain will request funds from the Marine Expeditionary Force Commanding General to meet religious supply requirements. Part of the initial amount requested will follow a formula of basic essential items (enclosure 10) multiplied by the number of fully mobilized chaplain billets and multiplied by 60 days use of the basic essential items. This is known as the MEF Basic Load (enclosures 11). Additionally, an initial sum will be requested for Peacetime Operating Stock. This will include basic essential items multiplied by length and number of chaplains involved in traditional operations, exercises, deployments and expected local use. These formulas for the initial supply stocking is found in enclosure 11. The amount may change over time because of active and reserve billet adjustments, and different operational requirements. The allotted funds will be deposited in the Supported Activities Supply Management Unit's General Account (SMU) for the establishment of the MEF's Religious Supply Stocks. Establishment and monitoring of the MEF RSS is the responsibility of the MEF Chaplain.
2. LIAISON BETWEEN SMU AND THE FSSG CHAPLAIN: The MEF Command Chaplain may appoint the FSSG Command Chaplain to liaison with the SMU in providing needed guidance. If appointed, the FSSG Chaplain will report to the MEF Chaplain on requirements and usage of the MEF Religious Supply Stocks.
3. SMU'S RESPONSIBILITIES: The SMU will purchase, hold in storage, provide customer service and reorder religious supply stocks. These stocks will be managed and maintained for religious requirements. In this managing and maintaining effort SMU will reorder dated religious material when levels reach an identified level or reorder point (ROP).
4. RELIGIOUS SUPPLY STOCKS: SMU will purchase, manage, maintain,

Enclosure (9).

and provide customer service for Religious Supply Stocks. The RSS will consist of:

A. MEF BASIC LOAD: The MEF Basic Load level is established and protected for combat deployment to ensure that the MEF will have religious support for 60 days. The MEF Basic Load level is established by a formula that includes the number of wartime chaplains assigned to the MEF multiplied by 60 days estimated religious material usage for each chaplain. These supplies will take care of MEU, MEB and MEF basic load requirements. The Religious Supply Stock will be warehoused by SMU until and if there is a combat deployment. In time of combat the MEF Chaplain has the authority to pull all religious supplies and become RSS manager for chaplains.

B. PEACETIME OPERATING STOCK(POS): Within the SMU general account there is also stock that is held for everyday use and operational needs. Operating Stock level is determined, over a period of time, by usage. The initial operational stock level will be determined by use of a peace time formula that includes basic religious supply items multiplied by expected yearly use for the MEF. After initial operational stocks are in place, usage levels will be determined by unit requisitions or hits on the system. With these hits (requisitions) on the supply stock, over a period of two years, a Requisition Objective (RO) will be established and an Average Monthly Recurring Demand (ARMD) will be known. Once usage is established and items are stocked, requisitioning will begin automatically. Now, based on the number of demands processed (hits) against the stock, the ROP will be met and a buy will be made to replace the stock and keep shelves continually stocked. Additional religious supply stock for such events as Jewish Seders and other Special Holy Days will also be included in the Peacetime Operating Stock and calculated in the initial operating fund request.

C. CHAPLAIN'S COMBAT SUPPLY CHEST: Each unit chaplain will maintain a chaplain's combat supply chest (CCSC). The composition of the CCSC is shown in enclosure 10. Presently, the CCSC is not included in unit tables of equipment (T/E), nor does it have a table of authorized material control number (TAMCN) assigned. Action is in progress to establish the CCSC as unit T/E with an assigned TAMCN and an SL-3. Until this action is completed however, the CCSC should be treated as a unit T/E with enclosure 10 being used in place of the SL-3. As with all T/E equipment, every effort must be made to retain the CCSC in a complete ready for use condition with all of its contents on hand at all times. The CCSC are the unit chaplains initial supplies to be used in the event of a contingency, which fills immediate needs until the basic load is available for issue from the CSSE. The unit chaplain is responsible for rotating those CCSC items which have a limited shelf life. The day to day and training exercise supply requirements will be accommodated by unit operating religious supplies which are discussed later.

5. COMBAT SERVICE SUPPORT ELEMENT BLOCK: Religious Supply Block for Deployments. Filled requisitions by a Marine AirGround Task Force (MAGTF) from the Religious Supply Stocks for an operation or an exercise becomes part of the deploying CSSE Religious Block. The block of supplies for the deployment operation will usually be unloaded in the early off-load period. The block will be automatically resupplied from the Religious POS during the deployment by flights in support of deployed units, and will return with the final phase of the deployment operation. Remaining usable supplies will be restocked in the CSSE Block and later returned to MEF Religious Supply Stock.

6. UNIT OPERATIONAL RELIGIOUS SUPPLIES; Each unit chaplain will request religious supplies from the SMU's RSS through the unit supply section and hold them for the duration of a unit exercise, or for garrison use. Resupply is through normal requisitioning within the supply system.

USING THE RELIGIOUS SUPPLY STOCKS:

MEF Basic Load and Peacetime Operation Stock (POS) are managed, maintained, and serviced by the SMU. Shelf life will be maintained through a first in first out rotation of stocks. Monitor, liaison, and advise are the responsibility of the MEF Chaplain but may be delegated.

1. SENIOR DEPLOYING CHAPLAIN AND THE CSSE SUPPLY BLOCK:

a. The Senior Deploying Chaplain (MAGTF) will determine the religious supply requirements of the MAGTF by factoring the number of chaplains being deployed, the amount of supplies required by each chaplain for 30 days use (enclosure 10), and the length of the deployment. A basic essential density list from this calculation will be submitted to SMU to establish religious supplies within the CSSE Supply Block. Any other supplies outside the CSSE Block will be the responsibility of each chaplain. SMU will open purchase these items following normal supply procedures.

b. The senior chaplain will be responsible for monitoring religious supplies to and from the CSSE Supply Block through interaction with the holding supply section and the other MAGTF chaplains.

c. The senior chaplain will be responsible for completing an after action report for MEF from all deployed chaplains on use and needs of religious supplies within the CSSE Supply Block.

2. DESIGNATED CSSE RELIGIOUS BLOCK MONITOR:

The senior chaplain will decide whether to appoint a block monitor during the exercise or float. The senior chaplain is best informed to make this decision.

3. EACH DEPLOYED CHAPLAIN & THE CSSE RELIGIOUS SUPPLY BLOCK:

a. Prior to the deployment, a basic essentials items list based on length of deployment, number of chaplains deployed and requirements for supplying one chaplain for 30 days (enclosure 10) will be determined and submitted to SMU. Each chaplain's religious supply requirements will be determined and arranged through the senior chaplain prior to deployment.

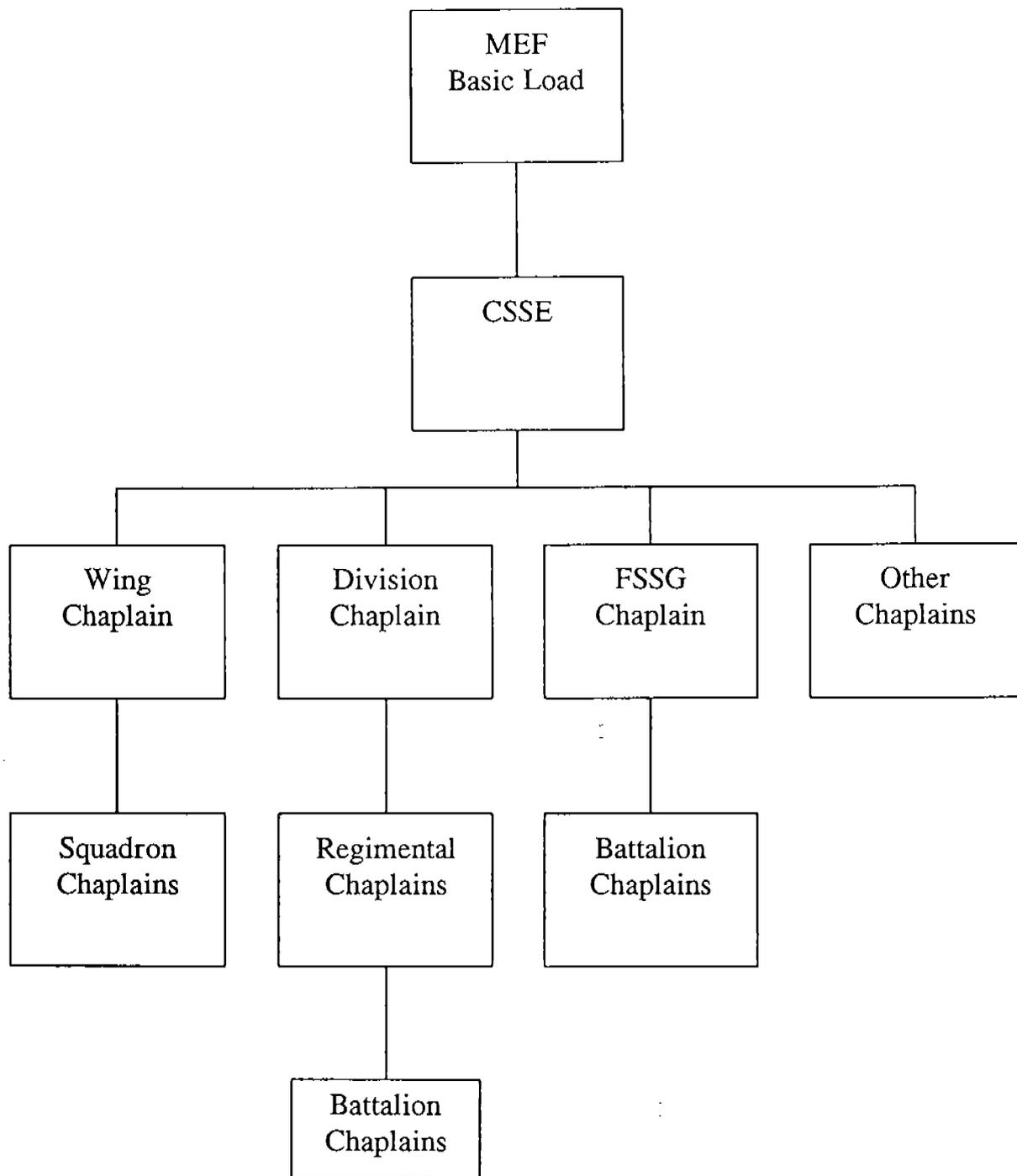
b. During the deployment each deployed chaplain will use their unit supply system for requisitioning religious supplies from the CSSE Block.

c. On exercises and operations each MAGTF chaplain will deploy with a completely supplied chaplain kit, CSSE religious supply stock and any other T/E supplies required by the MEF Chaplain.

d. In combat each deploying chaplain will deploy with the Unit Chaplains Supply Chest and other consumables to accommodate for the interim period before the MEF Basic Load and any other stock in the RSS is relocated to the new operational site.

e. Each chaplain will complete an after action report for the Senior Chaplain on supply, resupply, operations, problems and suggestions.

Combat Resupply Flow



Flow Chart #1.

MEF Basic Load

MEF
Basic Load
60 Day Supply

MEU
Basic Load

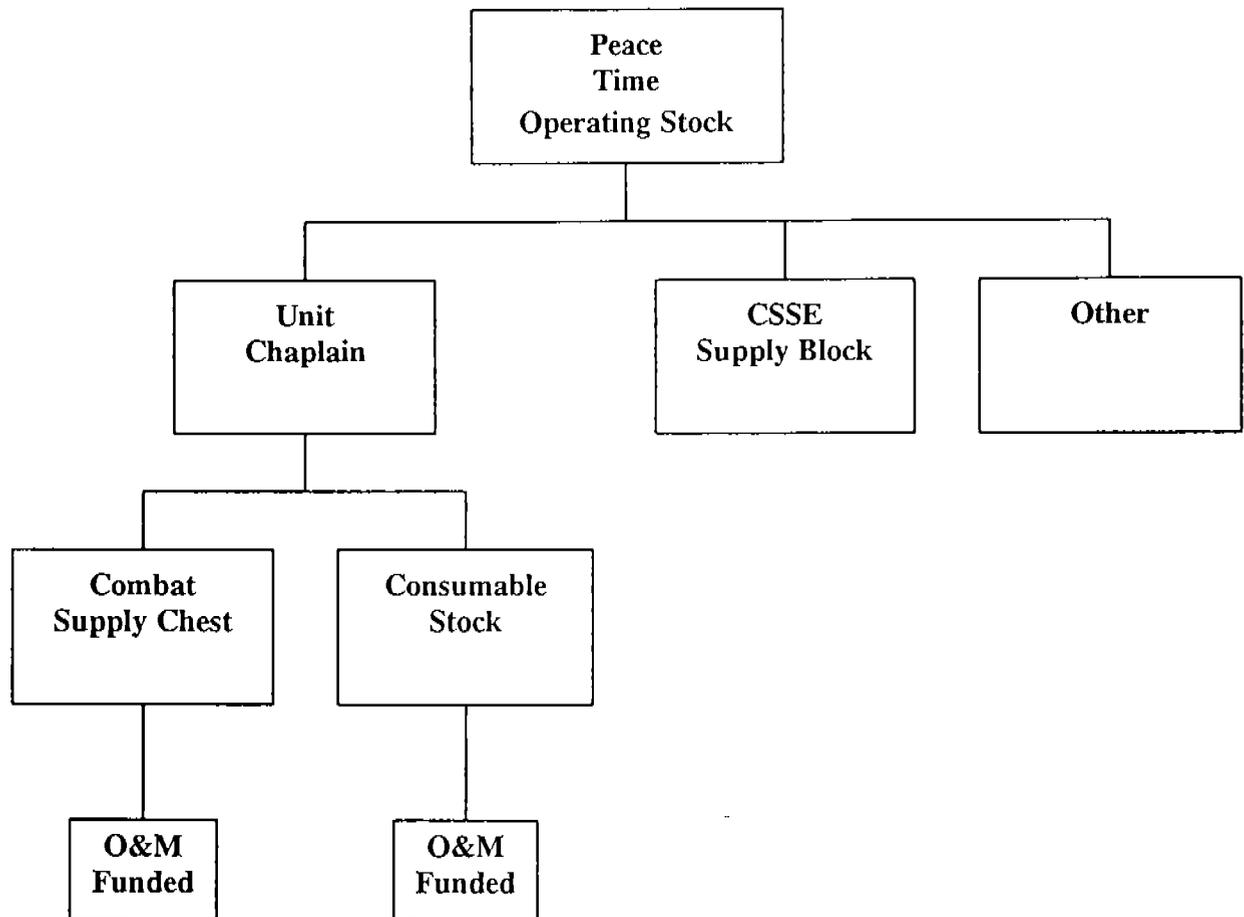
Stored
in Ship

MEB
Basic Load

Stored
in Ship

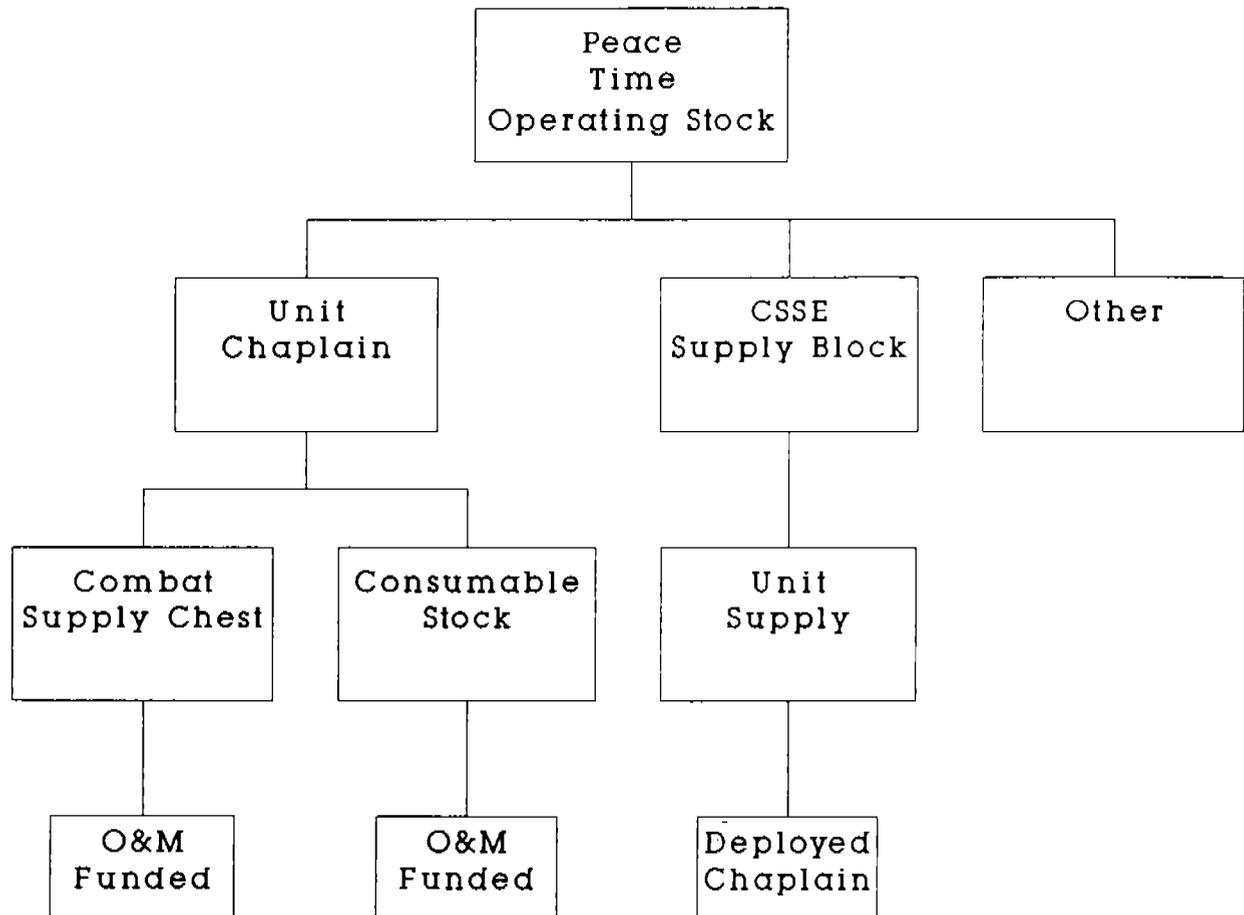
Flow Chart #2.

Peace Time Operating Stock



Flow Chart #3.

Religious Stock Resupply Flow



Flow Chart #4.

STANDARD MAGTF CHAPLAIN 30-DAY CONSUMABLE SUPPLY REQUIREMENTS

<u>ITEMS</u>	<u>U/I</u>	<u>AMOUNT</u>
Wine, Sacramental	1/5	3
Kosher Wine	1/5	1
Grape Juice (6oz)	can	8
Alter bread (small)	CN(300)	3
Alter bread (large)	CN(50)	1
Hymnal	EA	1
New American Catholic Bible (pocket)	EA	30
KJV Bible (4x6 inches)	EA	30
NIV Bible (4x6 inches)	EA	30
Book of Mormon (pocket size)	EA	5
Jewish Scriptures (pocket size)	EA	5
The Holy Qur'an (pocket size)	EA	5
Catholic Missal	EA	2
Jewish Prayer Book (pocket size)	EA	5
Yarmelke	EA	5
Rosaries	EA	100
Cruciforms/Medals	EA	100
Cross, Protestant	EA	100
Candles, Votive	EA	6
Field Devotional Guide Book	EA	200
Memorial Bulletins	RM	2

Enclosure (10)

BASIC ESSENTIAL ITEM LIST FOR MOUNT OUT

NUMBER CHAPLAINS 116
 MULTIPLE 232
 BASIC LOAD FOR I MEF

ITEM	U/I	COST	QTY	EXT COST
COMMUNION SUPPLIES				
GRAPE JUICE, (6OZ. CANS)	EA	\$0.39	1856	\$723.84
HOST, LARGE (50)	CN	\$4.70	232	\$1,090.40
HOST, SMALL (300)	CN	\$9.50	696	\$6,612.00
WINE, KOSHER (1/5)	EA	\$3.00	232	\$696.00
WINE, SACRAMENTAL (1/5)	EA	\$3.00	696	\$2,088.00

COMMUNION SUB TOTALS \$11,210.24

SCRIPTURES

BIBLE NAV	EA	\$3.00	6960	\$20,880.00
BIBLE KJV	EA	\$3.00	6960	\$20,880.00
BIBLE NIV	EA	\$3.00	6960	\$20,880.00
BOOK OF MORMON	EA	\$5.00	464	\$2,320.00
KORAN	EA	\$4.50	464	\$2,088.00
JEWISH SCRIPTURES	EA	\$5.00	464	\$2,320.00

SCRIPTURES SUB TOTAL \$69,368.00

WORSHIP LITERATURE

FIELD DEVOTIONALS	EA	\$0.00	46400	\$0.00
HYMNAL	EA	\$0.00	232	\$0.00
JEWISH PRAYER BOOK	EA	\$0.00	1160	\$0.00
MISSAL	EA	\$30.00	464	\$13,920.00

WORSHIP LITERATURE SUB TOTAL \$13,920.00

OTHER

CRUCIFORMS	GR	\$18.00	232	\$4,176.00
ROSARIES	GR	\$44.00	232	\$10,208.00
CROSS, PROTESTANT	GR	\$25.00	232	\$5,800.00
VOTIVE CANDLES	EA	\$0.25	1392	\$348.00
YARMULKE	RM	\$0.00	464	\$0.00

OTHER SUB TOTAL \$21,457.68

GRAND TOTAL \$115,955.92

Enclosure (11)

BASIC ESSENTIAL ITEM LIST FOR MOUNT OUT

NUMBER CHAPLAINS 114
 MULTIPLE 228
 BASIC LOAD FOR II MEF

ITEM	U/I	COST	QTY	EXT COST
COMMUNION SUPPLIES				
GRAPE JUICE (60Z. CANS)	EA	\$0.39	1824	\$711.36
HOST, LARGE (50)	CN	\$4.70	228	\$1,071.60
HOST, SMALL (300)	CN	\$9.50	684	\$6,498.00
WINE, KOSHER (1/5)	EA	\$3.00	228	\$684.00
WINE, SACRAMENTAL (1/5)	EA	\$3.00	684	\$2,052.00
COMMUNION SUB TOTALS				\$11,016.96
SCRIPTURES				
BIBLE NAV	EA	\$3.00	6840	\$20,520.00
BIBLE KJV	EA	\$3.00	6840	\$20,520.00
BIBLE NIV	EA	\$3.00	6840	\$20,520.00
BOOK OF MORMON	EA	\$5.00	456	\$2,280.00
KORAN	EA	\$4.50	456	\$2,052.00
JEWISH SCRIPTURES	EA	\$5.00	456	\$2,280.00
SCRIPTURES SUB TOTAL				\$68,172.00
WORSHIP LITERATURE				
FIELD DEVOTIONALS	EA	\$0.00	45600	\$0.00
HYMNAL	EA	\$0.00	228	\$0.00
JEWISH PRAYER BOOK	EA	\$0.00	1140	\$0.00
MISSAL	EA	\$30.00	456	\$13,680.00
WORSHIP LITERATURE SUB TOTAL				\$13,680.00
OTHER				
CRUCIFORMS	GR	\$18.00	228	\$4,104.00
ROSARIES	GR	\$44.00	228	\$10,032.00
CROSS, PROTESTANT	GR	\$25.00	228	\$5,700.00
VOTIVE CANDLES	EA	\$0.25	1368	\$342.00
YARMULKE	EA	\$1.33	684	\$909.72
MEMORIAL BULLETIN	RM	\$0.00	456	\$0.00
OTHER SUB TOTAL				\$21,087.72
GRAND TOTAL				\$113,956.68

BASIC ESSENTIAL ITEM LIST FOR MOUNT OUT

NUMBER CHAPLAINS 77
 MULTIPLE 154
 BASIC LOAD FOR III MEF

ITEM	U/I	COST	QTY	EXT COST
COMMUNION SUPPLIES				
GRAPE JUICE (6OZ.CANS)	EA	\$0.39	1232	\$480.48
HOST, LARGE (50)	CN	\$4.70	154	\$723.80
HOST, SMALL (300)	CN	\$9.50	462	\$4,389.00
WINE, KOSHER (1/5)	EA	\$3.00	154	\$462.00
WINE, SACRAMENTAL	EA	\$3.00	462	\$1,386.00
COMMUNION SUB TOTALS				\$7,441.28
SCRIPTURES				
BIBLE NAV	EA	\$3.00	4620	\$13,860.00
BIBLE KJV	EA	\$3.00	4620	\$13,860.00
BIBLE NIV	EA	\$3.00	4620	\$13,860.00
BOOK OF MORMON	EA	\$5.00	308	\$1,540.00
KORAN	EA	\$4.50	308	\$1,386.00
JEWISH SCRIPTURES	EA	\$5.00	308	\$1,540.00
SCRIPTURES SUB TOTAL				\$46,046.00
WORSHIP LITERATURE				
FIELD DEVOTIONALS	EA	\$0.00	30800	\$0.00
HYMNAL	EA	\$0.00	154	\$0.00
JEWISH PRAYER BOOK	EA	\$0.00	770	\$0.00
MISSAL	EA	\$30.00	308	\$9,240.00
WORSHIP LITERATURE SUB TOTAL				\$9,240.00
OTHER				
CRUCIFORMS	GR	\$18.00	154	\$2,772.00
ROSARIES	GR	\$44.00	154	\$6,776.00
CROSS, PROTESTANT	GR	\$25.00	154	\$3,850.00
VOTIVE CANDLES	EA	\$0.25	924	\$231.00
YARMULKE	EA	\$1.33	462	\$614.46
MEMORIAL BULLETIN	RM	\$0.00	308	\$0.00
OTHER SUB TOTAL				\$14,243.46
GRAND TOTAL				\$76,970.74

BASIC ESSENTIAL ITEM LIST FOR MOUNT OUT

NUMBER CHAPLAINS 73
 MULTIPLE 58.4
 POS FOR I MEF

ITEM	U/I	COST	QTY	EXT COST
COMMUNION SUPPLIES				
GRAPE JUICE (6OZ.CANS)	EA	\$0.39	467.2	\$182.21
HOST, LARGE (50)	CN	\$4.70	58.4	\$274.48
HOST, SMALL (300)	CN	\$9.50	175.2	\$1,664.40
WINE, KOSHER (1/5)	EA	\$3.00	58.4	\$175.20
WINE, SACRAMENTAL (1/5)	EA	\$3.00	175.2	\$525.60
COMMUNION SUB TOTALS				\$2,821.89
SCRIPTURES				
BIBLE NAV	EA	\$3.00	1752	\$5,256.00
BIBLE KJV	EA	\$3.00	1752	\$5,256.00
BIBLE NIV	EA	\$3.00	1752	\$5,256.00
BOOK OF MORMOM	EA	\$5.00	116.8	\$584.00
KORAN	EA	\$4.50	116.8	\$525.60
JEWISH SCRIPTURES	EA	\$5.00	116.8	\$584.00
SCRIPTURES SUB TOTAL				\$17,461.60
WORSHIP LITERATURE				
FIELD DEVOTIONALS	EA	\$0.00	11680	\$0.00
HYMNAL	EA	\$0.00	58.4	\$0.00
JEWISH PRAYER BOOK	EA	\$0.00	292	\$0.00
MISSAL	EA	\$30.00	116.8	\$3,504.00
WORSHIP LITERATURE SUB TOTAL				\$3,504.00
OTHER				
CRUCIFORMS	GR	\$18.00	58.4	\$1,051.20
ROSARIES	GR	\$44.00	58.4	\$2,569.60
CROSS, PROTESTANT	GR	\$25.00	58.4	\$1,460.00
VOTIVE CANDLES	EA	\$0.25	350.4	\$87.60
YARMULKE	EA	\$1.33	175.2	\$233.02
MEMORIAL BULLETIN	RM	\$0.00	116.8	\$0.00
OTHER SUB TOTAL				\$5,401.42
GRAND TOTAL				\$29,188.90

BASIC ESSENTIAL ITEM LIST FOR MOUNT OUT

NUMBER CHAPLAINS 62
 MULTIPLE 49.6
 POS FOR II MEF

ITEM	U/I	COST	QTY	EXT COST
COMMUNION SUPPLIES				
GRAPE JUICE (6OZ.CANS)	EA	\$0.39	396.8	\$154.75
HOST, LARGE (50)	CN	\$4.70	49.6	\$233.12
HOST, SMALL (300)	CN	\$9.50	148.8	\$1,413.60
WINE, KOSHER (1/5)	EA	\$3.00	49.6	\$148.80
WINE, SACRAMENTAL (1/5)	EA	\$3.00	148.8	\$446.40

COMMUNION SUB TOTALS \$2,396.67

SCRIPTURES

BIBLE NAV	EA	\$3.00	1488	\$4,464.00
BIBLE KJV	EA	\$3.00	1488	\$4,464.00
BIBLE NIV	EA	\$3.00	1488	\$4,464.00
BOOK OF MORMON	EA	\$5.00	99.2	\$496.00
KORAN	EA	\$4.50	99.2	\$446.00
JEWISH SCRIPTURES	EA	\$5.00	99.2	\$496.00

SCRIPTURES SUB TOTAL \$14,830.40

WORSHIP LITERATURE

FIELD DEVOTIONALS	EA	\$0.00	9920	\$0.00
HYMNAL	EA	\$0.00	49.6	\$0.00
JEWISH PRAYER BOOK	EA	\$0.00	248	\$0.00
MISSAL	EA	\$30.00	99.2	\$2,976.00

WORSHIP LITERATURE SUB TOTAL \$2,976.00

OTHER

CRUCIFORMS	GR	\$18.00	49.6	\$892.80
ROSARIES	GR	\$44.00	49.6	\$2,182.40
CROSS, PROTESTANT	GR	\$25.00	49.6	\$1,240.00
VOTIVE CANDLES	EA	\$0.25	297.6	\$74.40
YARMULKE	EA	\$1.33	148.8	\$197.90
MEMORIAL BULLETIN	RM	\$0.00	99.2	\$0.00

OTHER SUB TOTAL \$4,587.50

GRAND TOTAL \$24,790.58

BASIC ESSENTIAL ITEM LIST FOR MOUNT OUT

NUMBER CHAPLAINS 43
 MULTIPLE 34.4
 POS FOR III MEF

ITEM	U/I	COST	QTY	EXT COST
COMMUNION SUPPLIES				
GRAPE JUICE (6OZ. CANS)	EA	\$0.39	275.2	\$107.33
HOST, LARGE (50)	CN	\$4.70	34.4	\$161.68
HOST, SMALL (300)	CN	\$9.50	103.2	\$980.40
WINE, KOSHER (1/5)	EA	\$3.00	34.4	\$103.20
WINE, SACRAMENTAL (1/5)	EA	\$3.00	103.2	\$309.60

COMMUNION SUB TOTALS \$1,662.21

SCRIPTURES

BIBLE NAV	EA	\$3.00	1032	\$3,096.00
BIBLE KJV	EA	\$3.00	1032	\$3,096.00
BIBLE NIV	EA	\$3.00	1032	\$3,096.00
BOOK OF MORMON	EA	\$5.00	68.8	\$344.00
KORAN	EA	\$4.50	68.8	\$309.60
JEWISH SCRIPTURES	EA	\$5.00	68.8	\$344.00

WORSHIP LITERATURE SUB TOTAL \$10,285.60

WORSHIP LITERATURE

FIELD DEVOTIONALS	EA	\$0.00	6880	\$0.00
HYMNAL	EA	\$0.00	34.4	\$0.00
JEWISH PRAYER BOOK	EA	\$0.00	172	\$0.00
MISSAL	EA	\$30.00	68.8	\$2,064.00

WORSHIP LITERATURE SUB TOTAL \$2,064.00

OTHER

CRUCIFORMS	GR	\$18.00	34.4	\$619.20
ROSARIES	GR	\$44.00	34.4	\$1,513.60
CROSS, PROTESTANT	GR	\$25.00	34.4	\$860.00
VOTIVE CANDLES	EA	\$0.25	206.4	\$51.60
YARMULKE	EA	\$1.33	103.2	\$137.26
MEMORIAL BULLETIN	RM	\$0.00	68.8	\$3,181.66

OTHER SUB TOTAL \$3,181.66

GRAND TOTAL \$17,193.46

From: The Chaplain, United States Marine Corps
To: Commandant Of The Marine Corps

Subj: ESTABLISHMENT OF NATIONAL STOCK NUMBERS FOR STANDARD RELIGIOUS APPROVED ITEMS

1. Background. Basic essential religious items needed to provide for worship have never been fully integrated into the Marine Corps Supply System. They have been items for open purchase. This has resulted in higher cost and longer delays in getting material.

2. Discussion. In the recent South West Asia experience, the lack of established NSN's on basic essential items caused major supply problems. Local NSN's covering material in the religious supply block were not recognized by the computer and were rejected as not in stock, however the items were in stock. The I MEF Chaplain made the decision to pull all stock and assigned the FSSG Chaplains as commodity managers. This procedure carried chaplains through SWA, but a permanent solution, Marine Corps wide NSN's are needed.

The normal process for securing NSN's is very time consuming and unnecessary. It can be shortened through direct intervention. We and the supply system have failed to secure NSN's earlier, and need your help.

Presently, all MEF's operate with different local NSN's in the religious supply area. This caused incompatibility when the I MEF composited with II MEF units. This problem was highlighted at the Command Chaplain's Conference held in San Diego in September. It was their belief, that NSN's are essential to cure the supply problem.

3. Recommendation. It is requested that the Marine Corps establish National Stock Numbers for the items listed in enclosure (1). These basic essential items will become the backbone of support for ministry to Marines and their dependents.

4. Results. I believe that the establishment of NSN's will have the following ramifications.

- a. Lower unit cost
- b. Establish FIFO approach to inventory thus, reducing waste.
- c. Standardized religious supplies Marine Corps wide.
- d. Create a standard approach to programming and training for both chaplains and religious program specialists. This will provide quality ministry and result in cost savings.

Enclosure(12)

MEMORANDUM OF DEFICIENCIES ON
VARIOUS FAITH GROUPS ESSENTIAL REQUIREMENTS FOR LAY READER KITS:

There is a deficiency of an established Lay Reader Kit for the following groups.

1. CHRISTIAN (PROTESTANT)...The requirements are included in the essential items list established at the Commandant of the Marine Corps Command Chaplains Conference in September 91. Refer to enclosure (10). All items are available. The deficiency can readily be resolved.

2. CHRISTIAN (ROMAN CATHOLIC & EASTERN ORTHODOX).....All items are included in the essential items list established by the CMC Chaplains Conference. All items are available for Roman Catholic Kits.

Deficient Orthodox items include: Icons, incense, and Orthodox scriptures. These can easily be obtained to establish an Orthodox Lay Reader Kit. These deficiencies can easily be resolved.

3. JEWISH.....(JEWISH WELFARE BOARD)

A small fraction of one percent of the total number of active duty Marine Corps personnel over the last five years identify themselves as Jewish.

There is a need for a limited number of lay reader kits at major Marine Corps installations throughout the world to accommodate this need. Essential requirements include:

- Jewish Prayer Book
- Yarmulke
- Prayer Shawl
- Chalice
- Candles
- Candlestick
- Seder Kit

All items except for the Seder Kit are readily accessible. The deficiency has been noted and is being acted upon. A Jewish Chaplain C-TAM Kit is also being developed at MCCDC. The deficit lay reader kit can easily be developed from accessible items and an open purchase of a Seder Kit.

4. MORMON....Church of Jesus Christ of Latter Day Saints, Salt Lake City, Utah.

Faith group requirements for a Lay Readers Kit include:

Enclosure (13)

Mormon Serviceman's Library published by the Mormon Church.
Other needed books are available from the same source.

The Mormon deficiency is easily corrected through the purchase and use of the three book library.

5. ISLAMIC FAITH.....(MR. DAURI, AMERICAN MUSLIM COMMUNITY CENTER, WASHINGTON, DC)

Persons of the Islamic faith represent a small fraction of one percent of active duty personnel. Kit accommodation for Moslems should still be available. The following are requirements for the kit:

- Compass
- Prayer rug
- Koran (interlinear--Arabic & English)
- pure water or sand
- for lay readers book entitled Focus on Islam.

The Koran is part of essential items list. The deficiency in the other items can be corrected through the above source.

6. BUDDHIST.....(BUDDHIST CHURCHES OF AMERICA, SAN FRANCISCO, CA.)

Buddhists represent less than one percent of the Marine Corps population.

Their requirement for a Lay Reader Kit includes:

- Candles
- Incense
- Bells
- Sacred Scrolls
- Statues of the Buddha
- Meditation beads

A deficiency exists for a Buddhist and Hindus Lay Reader Kit. The deficiency for Buddhists can be corrected through contact with the above source.

7. HINDUS

At this time there is no available data on faith group requirements for Hindus. This group has only twenty-six members in the Marine Corps.

BASIC ESSENTIAL ITEM LIST FOR MOUNT OUT

NUMBER CHAPLAINS 87
 MULTIPLE 174
 BASIC LOAD FOR RESERVES

ITEM	U/I	COST	QTY	EXT COST
COMMUNION SUPPLIES				
GRAPE JUICE (60Z.CANS)	EA	\$0.39	1392	\$542.88
HOST, LARGE (50)	CN	\$4.70	174	\$817.80
HOST, SMALL (300)	CN	\$9.50	522	\$4,959.00
WINE, KOSHER (1/5)	EA	\$3.00	174	\$522.00
WINE, SACRAMENTAL (1/5)	EA	\$3.00	522	\$1,566.00

COMMUNION SUB TOTALS \$8,407.68

SCRIPTURES

BIBLE NAV	EA	\$3.00	5220	\$15,660.00
BIBLE KJV	EA	\$3.00	5220	\$15,660.00
BIBLE NIV	EA	\$3.00	5220	\$15,660.00
BOOK OF MORMOM	EA	\$5.00	348	\$1,740.00
KORAN	EA	\$4.50	348	\$1,566.00
JEWISH SCRIPTURES	EA	\$5.00	348	\$1,740.00

SCRIPTURES SUB TOTAL \$52,026.00

WORSHIP LITERATURE

FIELD DEVOTIONALS	EA	\$0.00	34800	\$0.00
HYMNAL	EA	\$0.00	174	\$0.00
JEWISH PRAYER BOOK	EA	\$0.00	870	\$0.00
MISSAL	EA	\$30.00	348	\$10,440.00

WORSHIP LITERATURE SUB TOTAL \$10,440.00

OTHER

CRUCIFORMS	GR	\$18.00	174	\$3,132.00
ROSARIES	GR	\$44.00	174	\$7,656.00
CROSS, PROTESTANT	GR	\$25.00	174	\$4,350.00
VOTIVE CANDLES	EA	\$0.25	1044	\$261.00
YARMULKE	EA	\$1.33	522	\$694.00
MEMORIAL BULLETIN	RM	\$0.00	348	\$0.00

OTHER SUB TOTAL \$16,093.26

TOTAL T.E. GEAR \$86,966.94

Timely Resupply Operations Desert Shield/Storm

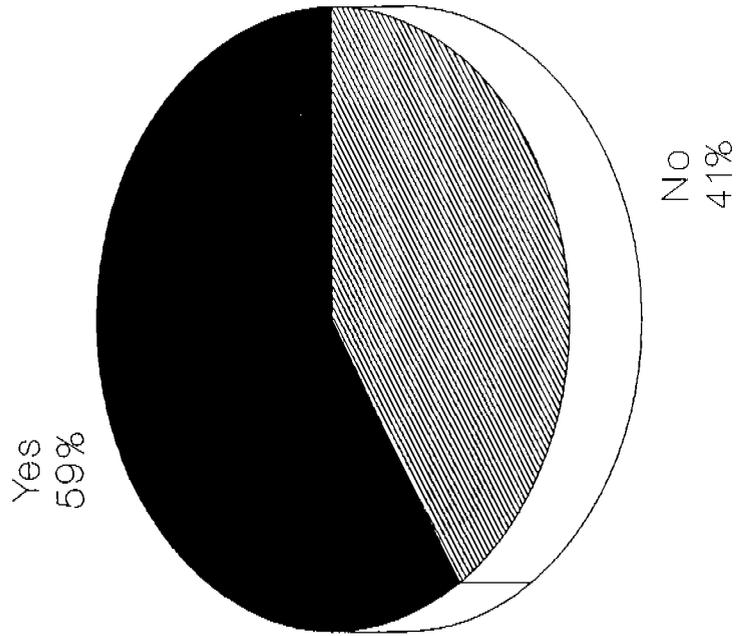


Chart #1. % of Chaplains

Items in Short Supply Operations Desert Shield/Storm

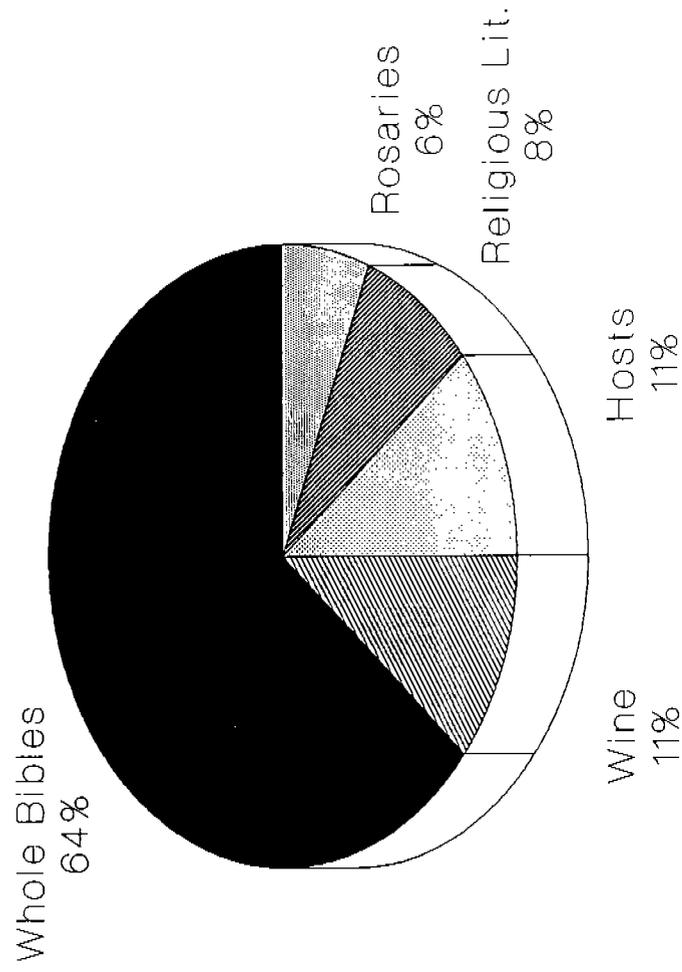


Chart #2. % of Chaplains

USMC Religious Demographics

1990 Active Force

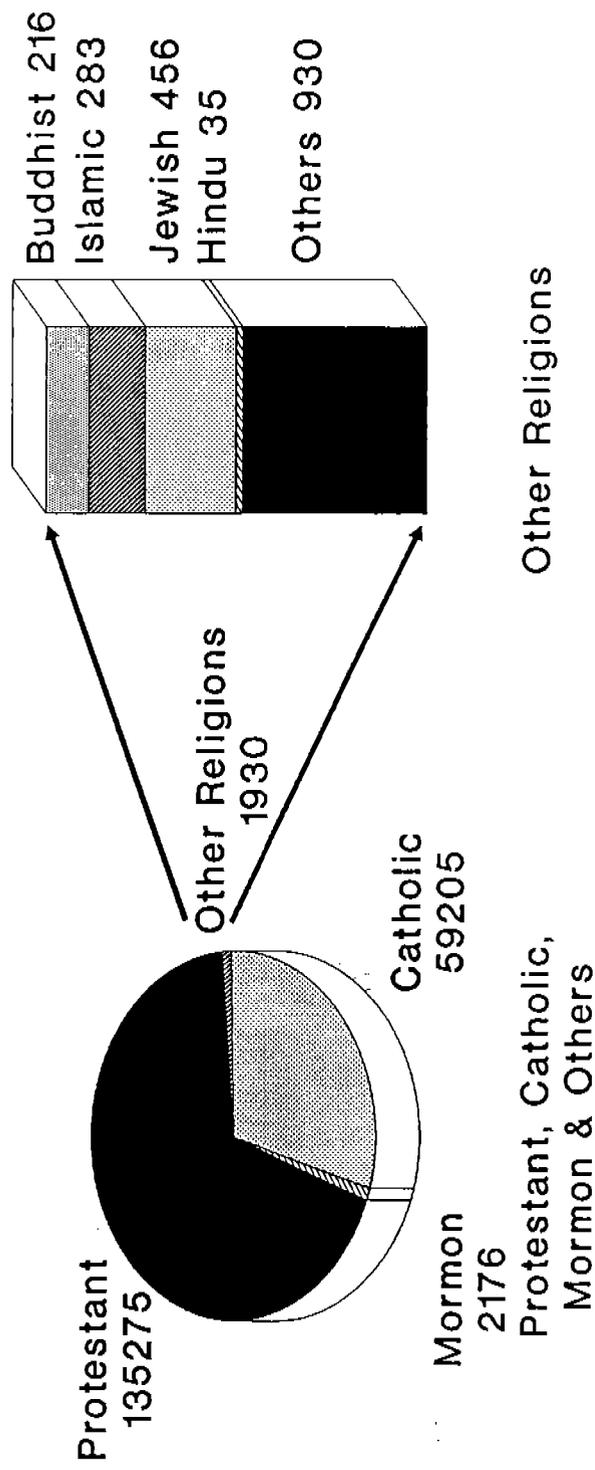


Chart #3.

USMC Religious Demographics

1991 Reserve Force

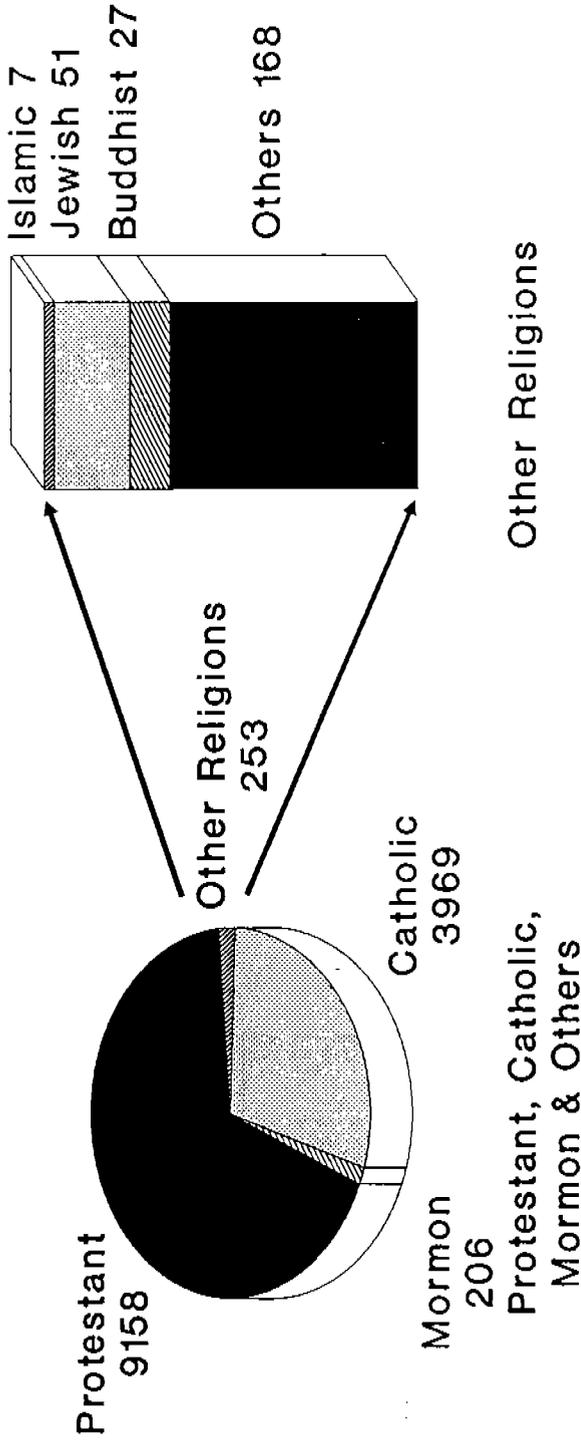


Chart #4.

Method of Transportation Operations Desert Shield/Storm

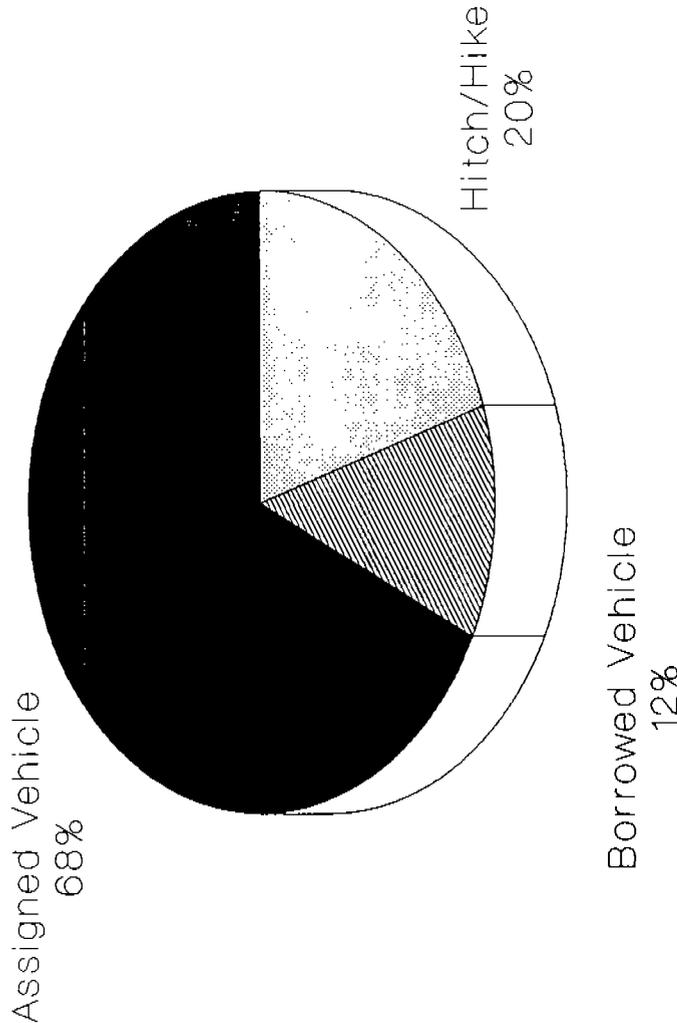
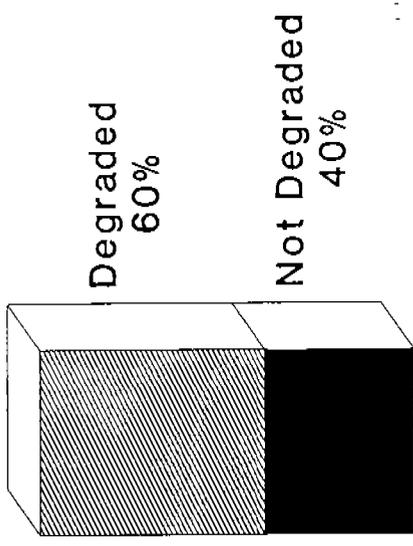
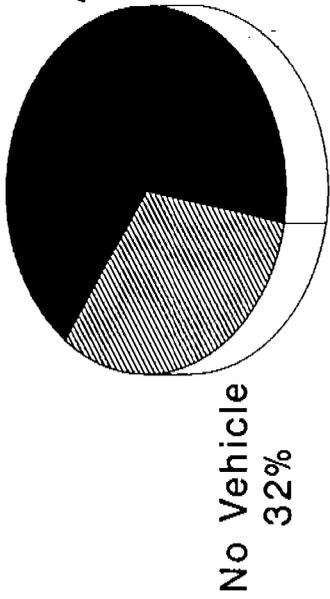


Chart #5. % of Chaplains

Effect on Ministry Operations Desert Shield/Storm



% of Chaplains With An Assigned Vehicle % Ministry Degraded Without An Assigned Vehicle

Chart #6.

Chaplains T/E Vehicle Preferences

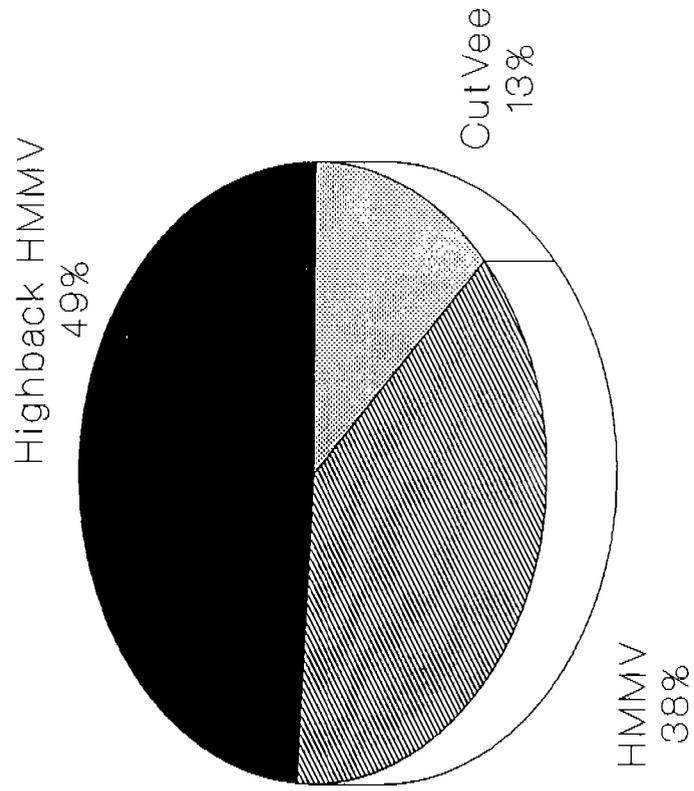


Chart #7.

Field Altar Problems

Operations Desert Shield/Storm

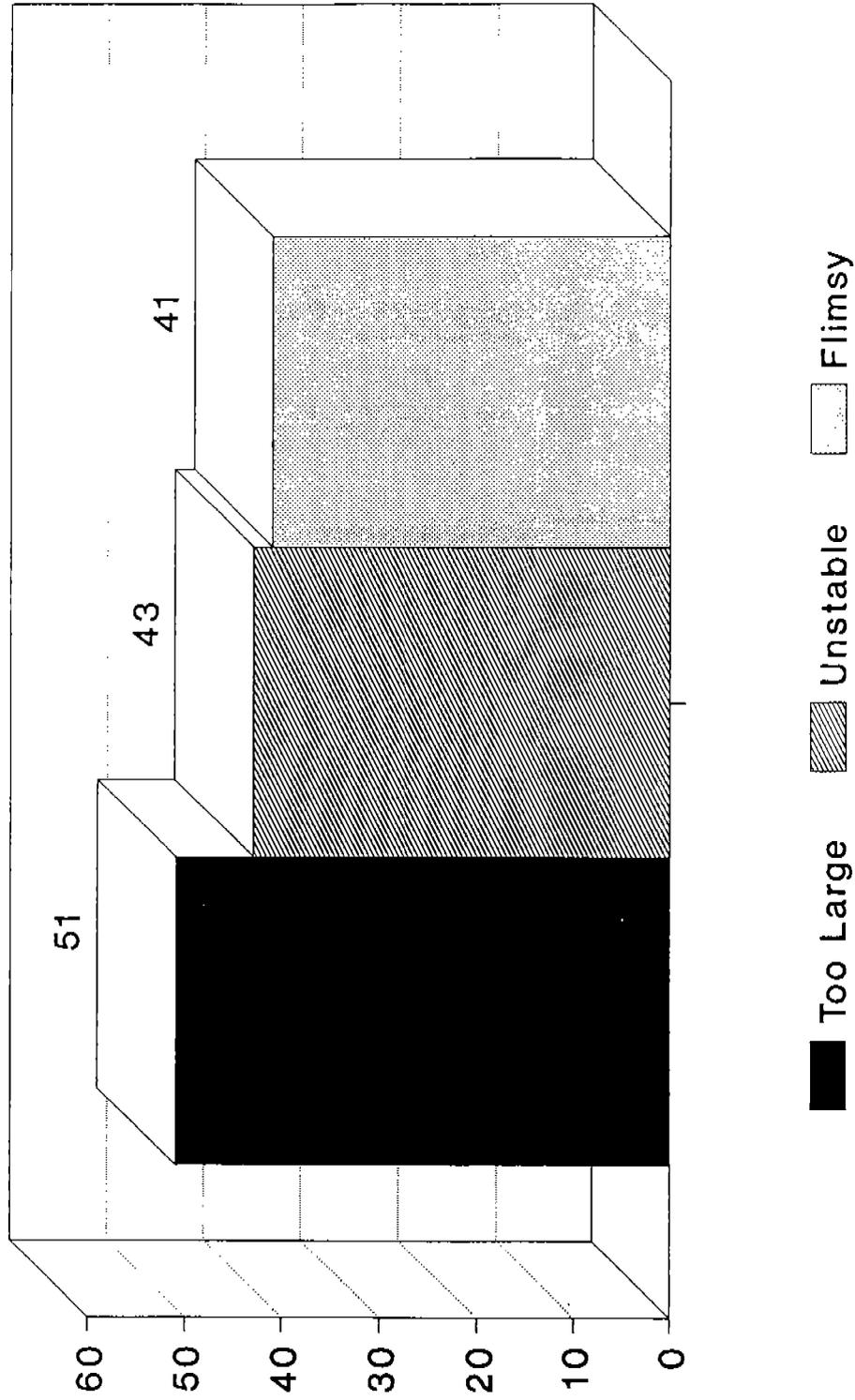


Chart #8. % of Chaplains

Chaplains' Kit Utilization Operations Desert Shield/Storm

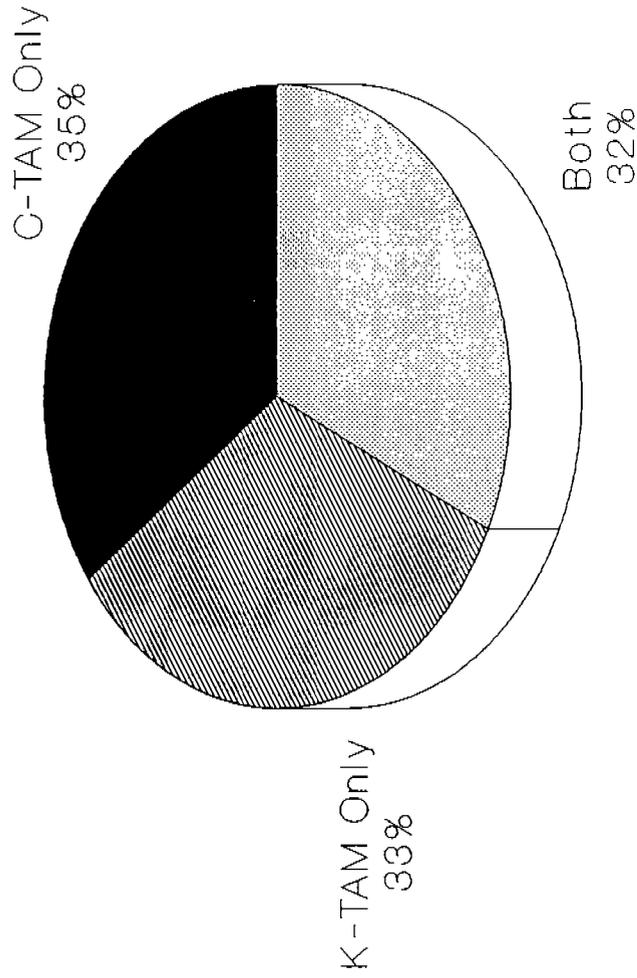
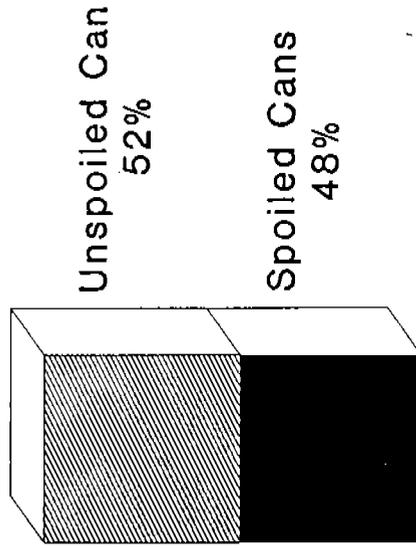
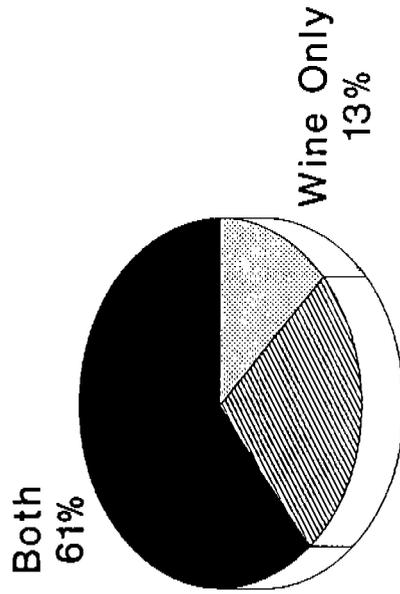


Chart #9.

Grape Juice/Wine Use Operations Desert Shield/Storm



Grape Juice Only 26% Canned Grape Juice Spoilage

Wine/Grape Juice Usage

Chart #10.

